



Allied Breweries planning Trust Houses Forte bid

BY SANDY McLAHLAN

ALLIED BREWERIES, the £255m. brewing and soft drinks group, is planning a bid for Trust Houses Forte, the hotel and catering chain which is currently affected by a deep rift at top management level. News of the Allied approach to THF pushed the THF share price up 28p to 155p, which gives the group a market capitalisation of £127m.

Last night the Allied chairman, Mr. Gerald "Joe" Thorley, said that the reason behind the Allied approach was the complete nature of interests between the two groups in hotels, catering activities and overseas interests. However, he admitted that the depressed THF share price was a factor which had been taken into account in Allied's considerations.

Certainly Allied and its advisers, Rothschilds, face an uphill struggle in achieving an agreed bid. THF was formed a year and a half ago as the result of a £100m. merger between Trust Houses and Forte's Holdings, but the integration has not gone smoothly. The Board is currently split roughly along the lines of the Trust Houses and Forte's factions.

In addition, the company has a Council of Trustees, which is a relic of the origin of the Trust Houses group, but still a potent force with voting control of the whole group.

According to Mr. Thorley, Allied made no attempt to pay the way to an amicable settle-

ment before making a formal approach. Mr. Thorley visited Lord Crowther, the THF chairman, at 2.15 yesterday afternoon, and this was apparently the first indication of anything about that THF received.

The THF Board is currently operating under a tenuous compromise between the two factions. Sir Charles Forte is the managing director, having engineered the palace revolution which deposed Mr. Michael Pickard as chief executive following publication of the report of the Department of Trade and Industry inspectors on the affairs of International Learning.

The position of the Council of Trustees is of crucial importance, since it has the ability, although not the inclination, to block any bid. Realising its anachronistic position, the council is believed to consider that the interests of shareholders should be paramount as far as is consistent with the trust deeds.

There is a problem, although not an insurmountable one, in that the THF memorandum of association includes the promotion of "habits of temperance" as a primary object, and the trust deeds are couched to reflect the same philosophy. This does not necessarily preclude a merger with a brewing group, but even in a recommended merger the Council of Trustees might have to require certain safeguards from Allied.

If the THF Board has difficulty in reaching a united decision, it could appear that Sir Charles Forte, who has emerged at the moment as winner of the Boardroom struggle, would prefer in the interests of shareholders to keep the group independent and overcome the management difficulties internally. Sir Charles, together with trust and family holdings, is still the largest single shareholder in THF, with around 12 per cent. of the equity. His percentage holding in a merged Allied THF would be considerably reduced, and would be comfortably exceeded by the Showering family holdings.

Two giants in the leisure market Page 25
Men and Matters Page 16
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Coventry lay-offs follow toolroom dispute

BY PETER CARTWRIGHT, MIDLANDS CORRESPONDENT

FOR THE SIXTH Monday more enable plant negotiations to industrial and marine variants. The company has taken the lead in trying to break the deadlock by telling workers that not how a member of the association. Nearly 8,000 were laid off here and another 1,500 at the Linwood car plant in Scotland.

Automotive Products, another non-union concern, was also badly hit, with nearly 1,000 on strike.

Jaguar Cars was directly affected for the first time and laid off 1,500 from the XJ6 and associated lines, but Triumph, another British Leyland car plant, was working normally despite having 400 on strike.

Assemblers strike

But there will be no work for the strikers at either factory tomorrow, and if this happens should they absent themselves indefinitely. Their action could lead to supporting action throughout the city's engineering factories.

Rolls-Royce was among the worst casualties, with nearly 1,200 on strike among the 7,000 labour force employed at the Coventry and nearby Ansty factories making aero engines and

Consumer spending up 2½%

BY WILLIAM KEEGAN, ECONOMICS CORRESPONDENT

CONSUMER spending has increased sharply during the last three months and the Government now believes that the underlying growth rate of the economy is already close to the 4½-5½ per cent. envisaged by the Chancellor in the July mini-Budget.

Figures issued by the Central Statistical Office yesterday show that consumer spending rose by over 2½ per cent. during the third quarter (by comparison with the average quarterly rate for the first half of the year) and that expenditure in the first three-quarters of 1971 was 2½ per cent. higher than in the corresponding period of 1970 in real terms.

The preliminary estimate of consumer spending in July-September, which is based on incomplete data and contains an element of forecast, shows a rise of £160m. to £6,080m. over the average of January-March and April-June (1963 prices, seasonally-adjusted).

This is one of the largest quarterly increases in recent years and reflects the rapid recovery in car and consumer durable sales following the abolition of official hire-purchase restrictions and the reductions in purchase tax announced on July 19.

An important additional factor has been the large increase in personal lending by the clearing banks, which is believed to have risen by at least £30m. in September alone.

Retail sales

During the two months August and September, retail sales averaged 1½ per cent. more than in the second quarter, with credit sales by retailers up by 12 per cent. and new credit extended generally assumed that it will be some time before the unemployment figures improve.

Given this assumption, the Government will probably be reluctant to how to pressure for further reflation; but it is, and new credit extended generally assumed that it will be some time before the unemployment figures improve.

Editorial comment, Page 16

U.S. \$	Oct. 15	% change since Oct. 13	Oct. 13	% change since Oct. 13
U.S. \$	2.48 1/2	+2.9	2.41 1/2	+2.7
Deutsch M.	3.51	-0.2	3.53	-0.6
French Fr.	116.55	-2.9	119.5	-2.9
D-Mark	8.27	+1.9	8.11	+1.9
It. Lire	1,524	+1.5	1,499	+1.6
Spanish Ptas.	163.50	+2.5	159.5	+2.5
Sterling	9.84	+0.7	9.76	+0.8

U.K. DAILY STOCK INDICES	Oct. 15	% change	Oct. 13	% change
Govt. Secs.	72.7	+0.2	72.5	+0.2
Industrial	65.7	+0.4	65.4	+0.4
Share	144.5	+0.2	144.2	+0.2
Dividend	128	-0.5	128.5	-0.4

ANNUAL STATEMENTS	Oct. 15	% change	Oct. 13	% change
Computer Analysis and Programmers	11	+0.2	11	+0.2
Warren Tea Holdings	36	+0.2	36	+0.2
Windsor (Spinning Investments)	36	+0.2	36	+0.2

THE £ ABROAD	Oct. 15	% change	Oct. 13	% change
New York (Sp.)	\$2.48 1/2	+2.9	\$2.41 1/2	+2.7
London (Sp.)	9.84	+0.7	9.76	+0.8

Heath gives Tory MPs free vote in the Market debate

BY JOHN BOURNE, LOBBY EDITOR

The Government last night dramatically reversed its Parliamentary strategy for the crucial Common Market vote on October 28 by deciding after all that there should be a "free vote" among Conservative MPs.

Sudden decision

The suddenness and unexpectedness of the Government decision led the Prime Minister to issue a special statement from 10, Downing Street. This said: "On October 28 Parliament will be asked to take an historic decision."

It has always made it plain that on this the Government would make clear its own position, and as it is entitled to do, would ask the Parliamentary Party for its support. This remains the unanimous intention of the members of the Government.

"I have also said that the position of those members of the Parliamentary Party who were not able to support the Government would be fully respected."

In order that this should clearly be seen to be the case on this uniquely important issue I have decided that, when on October 28 the motion is put to the House, there will be a free vote of Conservative MPs."

The decision was taken at a 45-minute meeting between the Prime Minister and seven senior

crumbling and that Labour should exploit the situation to the full by whipping its own MPs against entry. Mr. Wilson is said to have refused to commit himself at this stage, merely remarking that the whipping arrangements were a matter for Mr. Mellish.

Mr. Heath and his colleagues calculate that even if Mr. Harold Wilson and Mr. Bob Mellish, his Chief Whip, still decide on a three-line Whip for their MPs, the number of Labour pro-Market voters for entry is bound to increase substantially. Certainly last night Labour's Europeans were cock-a-hoop at the Government's decision.

Today Labour anti-Market voters will fight hard to defeat moves for a free vote in their party. They argue that Mr. Heath has been defeated by more cautious Ministers, and that now is the time for the Opposition to "put the slide" under the Government. But many Labour MPs were saying last night that whatever happens now in the party there is bound to be an increase in the number of their colleagues who will vote for entry.

At a special meeting of the "shadow" Cabinet last night Mrs. Barbara Castle, Mr. Fred Peart and Mr. Michael Foot all claimed that the Government was

crumbling and that Labour should exploit the situation to the full by whipping its own MPs against entry. Mr. Wilson is said to have refused to commit himself at this stage, merely remarking that the whipping arrangements were a matter for Mr. Mellish.

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Brutality Equities charges firmer—probe assured

● LONDON EQUITIES sagged until the news of Allied Breweries' approach to Trust Houses Forte. Leaders turned

assurances that Sir Edmund Compton, chairman of the Inter-Internes' appeals in Italy, had full powers to investigate all complaints was given by Downing Street last night. It was made in response to pressure for an official statement on allegations of brutality towards internees by security forces in Ulster.

Last night's statement followed a meeting of senior Ministers and a later one with Mr. Wilson, the shadow Home Secretary, at which both alleged allegations of torture and the seizure of A-destined arms in Holland was discussed.

Inacceptable

Later, however, Mr. John A. Lee, leader of a Stormont position, delegation which was to London, said the assurance was "totally unacceptable" the Commission hearings were "inadequate with no provision for full representation."

At Newcastle, in Ulster itself, a "shadow" Home Secretary is killed in a shooting accident at Belfast.

Another, of the 2nd Bn. "Grenadier Guards," was "comfortable" in being shot in the neck in London.

Assault on Kosygin

A young man believed to be a Russian refugee broke through a police cordon and tried to visit Soviet Premier Kosygin in Ottawa, almost knocking him to the ground and tearing his jacket off. The man, who apparently was armed, was immediately taken to custody. The attack came as Premier Kosygin was striding with Premier Trudeau on Parliament Hill. Neither of the men was injured.

£50m. loan for GLC

● GREATER LONDON COUNCIL is to make a £50m. issue by tender of 7½ per cent. stock, 1981. Minimum price is 99p. Page 26

26,000 damages

● REED DAMAGES totalling £26,425 are awarded in the High Court to a Hayes, Middlesex, woman whose husband was killed in a crash in which she and her three children were also injured. The judgment was against the owners of a lorry involved in the crash. Page 29

Works greet Queen

Thousands lined the streets of London to greet the Queen on her State visit. She is being accompanied by Prince Philip, Duke of Edinburgh. Page 29

Effiey...

● MONUMENTAL museums admission fees are scheduled to begin January 3, Lord Eccles told Lords. Page 29

Gunmen escaped

● FIVE ARMED men escaped with £500 from the Wood Green, London, branch of Lloyd's Bank. Page 29

Deadly

● A DEADLY attack on a hospital in Copenhagen ended in an abdominal operation. Page 29

Old man

● AN OLD man, 84, was led for life at the Old Bailey in the "brutal" murder of a year-old girl at Eltham, Kent. Page 29

Price changes

Freeze (London)	203	+7	York Trailer	144	+7	Random Selection	480	-10	F.Y. ACTUARIES	Oct. 15	% change	Oct. 13	% change
Gallenkamp (A.)	147	+10	Shell Transport	363	+5	Van Fleet	370	-14	Industrial	170.71	+1.3	170.71	+1.3
Ladbroke	135	+13	Horley	47	+4	Winkell	128	-5	Share	144.5	+0.2	144.2	+0.2
Lawdon	89	+8	Horley	150	+5	Ex dividend	128	-5	Dividend	128	-0.5	128.5	-0.4
Manganese Bronze	281	+9	Pancontinental	48	+13	U.K. DAILY STOCK INDICES <th>Oct. 15</th> <th>% change</th> <th>Oct. 13</th> <th>% change</th>	Oct. 15	% change	Oct. 13	% change			
Mather and Platt	74	+9	Tara Exploration	635	+10 <td>Govt. Secs.</td> <td>72.7</td> <td>+0.2</td> <td>72.5</td> <td>+0.2</td>	Govt. Secs.	72.7	+0.2	72.5	+0.2			
Nova Jersey	245	+13	FALLS	Oct. 15	% change	Oct. 13	% change						
RCF Holdings	81	+7	Assoc. Biscuits	348	-10	Govt. Secs.	72.7	+0.2	72.5	+0.2			
Simon Engineering	149	+12	Fothergill & Harvey	287	-10	Industrial	65.7	+0.4	65.4	+0.4			
Stuffs Poteries	192	+9	Minet Holdings	313	-12	Share	144.5	+0.2	144.2	+0.2			
Swan Hunter	431	+6	Prudential Assoc.	171	-6	Dividend	128	-0.5	128.5	-0.4			
Takker Int. Tst.	55	+4	Regional Props.	325	-10	U.K. DAILY STOCK INDICES <th>Oct. 15</th> <th>% change</th> <th>Oct. 13</th> <th>% change</th>	Oct. 15	% change	Oct. 13	% change			
Trust Houses Forte	185	+28	United Rights	206	-10	Govt. Secs.	72.7	+0.2	72.5	+0.2			
Venesta	891	+7	Poseidon	720	-10	Industrial	65.7	+0.4	65.4	+0.4			

Further information and technical data on the Firth Brown range of steels for all purposes available on request

Firth Brown Ltd

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if you really pinned us down—we'd say 'specialists in special steels'

Letters to the Editor

BRACKEN HOUSE, CANNON STREET, LONDON, EC4

Building societies • Small firms • Unemployment

Sir.—In his letter (October 15) Mr. Willis, Director of Shelter, suggests that the recent plentiful supply of funds to building societies has been largely taken up by "bigger borrowers in the prestige areas." Figures for 1971 are not yet available to disprove this but 1970 was also a good year and then more than one-quarter of all home-loans were made to people earning less than £28 a week while only 10 per cent. went to those earning £50 a week or more. There is nothing to suggest that a similar pattern will not emerge in 1971; indeed, the good supply of money has itself led to a general liberalisation of lending policy.

A true picture of building society service to the home-buyer emerges from the total number of loans made and, as the following figures show, these have been increasing steadily—

	No.	£m.
First half 1968	225,000	1,225,000
Second half 1968	235,000	1,325,000
First half 1970	244,000	1,344,000
Second half 1970	266,000	1,466,000
First half 1971	288,000	1,588,000

While doing all they can for the lower-paid borrower, building societies must also support the upper end of the market, otherwise even so-called home-loan in £25,000 is currently in excess of £8,500.

N. E. Griggs,
Secretary-General,
The Building Societies
Association,
14, Park Street, Mayfair, W.1.

Marketing effectiveness

Sir.—I support Mr. K. E. Mann (October 15) in his views about the measuring of marketing effectiveness.

It must surely be accepted that the main management tools of any effective manager are organisation, planning and control.

Although marketing managers have generally been slow in the application of formalised planning, and equally slow in the exercise of the techniques of modern management controls, there should be no doubt at all that marketing effectiveness can be measured by quantifying its progress towards the achievement of defined objectives so that where necessary appropriate action can be taken to correct and improve performance.

Such measurement extends beyond the simple comparisons of sales and expenses against assigned quotas and budgets, and must reach searchingly into such areas as gross profits, by-product group, product development, customer service, order backlogs, pricing policies and

other sectors of the marketing function. The constant monitoring of the whole spectrum of marketing operations must be carried out not only to produce a comparative analysis against short-term objectives, but also to direct the business profitably towards longer term goals.

R. C. Russell,
18, Victoria Avenue,
Menston, Yorkshire

Tax cuts and rates

Sir.—David Watt's article on the Conservative Party Conference (October 15) rightly pointed out that many middle-class Conservative supporters were pleased with the tax cuts made in the Budget.

However, I found few delegates at Brighton who realised the full implications of what is happening. Direct personal taxation has been reduced, but the cost of maintaining community services remains, and a tendency is emerging for this to be financed more in future by local authorities than by the central Government.

The White Paper, "Fair Deal for Housing," contains proposals to introduce a number of mandatory contributions from the general rate fund to the housing revenue account and this makes substantial increases in rates inevitable. It will be interesting to see how these rates react when this new trend becomes more widely understood.

J. R. L. Cunningham,
(Alderman),
36, Regent Street,
Cambridge

Small firms' efficiency

Sir.—I wonder if others of your readers were offended by the rather condescending tone of Mr. P. Morton's letter (October 14) about small firms. He writes that we do not have the sophistication to seek advice, are unlikely to be prepared to pay for it, need lengthy training for our staff and suffer from a total lack of ideas. We have to be humble enough to admit our shortcomings more than we do and yet we will not take steps to seek such advice.

I wonder if we really are such slouches. The small businesses of Britain produce 27 per cent. of the country's industrial output and continue to survive in spite of direct political and financial discrimination aimed at their destruction and in spite of many other needless obstacles (such as

the large firms who refuse to pay their bills at the proper time), notice many among the large firms who have fallen on evil times in the past few years that either have or must have employed consultants, yet they still failed. Why, I wonder, if Mr. Morton says, large firms have little difficulty in using the brains of outsiders.

I must say that my experience of using consultants to try to solve problems has been quite unsuccessful. Three times we have tried on three entirely different subjects and each time we had a dead loss at the end of the assignment. Not the slightest case did they provide the answer to our question (as they asserted they would be able to do at the start) and in one case we ended by doing the job ourselves. Small firms in general are more efficient than the large ones and it is time we started answering back to undo the damage that unsupported and ill-informed criticism is doing to us. We are the enterprise end of private enterprise and deserve encouragement. And Mr. Morton should remember that the efficiency of the "small firms" in Britain is

330 per cent. compared to "all" firms in terms of output per unit of capital.

P. S. Morton,
Managing Director,
V. S. Smith and Co.,
St. Peter's House,
Moseley Street, Birmingham.

A ban on overtime

Sir.—I am unclear if Mr. Dyke (October 14) recommends an increase of overtime to stimulate the economy. If that is the case, I strongly oppose the suggestion. If companies harnessed all overtime—excluding the extra 200,000,000 could be gainfully employed, judging by the last figures published on overtime worked. The additional spending power put into circulation would be "prime" and would be effectively the same as any other measure. If it were clearly understood that no relaxation would be considered until the unemployment rate had dropped below 2 per cent., additional funds would be freed which are currently being saved.

These savings are extremely high, particularly as firms are unable to save. They can only be attributed to the widespread uncertainty prevailing. My suggestion would ease the position considerably and has the advantage of remaining financially neutral and actually reducing costs.

This move would have to be a national one, or those affected will feel discriminated against, hence a joint lead from the CBI and TUC is required.

C. P. Morton,
142, Arkwrights,
Horlow, Essex.

Anti-smoking advertising

Sir.—Here we go again. Fire and brimstone, death and damnation to cigarette smokers. Last time it was the Chest and Heart Association.

Now Sir George Godber's on the bend wagon, although he may perhaps be excused because his comments are included in a general report on health. But the effect will doubtless be the same—to create a new generation of psychotic smokers.

Of course heavy cigarette smoking can lead to lots of nasty complaints—if some sort of fall-out, a new "tested" drug going to the release of even World War II doesn't get the blame in first.

These days people have been subjected to mass persuasion on a grand scale and for so long (soap powder, petrol and six-pence off) that the anti-smoking advertising creates a Derivative laughter rather than serious consideration.

Whoever promoted a washing machine by listing the drawbacks of the kitchen sink? And don't the authorities know that to impress upon cigarette smokers that they are taking a risk is playing into their hands? Everyone gets satisfaction from taking some sort of risk—especially in a society where the bend wagon, although he

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been eliminated a long time ago. Even the chance of getting cancer adds some excitement to an otherwise boring life.

One day, with some luck, one of the self-appointed experts (and their utterances carry in the light of recent events) will realise that what is needed is a campaign aimed solely at the advantages of not smoking. Solely. And get a professional to run it.

Then we might see some results for the first time. We certainly won't see any by presenting the public with 48-sheet posters of diseased lungs at every street corner.

Mike West,
5, Botolph Lane,
Cambridge.

Proportions of old and young

Sir.—May I point out the error in Sir T. Bazley's assertion (October 15) that the most serious fact which must flow from zero population growth is more old people and fewer young ones? It is, of course, only the proportion of absolute number, not the absolute number.

A modern society should be able to adapt to a temporary increase in the proportion of old people, while the burdens associated with caring for an increasing number of old people would lessen.

The very high proportion of young people in countries with rapidly expanding populations (where in some cases half of the population is under 21) itself poses great social problems.

W. R. Eyres,
119, North Hill, Highgate,
London, N.6.

Money supply and prices

Sir.—I don't think that Mr. Stead (October 14) and I will ever agree unless we both agree from the same premise. Mine is that debasement of the currency through increasing the money supply is the sole cause of inflation. In short that while inflation always causes prices to rise (and subsequently wages), not all increases in prices and wages are caused by monetary inflation.

Mr. Stead chooses to call all price increases "inflationary" whatever their cause and consequently bedevils the whole discussion. It may all look inflationary to Mr. Stead, but I

A gentle pet on the head should be given to the National Association of Licensed Victuallers, the Errol committee and all concerned and send them home.

Everyone will then be happy including the police who will no longer have to waste time looking for people with a tablecloth full of booze 15 minutes after closing time.

E. G. Payne,
21, Arlington Avenue,
Leamington Spa.

assure him it is not, if we are not to do violence to the English language. To inflate is to blow up, increase, expand, etc. Where there is no blowing up but only a redistribution of money there can be no inflation.

Indeed the argument we are having has been proved by Keynes, the U.S. New Deal, etc. because the policy emanating from these sources was expansion of the money supply which has been responsible for almost all our present monetary troubles.

To suggest, as Mr. Stead does, that a stable currency (which would cut down production) is not borne out by events. After the German collapse production still continued, with cigarettes and other goods acting as medium of exchange until a stable currency was once again instituted. Even this hopelessly inadequate form of money did not stop production and certainly production did not wait for the printing press. People don't suffer through want of paper—only goods.

The basic fallacy in this whole argument is the erroneous assumption that spending precedes production, whereas production precedes spending since you cannot buy or exchange what has not been produced.

V. H. Blundell,
74, Alexandra Park Road,
Muswell Hill, N.10.

Licensing hours

Sir.—How long must we wait to the awesome foreboding which await us, if and when the licensing hours are altered? (Your report of October 13, page 17.)

To my tiny mind, the answer seems simple. Change "permitted hours" to "recommended hours" with the option to deviate entirely in the hands and at the discretion of the licensee or manager whenever the circumstances justify it.

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TV Radio

LATEST WILLS

Mr. W. E. Evans, of Wightwick, Wolverhampton, former managing director of the John Shaw group, left £155,330 gross (duty £13,377) £161,376

Mr. J. D. Connell, of Ealing, former general manager of Wembley Stadium, left £51,719 gross (duty £11,542) £43,694

F.T. CROSSWORD PUZZLE NO. 1,696

1 Edge the ringlet with poison (7)
2 Hindering easy reception and use of fruit (17)
3 Point round the four to reveal the piece of turf (5)
4 Bares arms in order to disconcert (9)
5 Smallest pot required earliest of all, we hear (5, 4)
6 No-time 1 am unit to hurry (5)
7 Whimsy grim about this smell (5)
8 Tu southe a policeman? (4, 5)
9 You stated that it could have endured longer (15)
10 Culturing, but not in the flat? (5)
11 The human there follows Albert—or was that his cousin? (5)
12 For ease of movement on meachure? (12, 7)
13 Chained the egg-shaped old penny beyond the public house (9)
14 Grumble to advance money (5)
15 Device of which pilots should be aware? (3, 4)
16 Turned in perch round the gallery? (7)

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Farming and Raw Materials

Own dairy plan for school milk

By Our Commodities Staff

A LONDON borough is considering a plan to set up its own dairy, with about 200 head of cattle, to provide free school milk. The plan has been put forward by the leader of the Brent North Young Socialists, 29-year-old councillor Terry Williams, who said he hoped to have a report from the council in two or three weeks.

A 200-acre site at Fyent Way, Kingsbury, at present farmed by tenants served last March with a year's notice to quit, was suggested as the site for the dairy.

The cost of setting up the dairy and running it has been put at £4,000 by the Young Socialists, but they hope that 30-40 per cent of the money would be covered by Government subsidies.

Alderman Philip Hartley, leader of the council, said: "It's certainly worth investigation as it could not only provide milk for Brent schoolchildren, but would have a lot of educational value for pupils."

Bank produces dairy farming training film

By John Chittock, Industrial Film Correspondent

ANOTHER agricultural training film Cow Care was released yesterday by the Midland Bank. This follows a series on agricultural subjects which, over the years, has played an important part in gaining the bank's increasing share of farming business. It is claimed.

The latest film provides a basic introduction to the many facets of modern dairy farming and, as such, fills something of a gap since others on the subject tend to deal with specific aspects of milk production. It is probably the best in this series, with a lively interest in the subject despite a few stilted moments.

Claiming that milk yield in modern dairy farms has doubled and man-hours halved, the film is much concerned with the economics of milk production.

Copies, in 16 mm colour, are available on loan through the Midland Bank Public Relations Department, Poultry, London, EC2P 2BX.

Zinc moves to new highs

By John Edwards

ZINC prices on the London Metal Exchange rose to new highs for the year yesterday, following another substantial drop in the stocks held in LME warehouses. The cash price climbed by another £1.875 to £139.125 a metric ton compared with £130.125 only three weeks ago.

The latest decline of 1,825 tons in LME zinc stocks to a total of 22,775 tons brings the reduction in holdings over the past five weeks to 3,575 tons. All but 50 tons of the total stocks are held in Rotterdam—the cheapest warehouse in which to deliver stocks, but one of the most expensive to take out shipments.

No one is quite certain where the recent upsurge in demand has come from, but it is suspected that some of the buying support at least may have come from producers, worried by the huge discount that LME prices were offering below the official producer quotation of £150 a ton.

At the time of the last increase in June from £127.50 to £130 a ton, the producers made it clear that even the higher price failed to cover their greatly increased costs. But it is difficult to see consumers putting up with another price rise at present and over the last few weeks the buoyant.

Shortage grows

At around £121 a ton LME zinc, even at a lower quality grade, became extremely attractive to buyers compared with the producer price. However, at £139 and over it is far less appealing, and the price is being held in mind the extra costs.

The number of closures of zinc smelters in the U.S. during the past 18 months or so has been considerable because of prices falling to keep up with escalating costs and it is being widely forecast that once demand picks up properly an acute shortage could develop.

The same situation, to a lesser extent, applies in Europe, too. Although some Continental suppliers are reported to be still discounting the official producer price of £150, rumours are floating in the round of moves by the producers to increase the price of official producer quotation of £150 a ton.

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Limited boost to sugar supplies

By Our Commodities Staff

THE redistribution of 300,000 tons of sugar export quota shortfalls, was announced last night by the International Sugar Organisation's executive committee. It also agreed to suspend for the rest of 1971 the International Sugar Agreement provision that could have resulted in the remaining 400,000 tons or so of quota shortfalls being leased on to the market.

At the same time the committee recommended that the Sugar Council at its November session should fix initial export quotas for 1972 at not less than 105 per cent of basic export tonnages.

Of the redistribution, 38,821 metric tons goes to Cuba, 33,070 tons to Australia, 20,556 tons to the U.S., and 15,790 tons to South Africa.

The move has been taken in the light of the continuing high level of prices which were expected to result in an ISA prevailing price being established today at over 4 U.S. cents a lb.

Meanwhile, Japanese sugar refiners are reluctant to accept new pricing terms for Cuban sugar sales to Japan for shipment next year, Reuter reported yesterday from Tokyo.

The Cuban Sugar Corporation recently proposed a drastic revision in the pricing terms for Cuban sugar to the previous London daily price basis to the London terminal market basis without premiums. It was reported. Cuba also proposed to increase its export quota for full year, instead of six months.

Japan contracted to import about 900,000 tons of Cuban sugar this year on half-yearly contracts under which import prices are linked to the London daily price with premiums ranging from 2.45 to 2 per ton.

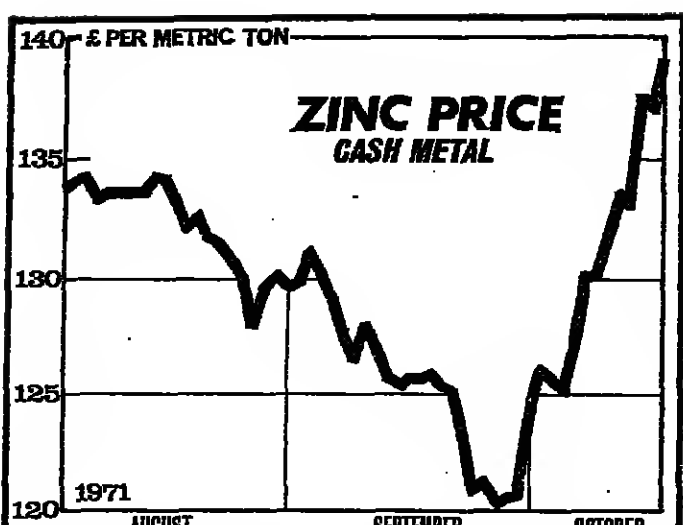
Trade sources said some Japanese refiners, preferring the non-premium terms, reportedly committed themselves to buy some cargoes of Cuban sugar at prices linked to the London terminal market.

Under the Agreement's provisions, this would require quotas in effect to be raised to less than the total of basic export tonnages, which would mean the re-allocation of the 800,000 tons or so of shortfalls. The committee has pre-empted this by the redistribution of 300,000 tons and the suspension of the provision for the balance of 1971.

The committee said the suspension did not prejudice any further action in respect of the quota levels within its general discretion. It would continue to keep the market situation under close review and would meet promptly if it considered price or other developments warranted it.

The decision to recommend a 105 per cent export quota next year was subject to the committee's consideration of the next report of the statistics committee.

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In the background is a developing shortage, especially of higher quality grades, in the U.S. where zinc stocks have plummeted.

A major factor in the LME price rise, apart from a change in sentiment, has been reported delays in the arrivals of shipments of North Korean zinc to the warehouses. If the stock decline is reversed by large new deliveries it is difficult to see prices moving much closer to the Producer quotation level in the short term.

A fall in 2,225 in copper stocks, down to a total of 125,655 tons, was much in line with expectations and had little impact on a quiet market.

The steady tone in zinc and copper prices kept lead values firm too despite a further rise of 1.225 cents in lead stocks to a total of 46,375 tons. A rise of 395 tons in tin stocks to 5,394 tons was also offset by the belief that the buffer stock of the International Tin Agreement would support the market anytime it threatened to drop below 17,400 a ton.

LME Silver holdings fell by 80,000 to 5,880,000 ounces. Silver prices in London, following the trend in New York, continued to recover from the lows plumbed last week.

Cocoa sinks to new 1971 low

By Godfrey Brown

COCA prices sunk to new lows on the London terminal market yesterday, the March futures contract closing last night at £197.25 a ton, £3 down on the day, with other delivery months easing as much as £4.50 lower.

Once again the market was undermined by sales of cocoa from origin—in this case it was either actual, apparent, or expectations of sales being made by Nigeria. But at least the decline was not as hectic as in the recent past, and it could be that the pace is slowing down despite the fact that it was described as "patchy" and a lack of enthusiasm by factory buyers.

It seems that prices have fallen too far and too fast for even the biggest buyers, who have taken in too much cocoa too soon, and are now holding off the market until they can see a climax of selling being reached.

Meanwhile the market has still been deprived of the Ghana main-crop purchase figures for the first week of the new season. Traders consider it likely these will not reach the market until Thursday now.

This is believed to represent an attempt to avoid over-declarations which have bedevilled past comparisons.

However, there are reports that a change in the system of recording purchases is likely and this will make it very difficult to analyse the figures in future.

Uganda coffee marketing probe planned

RAMPALA, Oct. 18.

A SUB-COMMITTEE of the Ugandan Cabinet has been appointed to look into the marketing of coffee here, President Idi Amin announced in Bugisu, one of the main coffee-growing areas in Eastern Uganda.

In future, growers will be paid cash for their crop, instead of being given receipts which are honoured by the Government on some considerable time later, General Amin said.

New prices to growers for the 1971-72 season will be announced "very shortly," he added.

IMPORT LEVY ON BARLEY

A prospective rate of levy on barley imports of 55 a ton for November shipments was announced by the Ministry of Agriculture last night.

The levy will apply to all grain sorghum imports for November shipment and a 23 a ton levy on cereal grains and meals on December shipments.

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Legal changes needed to realise full potential

By John Cherrington, Agriculture Correspondent

FARMERS are traditionally weak traders and nowhere is this more aptly illustrated than by the farmers in American Capitalism. The farmer, he says, is in a situation in both the markets in which he sells and those in which he buys, where the market power is intrinsically in the hands of those from whom he buys and to whom he sells have market power. It's this basic fact of life which is at the bottom of most Government action, almost every country in the world including our own, to protect farmers.

Methods by which farmers can be strengthened have been through various systems of market organisation, by co-operatives, marketing boards and State-run commissions. In fact every type of shelter from the hard winds of market fluctuations is operating with various degrees of success throughout the world.

The report found in particular that agricultural co-operatives are increasingly at a disadvantage compared with their commercial competitors in the amount of capital available for investment in the business. It is also pointed out that there is little correlation between the amount of business a member does and the capital subscribed to his business. This shortage of capital is common to most farming businesses and reflects in fact the chronic capital shortage in the industry.

The working party suggests this might be altered with the help of new legislation. The argument is that if a co-operative trading society is looked on as an extension of the farmer's own business, the capital invested should receive the same tax advantages as if it were spent in the farm. A farmer can erect grain stores and feed plants, and receive grants and tax allowances for them, and they are not for him allowed at well catered for.

There are, I think, good reasons for this. Britain has always been a terminal market, and prices have never been as high here as they have been in many overseas countries. Farmers in fact have never been under the pressures, and they are

extremely strong, to make them give up their instinct to deal with their own produce as they see fit, in order to merge with their neighbours. Agricultural co-operation in fact seems to be best founded on despair.

Nevertheless, Governments and farmers in Britain give co-operation more than lip service. There have been various measures and subsidies to assist the formation of societies, but somehow the movement has not got off the ground to the extent that it should have with the encouragement given.

With the aim of exploring the weaknesses of the system a working party to examine legislation dealing with co-operatives was set up recently by the various farming interests involved. But the report just published does not confine itself to this narrow field.

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Nevertheless, Governments and farmers in Britain give co-operation more than lip service. There have been various measures and subsidies to assist the formation of societies, but somehow the movement has not got off the ground to the extent that it should have with the encouragement given.

With the aim of exploring the weaknesses of the system a working party to examine legislation dealing with co-operatives was set up recently by the various farming interests involved. But the report just published does not confine itself to this narrow field.

The report found in particular that agricultural co-operatives are increasingly at a disadvantage compared with their commercial competitors in the amount of capital available for investment in the business. It is also pointed out that there is little correlation between the amount of business a member does and the capital subscribed to his business. This shortage of capital is common to most farming businesses and reflects in fact the chronic capital shortage in the industry.

The working party suggests this might be altered with the help of new legislation. The argument is that if a co-operative trading society is looked on as an extension of the farmer's own business, the capital invested should receive the same tax advantages as if it were spent in the farm. A farmer can erect grain stores and feed plants, and receive grants and tax allowances for them, and they are not for him allowed at well catered for.

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Legal changes needed to realise full potential

By John Cherrington, Agriculture Correspondent

FARMERS are traditionally weak traders and nowhere is this more aptly illustrated than by the farmers in American Capitalism. The farmer, he says, is in a situation in both the markets in which he sells and those in which he buys, where the market power is intrinsically in the hands of those from whom he buys and to whom he sells have market power. It's this basic fact of life which is at the bottom of most Government action, almost every country in the world including our own, to protect farmers.

Methods by which farmers can be strengthened have been through various systems of market organisation, by co-operatives, marketing boards and State-run commissions. In fact every type of shelter from the hard winds of market fluctuations is operating with various degrees of success throughout the world.

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Management

These proposals are bound to arouse protests from commercial interests who have been highly critical of co-operatives in the past on the grounds of their alleged favoured position, particularly those registered under the Friendly Societies provisions. Any further legislative help would be discriminatory they are bound to claim.

It has also always seemed to me that co-operatives have suffered less from lack of capital than from woolly management which has appealed to members' loyalty rather than to the financial advantages they can gain from membership. A society showing really good results would probably have little trouble raising the money it needs because capital availability often makes no difference to profit.

Nonetheless, prospective common market entry will probably make the co-operatives' task easier, under the Common Agricultural Policy, and in most member countries, agricultural co-operatives are particularly well catered for.

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American News

Nixon wins victory on consumer protection

By Our Own Correspondent

WASHINGTON, Oct. 18

THE HOUSE OF Representatives has passed by an overwhelming majority legislation which would set up an independent consumer protection agency within the executive branch. It also rejected an amendment which would have given the agency greater powers to intervene on behalf of the consumer.

The House vote was seen as a major triumph for the Nixon Administration which, together with several business groups and the U.S. Department of Commerce, had exerted strong pressure on the House Government operations committee considering the bill.

Amex calls for national SE system

WASHINGTON, Oct. 18

THE AMERICAN Stock Exchange today proposed a restructuring of the nation's securities markets. Mr. Paul J. Volcker, president of the exchange, in testimony at public hearings of the Securities and Exchange Commission, outlined proposals for a new coordinated national stock exchange system with a consolidated tape and a new governing authority to coordinate the system.

The proposals are similar to recommendations put forward by Mr. William McChesney Martin, a former chairman of the Federal Reserve Board, in his report on the securities industry earlier this year.

The Amex president called for a two-phase approach to the formation of the national system. First, work on designing and planning of the administrative, technological and regulatory framework of the system, and secondly, formation of a broadly-based and permanent agency to set policy and coordinate the system.

WORLD BANK \$25M. ISSUE

By Our Foreign Staff

The International Bank for Reconstruction and Development offered a \$25m. issue of 7½ per cent eight year Canadian dollar bonds at 99.75 per cent on October 18, the managing syndicate said yesterday.

TRINIDAD AND NATIONALISATION

Williams pledges caution

By DAVID RENWICK, PORT OF SPAIN CORRESPONDENT

HERE WILL be no indiscriminate nationalisation in Trinidad and Tobago as long as the people's National Movement is in power.

Dr. Eric Williams, Prime Minister and party leader, reaffirmed this posture at the NM's 13th annual convention. He made it clear that the Trinidad and Tobago Government had learnt its lesson from the experiences of other developing countries.

"We have kept in mind what has happened in Ghana with the previous regime and in Indonesia with the previous regime and we have been extremely careful not to sacrifice the well-being of the people in Trinidad and Tobago on the altar of some intellectual fetish which is now being considerably modified in the countries where it originated—as in Yugoslavia, as in Czechoslovakia before the Soviet intervention and as in the Soviet Union, where there are increasing grumbles of discontent."

"Our stand has been and continues to be to deal with key sectors of the economy such as oil and sugar."

In local hands

The Prime Minister's declaration at the convention was both a restatement of what has been official Government policy as outlined in the 1969-1973 Three-Year Plan and an answer to the Tapia House, a group of young lecturers, students and others centred around the diversity of the West Indies at Augustin, which called on the Government for "localisation and reorganisation" of the economy in the recent independence issue of the paper *Topica*.

Dr. Williams derided *Topica*'s proposals by pointing out that the group apparently was not aware that many of the sectors "companies it suggested for immediate local take-over were ready either in the hands of the State, in private local hands or have been the subject of definite Government action designed to regulate activity in the interests of the people."



Dr. Eric Williams

ing particular attention, as the Prime Minister pointed out, to Trinidad and Tobago's historic economic mainstays of oil and sugar. Sugar was dealt with in July, 1970, when the Government bought a 51 per cent interest in the sugar company Caroni from Tate and Lyle for £2m. 30 per cent of which was paid in cash at once and the rest over ten years at 5.35 per cent.

Oil is being localised in two ways—by direct state investment in the industry and by statutory measures that seek to maximise the benefits to Trinidad and Tobago. The Government bought out British Petroleum's local assets in 1969 in a 50-50 partnership with the Tesoro Corporation of San Antonio, Texas, an independent American company apparently well known for its

secondary recovery techniques (necessary in Trinidad and Tobago where many of the on-shore wells have passed their productive peak).

The National Petroleum Company owned wholly by the Government, established in 1969, will be the Government's agent for investing in the oil industry. Negotiations are currently under way for the transfer of the remaining BP presence in Trinidad and Tobago—a string of petrol stations—to the NPC.

Statutory regulation of the industry will be achieved by the use of the Petroleum Act, 1969, which, as Dr. Williams reminded the convention, "has modified the policy of least increased the rate of royalty and gives the Government a legal basis for participation in oil. The participation policy has been enforced in respect of bids for the North Coast area. We are actively working on the question of the acreage on the South East Coast. In respect of the Amoco discoveries of oil and gas on the East Coast, we are concerned with ensuring the maximum utilisation in the public interest of this find, involving further industrialisation as against export of crude or liquid gas and in this respect, discussions are taking place as to actual Government participation in the financing of this industrialisation."

Hilton Hotel

The Government's 100 per cent ownership of the Hilton Hotel, Trinidad and Tobago Electricity Corporation and the Public Transport Service Corporation and 50 per cent in the Trinidad and Tobago Telephone Company (owned jointly with Continental Telephone Corporation of the U.S.), go back some years. It owned all of the shares in the international airline, British West Indian Airways, until 10 per cent was sold to American investors. Minority investments are held by the state in several other businesses.

Dr. Williams has, in the past, explicitly disavowed Fidel Castro's methods, "because they are totalitarian," but in detailing the above collection of nationalised interests, he is on record as boasting: "We have already gone further than any Caribbean territory except Cuba."

Business leaders predict expansion through 1972

By PAUL LEWIS, U.S. EDITOR

PRESIDENT Nixon's new economic policies are likely to produce an accelerating expansion of the domestic economy during the remainder of this year and throughout 1972, in the view of American business leaders.

This is the principal message of the latest forecasts prepared by the President's Business Advisory Council and released at its Hot Springs meeting over the week-end. The forecasts are based on a poll of leading corporate economists.

During 1971, the Business Council now expects that Gross National Product will expand by over 9 per cent at market prices. It expects an inflation rate of between 3 and 4 per cent, this implies a real growth rate of 5-6 per cent.

For the current year it is forecasting a growth rate of about 7.5 per cent at current prices. With the price deflator likely to reach 4.5 per cent compared with 5.5 per cent last year, real growth would be about 3 per cent, or substantially below next year's target.

Most of the economists con-

sulted said they believed the new wages and prices controls would have a significant effect on inflation, but they also urged that these should be accompanied by prudent fiscal and monetary policies.

As regards the immediate outlook, they said that the consumer sector is continuing to improve and that there are now some indications that the strengthening of demand is beginning to feed back through the economy to five more basic sectors.

Small improvement

While the prediction of a fairly strong upturn next year is heartening for the Administration, the Business Council's forecasts about employment are less so. For despite the expansion, it still predicts that the unemployment rate will be between 5 per cent and 5.5 per cent in the last quarter of next year.

This would represent only a small improvement on the current rate of about 5.9 per cent, and highlights the difficulties the Administration faces in trying to promote growth at the

WASHINGTON, Oct. 18.

same time as it is stabilising prices. In political terms, however, it is possible that an improving trend in the figures could serve President Nixon as well as a substantial decline in next October's elections.

The Business Council's price forecasts are also out of line with the Administration's hopes since the President has set himself a target inflation rate of between 2 and 3 per cent by the end of 1972. There have been reports recently that many major companies and sectors intend to press for higher prices when the outright freeze expires next month, and the fact that the veteran labour leader, Mr. George Meany, warned recently that a 4 per cent inflation rate was a more realistic goal than the President's figures, suggests that the new review boards will be coming under pressure on the wages front as well.

Treasury Secretary Mr. John Connally expressed the hope that the 10 per cent import surcharge would be lifted in two to three months but he warned that it was up to America's trading partners.

French sceptical at reports of surcharge deal with Germany

By ROBERT MAUTHNER

PARIS, Oct. 18.

REPORTS that an agreement in principle has been reached between the U.S. and West Germany granting the West Germans exclusive exemption from the 10 per cent American import surcharge have been greeted with astonishment and scepticism by French officials.

The view in Paris is that, whatever Mr. John Connally, the U.S. Secretary of the Treasury, might have said on the subject, it was most unlikely that an agreement of this nature would ever see the light of day. If the West Germans were to accept such a discriminatory arrangement in their favour, it would certainly be looked upon by all their Common Market partners as a serious blow to the Community.

Few people here believe that Bonn would risk a major political row within the Common Market at a time when it is

attempting to patch up its quarrel with France over international monetary policy.

It is also being emphasised at the French Finance Ministry that an exclusive arrangement with Germany is not in line with the American's own policy, as demonstrated by last week's agreement between Washington and Tokyo on the limitation of the Japanese textile exports. As Japanese were expected to tell part of the agreement, the Americans suspended the import surcharge on textile imports from all sources, not only from Japan—a sign that the Americans are anxious to provoke as little international bad blood as possible in present circumstances.

There can be no doubt too, that the singling out of the Germans for favoured treatment would make an international agreement on the balance of payments and exchange rate

adjustments required to wipe out the American payments deficit much more difficult to reach.

Talks on this subject were resumed in Paris to-day in the forum of the OECD's Working Party Three, which groups the central bankers and high Treasury officials from the world's main industrialised nations. The Europeans and the Japanese were expected to tell the chief American representative, Mr. Paul Volcker, Under-Secretary of the U.S. Treasury, that Mr. Connally's demand for a \$13,000m. swing in the American balance of payments was unrealistic.

According to the OECD secretariat, which has prepared a voluminous document on the subject, the turnaround required in the U.S. current account to bring the balance of payments into equilibrium, would be no more than \$8,000m.

Secession threat to ECCA

By DAVID LASCELLES

THE future of the East Caribbean Currency Authority which acts as a central bank for a number of British Commonwealth Caribbean islands will come under intense discussion in the coming months now that certain members may secede.

Only Barbados has so far announced concrete plans to leave the authority and set up its own central bank with currency issuing powers. But a number of other territories are known to be nurturing similar plans as part of their policies to achieve economic independence in spite of their small size.

The new Government in Antigua, which has already adopted a strongly nationalist stance, wants its own central bank so that it can improve the

availability of credit to Antiguans and gain a stronger hold on the island's economy which badly needs stimulation.

The increasing fragmentation of the ECCA (Trinidad and Tobago and Guyana already have their own Central Banks) is being viewed with alarm by the secretariat of the Caribbean Free Trade Area (Carifta) which is planning total economic integration of the East Caribbean Commonwealth region. The one big advantage that Carifta can claim over the European Common Market on which it is being modelled, is that most of its members share a common currency. But here the situation is also changing.

However observers have been encouraged to see that the ECCA

territories and Trinidad and Tobago and Guyana whose dollars have all traditionally had the same value and been freely exchangeable, have not been thrown into disarray by the recent world currency crisis.

In its annual report the ECCA notes that the money supply at the end of the 1970-71 period was EC\$134.5m., or EC\$0.6m. less than at the end of the previous period.

When allowance is made for price increases, the Authority says that this stagnation in supply suggests that domestic economies did not grow at a satisfactory rate during the year. However the Authority's monetary assets increased by more than 10 per cent to EC\$441.4m. This is attributed to an expansion in domestic credit.

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Export News

£30m. U.K. components for Volvo

By Ray Dafter

TOR LINE has won a £2m. five-year contract from Volvo to ship British manufactured vehicle components to Sweden and some assembled vehicles back to Britain.

Exports to Volvo have increased by 28 per cent in the last three years. More than 81,000 tons of export and import freight will be carried in the first 12 months of the new contract. Of this 73,000 tons will be U.K. exports worth more than £30m. consisting of component parts for Volvo cars, trucks, tractors, combine harvesters and heavy dump trucks.

More sailings

In renewing the contract Volvo said that the line's frequent sailings from the U.K. to Sweden were an essential part of their production planning.

The service provides five direct sailings a week between Immingham and Gothenburg. The flow of components is controlled in the Humber port by D. D. Smyth and Co. Volvo's shipping agents, which recently announced the opening of a new terminal designed and built to cater for the increased volume of cargo being handled.

From November Tor Line is to offer six return sailings a week for cargo between England and Sweden, made possible by the line's new cargo-only ferry, Tor Gothia.

THE THIRD WORLD—EAST OF SUEZ

Singapore exhibition to counter withdrawal fears

BY CHARLES SMITH, FAR EAST CORRESPONDENT

OVER 200 companies, with about £10m. worth of products, are represented at the British Industrial Exhibition in Singapore, which opened yesterday in a former British Army ordnance depot.

The exhibition, sponsored by the Department of Trade and Industry and the British National Export Council is the largest of its kind to have been held in Singapore and one of the most ambitious operations ever mounted to promote British exports in the area.

It is aimed not only at Singapore itself, which absorbed \$85m. worth of British goods last year, but also at the South East Asian region which represents a market of over £200m. a year for U.K. exports.

The exhibition will coincide with—and no doubt distract attention from—the final phase of the British military withdrawal from Singapore which is due to end on October 31. It is likely to be followed, in December, by a conference in Singapore of British officials concerned with trade promotion in the Far East who will be able to assess results and future export prospects.

Britain's trade with Singapore and Malaysia has been doing well recently, after a thin period during the mid-60s, and officials concerned with it now talk not simply of maintaining the U.K.'s share of the Singapore market (currently just over 7.5 per cent), but of increasing market share as Singapore's import requirements grow more sophisticated. Exports to Singapore in the first half this year were up 17 per cent on the same period of 1976.

Taken together, Singapore and Malaysia now represent Britain's second largest Far Eastern market, next to Japan.

In order to insure that the Singapore exhibition has the



Lord Drumalbyn—the EEC will not come between us.

widest possible impact on neighbouring countries, invitations have been issued to some 60 businessmen and officials from South East Asia carefully selected for their ability to influence import decisions in their countries.

The visitors will be given their fares to Singapore and will be transported to the Exhibition site on a London Transport double-decker bus. National Days are also being organised for each major South East Asian country and a British export golf tournament is to be held to day under the sponsorship of Dunlop and a local hotel group.

Investment Products on display at the exhibition range from heavy drilling and earth moving equipment, through machine tools, to scientific instruments and electronic equipment. Several companies will be showing equipment for controlling air pollution and there will be models and photographs of British aircraft and missiles. In addition 12 member companies of the British Consultants' Bureau are mounting a joint

stand. A special pavilion is devoted to the contribution made by British investment to Singapore's industrial development.

Harvey Stockwin writes from Singapore.—The exhibition was opened with a pledge by Lord Drumalbyn, Minister without portfolio, that British interest in this region would not be diminished by membership of the European Economic Community.

He told the invited audience of Asian importers and British businessmen that the exhibition and five-power defence arrangements were proof of Britain's resolve to strengthen commercial ties with South East Asia.

Attention It would be "entirely wrong," he said, to suggest that negotiations for EEC membership meant a decline in attention to this region. The British minister also sought to reassure his Asian audience that the problem of labour relations in the U.K. was on the wane.

Attractive Asian hostesses wearing mini-skirts and hot pants and hearing Union Jack parades directed large crowds around the sprawling complex. The only on-British touch—apart from blinding sunshine—was Tyrolean music coming from loudspeakers.

Kuwait show

A British Week in Kuwait has just ended a 10-month U.K. trade drive in this country's second largest Arab market. Excluding armaments, U.K. sales to Kuwait last year topped £26m., and it is believed that Britain should benefit from a surge in demand for both capital and consumer goods.

However, the U.K. is lagging behind other suppliers. In 1976, Japan took first place selling goods worth £24m., and U.S. sales were £30m. In the first half of this year, Kuwait imports rose from £89m. to £223m., but Britain's market share has declined by some 50 per cent to 12 per cent.



Michael Shocket, cigar and Rolls—light relief in Belgium.

Main beam on Europe

BY DAVID CURRY

MICHAEL SHOCKET is 31, sports carefully trimmed sideburns, operates out of a dingy office in a back alley of Dalston, and is trying to make up his mind whether to order a new Rolls-Royce Silver Cloud or make do with the 10-year-old Rolls he has at the moment.

He set himself up in business when he was 19 selling lamp bulbs for motor vehicles to the trade, and he gave himself 10 years to own a Rolls. He just made it.

Now M. D. Shocket and Co. has a turnover of about £220,000 and is planning operations in all the major Commonwealth countries. The company gets its bulbs from the major manufacturers. They are then sold under the Florida brand name direct to the

trade, cutting out the wholesaler. The 30 salesmen work on a commission-only basis, selling to the client for whatever price they can command. The head office sends out the invoice and receives the payment, retains a fixed amount corresponding to purchase price, profit and overheads. What is left goes to the salesman.

Shocket started exporting two years ago and now reckons overseas sales account for about 15 per cent of turnover. The majority of these sales are in Commonwealth countries which import British cars.

He aims to build up a cash flow by pushing sales of the expensive quartz iodine halogen lamp in Europe.

Belgium

However, Shocket's immediate aim is to get a direct selling operation on the ground in Belgium, which, he thinks, has similar market characteristics to this country. He reckons he could achieve a £50,000 turnover in the first year, exporting the bulbs from England.

Eventually, extension of the range of bulbs he holds to cover the major European car makes would enable him to set up throughout the EEC.

"The big bulb producers simply cannot compete with us in direct selling," says Shocket. They have the expertise in manufacture, we have it in selling. Some have tried direct selling and have come a cropper.

But what about a take-over? "Expansion is going to come from internally-generated income," Shocket asserts. "There is no outside money in the company and that's how it will stay. I started the company on £19 saved in sixpences in a Dunlop Hais bottle. I am not going to lose it now."

This year Shocket is shooting for a £400,000 turnover and £80,000 export sales.

"I'll stay in the business," he says. "I know how to sell lamps. The trouble is, I don't know what to aim at after I get the new Rolls."

"How about a company aircraft?" I suggested.

KNOW-HOW

Chloride deal with Italy

THE Italian company FIAMM, a manufacturer of lead-acid batteries and a leading company in the manufacturing and marketing of electromagnet and electroacoustic horns for motor-vehicles, has signed a technical agreement with the Chloride Group, the makers of Exide and Dagenite batteries.

Under this agreement FIAMM will develop its industrial battery production principally in the field of traction batteries for electrically propelled mechanical handling trucks.

It is the 14th technical agreement for overseas battery manufacturers signed by the Chloride Group. It will be serviced by Chloride Overseas, the Group's International Company.

Alkaline Batteries, part of the Chloride Group, and Reddy, based manufacturers of Alcad nickel cadmium batteries, has announced that orders received are running at approximately 15 per cent over budget.

The upward trend in sintered battery sales in Europe is expected to continue in the foreseeable future due to the recent awakening of the public to the need for emergency lighting and power supplies, the company commented.

New companies at George Kent

George Kent, the British instrument and process control group, has announced changes in its marketing organisation in Continental Europe.

The new structure follows over a year of surveys in European markets, and says Mr. John Lutyens, Group Managing Director, will help in "stepping up sales in Europe, giving better local support to our agents, and making sure that we have the flexibility for further growth."

The new organisation, when completed, will include two new companies, Kent France SA, based in Paris, and Kent Iberica SA, based in Madrid.

BUSINESS IN BRIEF

Ford plans £3.4m. assembly plant in Congo Kinshasa

Ford is to set up a £3.4m. car and commercial vehicle assembly plant in Kinshasa, in the Democratic Republic of the Congo.

The plant, which is due to go into production early in 1979, will have an initial capacity of 6,000 vehicles a year and a longer term capacity of 10,500 vehicles a year.

Assembled at the plant from completely "knocked down" components will be the Escort and Cortina and the Transit and "D" Series commercial vehicles ranging from a 1.1-litre van to a 3.5-litre truck. The plant will be divided between 3,500 cars and 2,500 commercials.

THE first overseas order for the new production line Miti buses has been announced by J. H. Sparshatt and Sons of Portsmouth.

Negotiated through the British Leyland export department it is for four 25 seat buses for Lusaka Public Transport Corporation, Zambia. The buses will be built on British Leyland FG 550 chassis.

Branches and agencies will have direct access to the on-line system.

The system will also provide access to multiple accounts, where a client may require service on two or more savings accounts, in addition to specialised share and fixed deposit accounts.

Gullick Dobson (Export), the Wigan-based Mining Equipment Division of the Dobson Park Industries Group, has secured an order from South Africa worth nearly £200,000 for hydraulic powered roof supports for Durban Navigation Colliery for installation on a longwall face with a seam thickness of four feet.

TURKEY

£2m. sulphuric acid contract

SIM-CHEM, Stockport, has been awarded a contract worth £2m. for the supply, erection and commissioning of a sulphuric acid plant at Iskenderun, Turkey.

The contract was received from Woodall-Duckham, Crawley, as part of this £10m. main contract to build fertiliser plants for Gubhe Fabrikalari.

The sulphuric acid plant design will be based on roasting pyrites using the BASF turbulent layer process and then converting the SO₃ gas by the Simchem Monsanto contact sulphuric acid process. The plant will have a capacity of 710 tons a day.

Design work has already started and commissioning is expected towards the end of 1978. Simchem is a Simon Engineering company.

A training contract worth £130,000 has been awarded the Southall based International Aeradio by the Government of Oman.

Omanis will be trained in technical operation maintenance for Muscat's new airport now being built at a cost around £4m. IAL will also provide expatriate technical staff.

SOUTH AFRICA

£1m. computer sale by ICL

Two ICL System 4-32 computers, together valued at £1m., have been ordered from International Computers (South Africa) (Pty) by the Allied Building Society. The computers will form the centre of an on-line system which will increase the society's branch and agency client's direct participation in service benefits.

The Allied—one of the "big three" building societies in South Africa—was the first building society in the country through the former Johannesburg Building Society with whom it amalgamated, to introduce an on-line system to its clients in 1968.

The new system will be able to handle more than double the number of accounts—now 780,000—over the next few years.

to encourage more tourists to the city.

In conjunction with the Tor Line shipping company it is hoped to bring some 60 visitors from Sweden to Sheffield for week-end package tour visits.

Local companies will be able to exhibit in the 420,000 square feet display area at a nominal cost of under £150 each. Companies producing steel, cutlery and silverware are particularly invited to take part.

The plan is the forerunner of others in Germany, France, Belgium and possibly Italy and there is also a scheme for pre-arranged development—and motions in America next year.

IN AN attempt to capture a share in the Swedish and other Scandinavian markets, Sheffield is to take part in an international trade fair in Gothenburg in May.

It will be the highest overseas trade venture by any British city with the corporation and local industry working with the blessing of the Board of Trade.

The city's publicity officer Mr. Peter Wigley said that the display, alongside those of major nations, had three objectives—to develop new markets for local industry, to focus attention of overseas companies on Sheffield as a place for development—and

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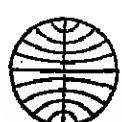
"There's imagination in Pan Am menus. I like this new thing of serving the food of the country you're going to. That's a nice idea."



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Pan Am

WINDSORS (SPORTING INVESTMENTS)

Improved Profits and Increased Dividend

The Annual General Meeting of Windsors (Sporting Investments) Limited was held on October 18 in Leeds. The following is an extract from the circulated statement of Mr. Jim Windsor, Chairman and Joint Managing Director.

The year under review shows an operating profit of £1,252,544, an increase of £227,505 over 1976. Betting Taxes and Levy and Corporation Tax absorb £1,054,291, leaving a group net profit of £198,255 (1976 £138,525).

An interim dividend of 25% was paid on 24th March, 1977, and your Directors have pleasure in proposing a final dividend of 60% making a total of 85% for the year (1976 50%). Holders of 927,000 shares have waived their rights in respect of both these dividends. Appropriations in respect of Goodwill at Branch Office and Fixtures and Improvement amounted to £24,155 and leave an addition to Retained Earnings for 1977 of £115,815 (1976 £87,427).

The increase in Licensed Betting Offices on the carefully selective basis mentioned in last year's Report continues and division. Turnover for the four month period ended August 1977 shows an increase of 24% compared with the same period in 1976, but net profit shows a reduction of 16%. Considering the poor racing results in June and July this reduction was to be expected and your Board feel that with its close scrutiny May, 1977, should not be disappointing.

The report and accounts were adopted.

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European News

Russians urged to economise

By Michael Simmons,
East European Correspondent

THE SOVIET authorities
concern that more economic
use should be made of installed
capital equipment and that
planning for new projects
should be improved is sharply
underlined in the reports just
published in Moscow, of the
Party Politburo's consideration
of the draft Five-Year Plan.

THE reports also draw attention
to the need to save money
at all levels for new projects
and, indirectly, to renovate
rather than introduce
new plant. They also urge that
mechanisation and automation
should be stepped up "in all
sectors of the national economy."

In addition, the note is also taken
of the shortages that exist, par-
ticularly in the food sector, at
a time when the planners have
promised to improve Soviet living
standards. "During the discus-
sion on the Plan," said a
Moscow home service broadcast,

"the paramount importance was
stressed of a further
pursue in agriculture to satisfy
more fully the demands of the
people for food products and of
the manufacturers for raw
materials."

The Party wants the Ministries
at national and republican levels
to economise more stringently,
to ensure that better use is made
of available reserves, and to im-
prove the management both of
the production line and the
strengthening of state and
labour discipline," is called for.

The note of urgency in the
reports will not comfort hard-
pressed managers who are con-
stantly exhorted, despite admis-
sions of poor raw material and
equipment supplies, to increase
output. The consumer awaiting
the promised better deal is also
reminded that this could only be
achieved through stricter
discipline.

But broadly the emphasis
reflects the pre-occupation of
the leadership that has been
apparent ever since the first out-
lines of the Plan were published.
At the Party Congress last April,

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Banks criticise Bonn for failing to find 'European solution'

By MALCOLM RUTHERFORD

BONN, Oct. 18.

THE WEST GERMAN Govern-
ment came under heavy criti-
cism today from the Federation
of German Banks for failing to
make greater efforts to reach a
"European solution" of the
international monetary crisis, and
for allowing Germany to appear
as the "troublemaker" on the
European monetary scene.

Dr. Alwin Mißmeyer, the
federation president, told a Press
conference that the task of
European unity was so important
that Germany would have to
accept measures which it basi-
cally disliked in order to bring
it about. He made it clear that
he saw a part of exchange
control to prevent speculative
capital movements which was
always unacceptable to Prof.
Schiller, the Economics Minister.

Dr. Mißmeyer said that the
question of exchange rates
need only be a part of European
negotiations for a common
solution. Just as important was
the creation of new instruments
to "prevent" monetary dis-
turbances. When the German
Market and perhaps Britain as
well had agreed on this, and
set their parties in a new and
lasting relationship to each
other, they could begin negotia-
tions with third countries over
a new monetary system and a
worldwide currency realign-
ment.

Dr. Mißmeyer also called
for an end to floating, but
admitted it could not come over-
night by a unilateral D-Mark
revaluation. In this case, the
Bundesbank must resort to a
"dirty" floating to keep the re-
valuation premium down. The
criticism that the Government is
not doing enough to co-operate
with France is an old theme of
German politics, and is coming
to dominate the monetary
debate as the two countries con-
tinue to disagree on monetary
questions. It is understood that
Prof. Schiller has also been
criticised in Cabinet for failing
to be more conciliatory to Paris.

Today's concern about the
effects on France was reflected
in the first comments on the
reports that the U.S. is consid-
ering exempting West Germany
from the full effects of the 10 per
cent import surcharge. Although
the Economics Ministry spokes-
man this morning welcomed the
reports, Herr von Weizsäcker,
the Government spokesman, said
later the Government had called
for a full test of the American
statements and could not com-
ment until it had studied them.
The reaction from Dr. Mißmeyer
and the Banking Federation,
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Italians expected to offer aid to Malta

By Our Own Correspondent

VALETTA, Oct. 18.

ITALY is expected to make an
offer of aid to the Maltese
Premier, Mr. Dom Mintoff, on
Thursday when the Italian
Deputy Prime Minister, Prof.
Francesco de Martino
arrives here to negotiate a deal
which would allow Italian war-
ships to use Maltese port facili-
ties in the future.

The importance Italy attaches
to the negotiations with Malta
is borne out by another visit
which the Italian Foreign
Minister, Sig. Aldo Moro, will
be paying Mr. Mintoff in the
very near future.

Mr. Mintoff has publicly
stated that relations with Italy
have greatly improved recently.
Other NATO countries have
been asked to make aid and
economic efforts within three
months. Germany has already
given Malta technical aid in the
form of army and police trucks
and helicopters to fight contra-
band.

Malta hopes that Italy will
cancel the island's £2.5m. debt
to Italy which went for the
building of a power station and
an automatic telephone ex-
change.

NEW CZECH ENVOY FOR U.K.

By Our East European
Correspondent

Dr. Miroslav Zemla has been
appointed Czechoslovak Ambassa-
dor to Britain. He succeeds Dr.
Miroslav Ruzek, who has been
appointed Deputy Foreign
Minister.

IRISH RAILWAYS

Time for an overhaul

BY DOMINICK J. COYLE, DUBLIN CORRESPONDENT

THE IRISH State transportation
network, Cúras Iompair Éireann
(CIE), has one great claim to
fame: it was the first fully
dieselised rail system in Europe.
Increasingly in recent years, it
has developed a much less
enviable reputation by demon-
strating a marked tendency to
push up its annual losses at a
much faster rate than the
Government is prepared to in-
crease its operating subsidy. The
net loss was more than £3m. in
1969-70; it exceeded £8m. last
year on a turnover from all
services up by 8 per cent to
£37m.

This is not quite the end of the
line, but the Government plainly
got the message that a major
function lies ahead. The time had
come for a detailed look at the
system and its finances and (even
more so) to define the role of
public transport in the changing
Irish environment. Since there
has not been remarkable for
attracting top management per-
sonnel—the task fell to
McKinsey and Co. The manage-
ment consultants' report is now
out, the trade unions are
already in with their "no
redundancy" demands, and the
Government itself is right in the
middle with the inevitable bold-
ing statement that recommenda-
tions will be considered "after
consultation with interests
concerned."

The first thing to say about
the McKinsey report (apart from
its seemingly exorbitant price of
£3 a copy) is that it promises
little immediate consolation to
the taxpayer and even less to
most rail users. The prescription
is marginally to trim the exist-
ing rail losses by a hoped-for
£1m. annually, principally by a
reduction in the number of
—both passenger and freight—
by attracting more customers
to the commuter services through
better and more efficient ser-

Other, there is a sug-
gestion that the manner of pay-
ing most of the State subsidy
should be altered so as to make
explicit the relationship between
the social value of a service and
the price to be paid for it.
The second aspect of the
report, and one which the
McKinsey team has certainly
highlighted, is that CIE's main
financial problem, involves under-
use of the rail network with its
212 diesel locomotives, some
9,500 wagons and a labour force
of close on 10,000 men. On the
other hand, there is a sug-
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nothing simply by asking their
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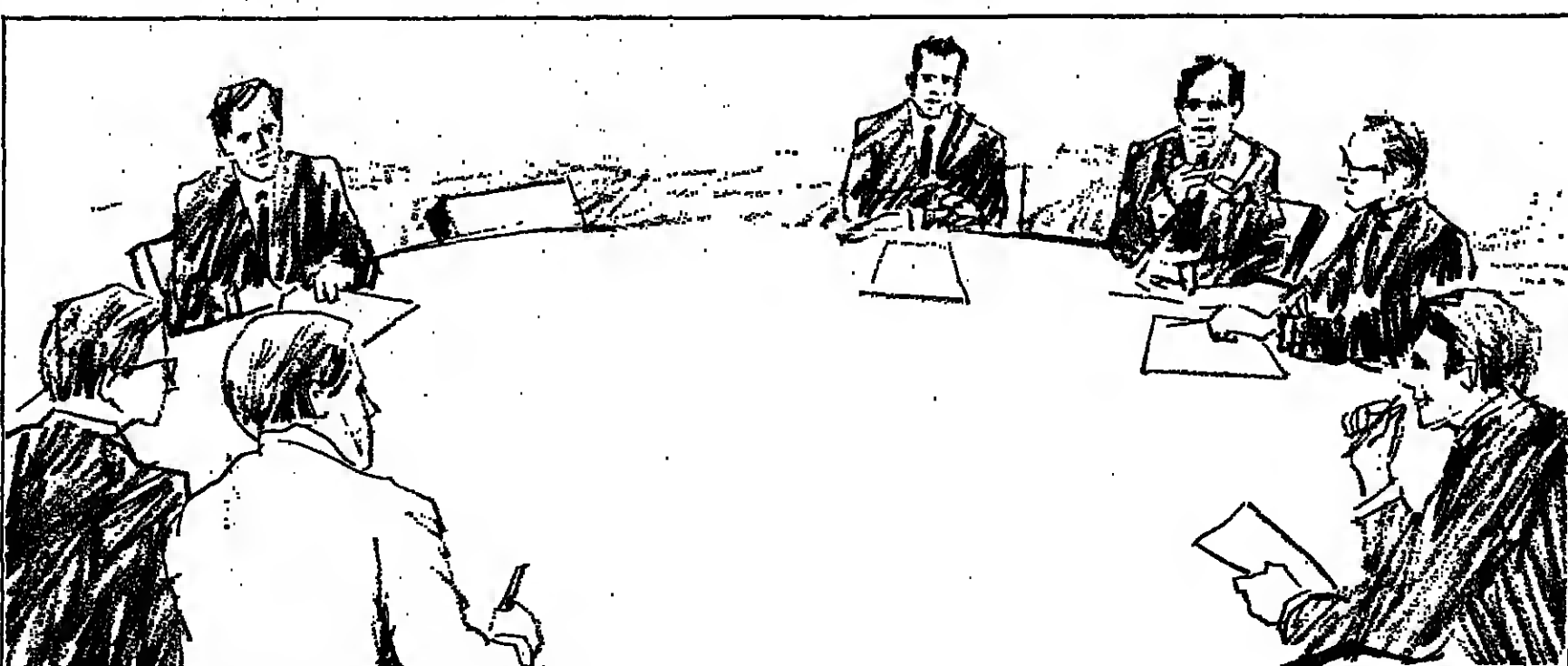
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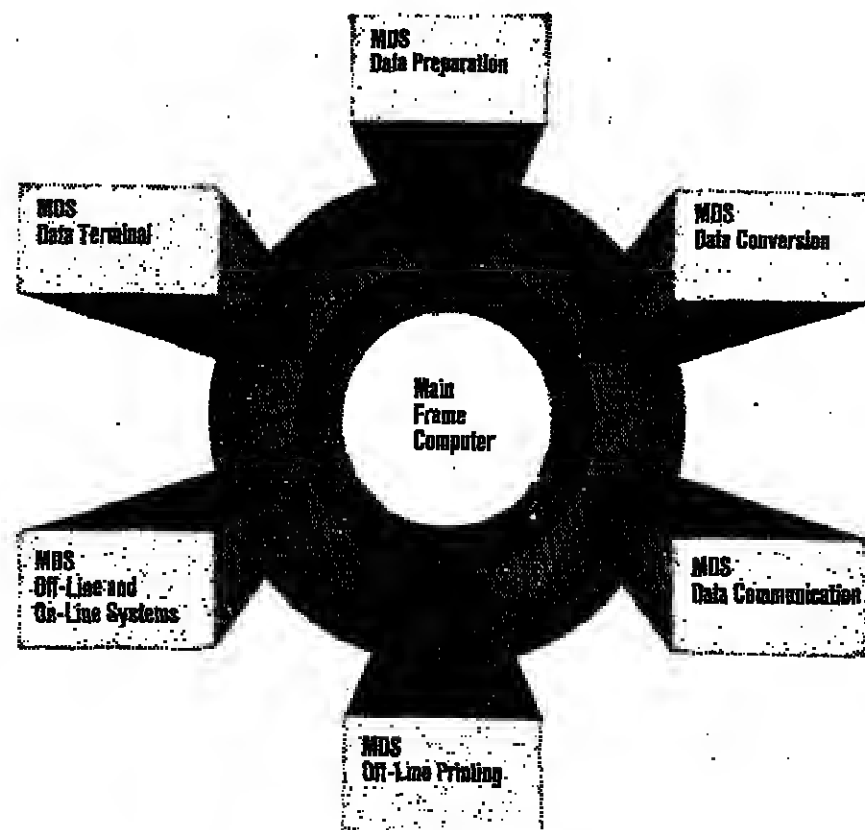
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Agnew official Greek visit over

By Our Own Correspondent

ATHENS, Oct. 18.

THE VICE-PRESIDENT
Mr. Agnew to-day wound up
his official part of his visit to
Greece during which he had
the opportunity to discuss NATO
affairs, Greece's military
rearmament and the position of
the U.S. Government towards the
Greek military regime. During
his three-day official visit Mr.
Agnew had seven hours of talks
with the Prime Minister George
Papandreu including an un-
interrupted two-hour private meet-
ing at the Premier's house on
Sunday.
Although official statements
did that the talks concerned
Greece's role in NATO and
mutual defence problems there
has been speculation the sensi-

tive subject of Greece's internal
politics and a return to parliam-
entary rule were touched on.
Both Greek and American
sources have conceded that the
issue of restoring parliamentary
rule to Greece was directly re-
lated both to Greece's NATO
membership and the question of
U.S. military aid to Greece. The
American Congress recently
moved to cut back the \$118m.
in military assistance the Nixon
Administration wants to send to
Greece this year.
In his toast Mr. Agnew made
veiled references to the virtues of
democracy. Observers are con-
vinced that during his private
talks Mr. Agnew urged the Greek
leadership on President Nixon's
behalf to give a more definite

timetable for Greece's return to
a representative form of Govern-
ment. He is reported to have
explained that with such a com-
mitment Congress would more
readily approve the military
hardware Greece must have if it
is to function properly as a
NATO member.
To-morrow Mr. Agnew and his
wife begin a four-day private
visit to Greece including a five-
hour stay at his ancestral town
of Gargano in the southern
Peloponnese. Premier Papand-
reu and the two other mem-
bers of his military triumvirate
will accompany him on this trip,
which was to be a private affair.
Mr. Agnew's visit had been ex-
ploited by the Government as a
gesture of solidarity.

Who would you trust with your 5 million sq.ft?



Rush & Tompkins, who are building an enviable reputation for their construction skills, are also big developers. For instance through their recently acquired Teesside subsidiary TASK they are now responsible for developing the 150 acre Eaglescliffe Industrial Estate. Together with their two 40 acres estates in Kirkby and Haydock this gives them a potential of around 5,000,000 sq. ft. of industrial space in the North of England alone. But they have other industrial Estates in Wales, the West Country, Kent and Hampshire. And they are residential and office developers too.

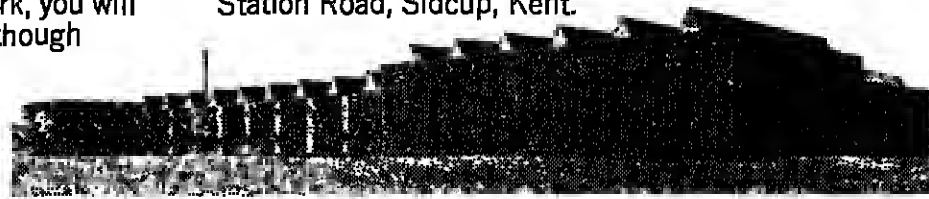
What they have done so successfully for themselves they could be doing for you. If you choose them for any sort of building or development work, you will find yourself in very good company. For although

they might not be the largest company of their kind, they are being used by some of the largest industrial and commercial organisations in the country, as well as Local Authorities including the G.L.C. For sound business reasons.

So, if you have a 5,000,000, or even 5,000 square feet you want developed and built (or even just built), talk to Rush & Tompkins, you will find them large enough to make your problems their own, and small enough to have no communication problems.

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Eaglescliffe Industrial Estate at Teesside. Architects: The Charter Building Design Group.

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Spend more on industry research Heath told

A WARNING to Mr. Heath to put more money into industrial research and development or lag behind the Common Market countries, is given to-day by the Institution of Professional Civil Servants.

The Six—particularly Germany—were increasing financial support for industrial research, it adds.

Mr. Heath is asked not to handicap British industry competing with the Common Market countries by giving less support.

It is clear industrialised countries are giving massive support to the development of technology, both civil and military, by various means, says the Institution.

In the past support for research had been lopsided—concentrating on defence, aerospace, electronics and nuclear power. "Yet the mechanical and engineering industries, which contribute much more to the balance of payments, have been comparatively neglected."

The civil servants' views are in a booklet: The Role of the Government's Industrial Research Establishments in the 1970s.

Demands

The booklet rejects the notion that the sole purpose of industrial research establishments must be to pay their way. It analyses the different demands made on them by the Government on behalf of the community (for instance in tackling the problem of industrial pollution) and on behalf of industry (for instance, the national standards work carried out by the National Physical Laboratory), and by individual companies.

It sees scope for increasing the amount of work done for, and with, individual companies on a contractual basis. But it would also be necessary for directors of establishments to be given much greater powers to develop this kind of work where possible and to encourage them to charge for it depending on the circumstances.

The Institution also urges the Government to make it easier for staff to interchange between its research establishments, industry and the universities.

A call is made for an end to the recurring reviews to which research and development establishments are being subjected, in some of which there had been three major reviews in eight years with four major departmental reorganisations.

Resignations to-day by Art Panel members

ALMOST the entire 24-member Fine Art Panel of the National Council for Diplomas in Art and Design has decided to resign in protest at Government policy over art colleges. The resignations, to be announced to-day, are a demonstration against the Government's policy of merging independent art colleges with the new polytechnics.

Twenty-one panel members—among them principals, heads of department, and lecturers—are to resign. The chairman, Mr. Martin Frogg, is expected to announce his resignation separately later. The resignations reflect concern about the long-term effects of the merger policy, which has been going on for some years.

Guernsey flower transport plan delayed

BY OUR OWN CORRESPONDENT

GUERNSEY, Oct. 18

A STATUTORY flower transport company—expected to be inaugurated in Guernsey by the end of this month—may not now be operational until December—perhaps too late for the island's flower exporters' Christmas "boom."

Ordinances giving the proposed authority its "teeth" are not ready for this month's meeting of the Guernsey Parliament. Its next meeting is on November 24.

Cheaper

The authority, which has the blessing of parliament, will export all the island's 45m.-a-year flower crop to the U.K. The authority aims to provide cheaper and faster deliveries and reduce an estimated annual loss to the industry of over £250,000 from delays, damage and pilfering.

Despite opposition, the transport sub-committee of the Guernsey Growers' Association is pressing ahead with detailed planning which would eliminate British Rail's export business of 1½m. flower boxes a year and give a single airline sole rights to export Guernsey flowers almost exclusively to Castle Donington. British airlines feared the contract would be awarded to Rousseau Aviation—a French

Complaints

Opposition to their application is expected from at least BAA and BIA who have indicated they will fight to retain their existing flower export business from Guernsey.

Guernsey's Chamber of Commerce is investigating complaints from transport company members about the way in which the Growers' Association has handled the preliminaries. The complaints allege there has been a lack of consultation either with the growing industry or with existing carriers.

Changes in Tomato Board constitution urged

GUERNSEY, Oct. 18

The island's fuel market is shared by Shell-Mex and BP operating through Fuel Supplies (CI), Esso, and Sarnia Oil.

£2½M. INDUSTRIAL ESTATE PLAN

Worsley Urban Council has entered into partnership with Arrowcroft Investments, the Mayfair-based development group, for a £2½m. industrial trading estate at Little Hulton, near Manchester. Site area is about 35 acres and some 500,000 square feet of industrial and warehousing premises will be erected.

Construction of 32,000 square feet of advanced units will start almost immediately, and when the project is completed it will provide "several hundred jobs," it was announced.

MILDENHALL SCHEME STARTS

Work began yesterday on the redevelopment of Mildenhall Town Centre.

When it is completed in just under two years' time Mildenhall, a London overspill town, will possess a supermarket, restaurant, 16 shops and offices in a series of linked courtyards where only pedestrians will be allowed.

Opposition is likely from the three existing fuel suppliers who are watching developments. Some of their executives are concerned about the eventual award of a monopoly supply contract.

ITALY

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2. Recline your seat. Move adjustable headrest to most comfortable position and don headphones. Tune in to one of 3 stereo and 4 mono channels of restful music.*



3. While cruising over the Middle East, settle back and enjoy a good film*—like "Aristocats", or "Madigan's Millions". Later liven up the Hong Kong-to-Darwin hop with another—like "The Million Dollar Duck", or Julie Chen in "The Go-Between".

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Other
Overseas
News

Foreign investors become net sellers on Tokyo SE

BY OUR OWN CORRESPONDENT TOKYO, October 18.

FOREIGN investors have become net sellers on the Japanese stock market, with sales over the past two weeks totalling about \$30m. more than purchases, according to officials of the Tokyo stock exchange today.

Until the first of this month, foreign investors had been buying more than they were selling. Exchange authorities revealed the new trend during today's Tokyo meeting of representatives of local city banks and securities houses under the sponsorship of the Federation of Bankers' Associations of Japan.

Selling by foreign investors has been increasing over the last few days. More than 25m. shares were unloaded by foreigners during the last three days of this past week, for example, market specialists reported that the American investors appear to be leading the bear trend.

Gifted issues are chiefly being sold off, with other types of securities following. "The bear psychology seems to be catching on among the foreigners," said one market authority. The phenomenon has been attributed to three basic factors:

1.—Poor prospects of an early recovery from the 15-month-old semi-recession and the troubles Japan currently seems to be facing in exporting its surplus in the American market.

2.—Steadily rising value of the yen against the U.S. on the still-controlled Tokyo foreign exchange market (now about 9.15 per cent. in upward revaluation on the IMF formula), and Tokyo meeting of representatives of local city banks and securities houses under the sponsorship of the Federation of Bankers' Associations of Japan.

3.—Expectation of an official upward revaluation of the yen at a rate of 10 per cent. or more in comparison with the U.S.\$.

As of October 8, the D-Mark was 10.47 per cent. above parity and the yen was up 3.18 per cent. But last Friday the D-Mark was down to 9.75 and the yen was up to 9.27 with the dollar quoted at less than 330 yen. As matters now stand, it appears that Japan's excess of dollars from the nation's continuing payments surplus may keep pressuring up the yen.

Most observers here feel certain that the yen will soon gain in value to the point where it passes the D-Mark. According to Finance Ministry and Central Bank authorities, this is unavoidable since the rise in the value of the D-Mark stems mostly from the inflow of short-term foreign capital while the gains registered by the yen result from Japan's heavily favourable payments balance situation.

In the meantime, both the Finance Ministry and the Central Bank are under pressure from Japanese business interests to revalue upwards unilaterally. A new parity of about 320 yen to the dollar or a final revaluation of around 12.5 per cent. is suggested.

Financial circles

Tokyo stock exchange specialists believe that foreign investors are switching their funds to European and American markets and that the trend will continue along the present lines for some time to come, particularly since the percentage rise in the floating exchange rate of the yen seems to be approaching that of the D-Mark.

Financial circles in Tokyo believe that the Bank of Japan intends to intervene only to prevent the yen from being revalued upward by more than 10 per cent. against the dollar.

Labour makes a bad start

BY MICHAEL SOUTHERN, AUSTRALIA EDITOR

ONE CANNOT help recalling that phrase of Mr. Harold Wilson about a week being a long time in politics while watching the changing fortunes of Mr. Gough Whitlam, leader of the Australian Labour Party. A week ago, Mr. Whitlam headed what appeared to be a united and solid group, a viable alternative government to the strife-torn Liberals of Mr. McMahon and most of all, a party that had shifted its thinking from the narrow confines of cloth-capped left winger tradesmen—who for years have dominated Labour in this country—to middle class radicalism.

But that is all gone now. The image died during the first two days of a campaign launched by the party in a non-election year through which it hoped to sell itself to the electorate, to spell out in detail its policies on labour, defence, immigration and the like, and test the reaction of the public in time for the real thing next year. The six week campaign is continuing, in spite of the disastrous start. But what has gone wrong?

A week ago Mr. Whitlam and his Labour "shadow" minister Mr. Cameron, held a Press conference in Sydney to launch the campaign with their industrial policy. By Monday night, it was hailed as a great success. Press reaction was favourable, commercial radio stations gave Mr. Whitlam prime time during the day to talk about policy, and the ABC's nationwide "Monday Conference" programme was given over to Mr. Whitlam and two journalists to explore and explain the new thinking.

Then came the first of the change in policy. For the ALP has always contended that policy making is a corporate affair, and not a process of having decisions from the top forced downwards as is so often the case with the Liberal Party. Further, the party elects the men who will form the Cabinet, and the leader sits at the top of the hierarchy. With the Liberals, Cabinet posts are handed out and changed at the Prime Minister's whim. So some Wednesday, Mr. Whitlam found himself facing a hostile Parliamentary Party caucus which was to prove significant in changing the image of the party.

For a start, Mr. Whitlam was told that the policy he had outlined was not acceptable, and so, it was dropped. He was warned that he ought to consult the party more before making such

praises that his policy brought in the Tuesday morning Press were not only opposed to such policies, but would in some cases simply withhold their dues to the party until it was changed.

This was followed by dissent in the Parliamentary Labour Party which, among other things, indicated that it should have

speeches, and indeed, that unless he toed the party line, he would be replaced as leader. At the same time, attacks were made on some of the peripheral policies that Mr. Whitlam has been discussing: things like abortion and reform of the law on homosexuality. He was told to forget about these things, and concentrate on "bread and butter matters."

The real significance of all this, however, was that it showed quite clearly that the unions are still in the charge of the ALP, and not the new crop of middle class radicals like Mr. Whitlam (he is a QC). This meeting demonstrated that the middle class radical alliance to the conservative working class is not complete. This has always been the great obstacle to success for the ALP—a widespread feeling among the electorate of fear of the cloth-capped working man syndrome that is the history of the Labour Party. Until this incident, this image had been forgotten. Now, it has given the Government and others who are opposed to Labour a chance to settle on that old issue.

It is even more unfortunate for both Mr. Whitlam personally and the party as a whole. This is the first time since 1949 that Labour has looked like winning an election. So strong has been the feeling of change that businessmen and industrialists, either individually or in their industry groups, have instituted a round of talks, dinners and discussions with the leaders of the Parliamentary Labour Party, and the prospective cabinet is set to know them, exchange views and ensure that each side is aware of the problems and ideals of the other.

These talks will undoubtedly continue. The one ray of hope comes from a few senior Labour members who, in the interests of maintaining unity and winning the next election, are prepared to close ranks. Dissent, however, still remains among men like Mr. F. Daly, for a long time shadow immigration minister whom Mr. Whitlam fired this week because of their disagreements on mutualism and policy revolving around coloured immigration which Mr. Daly has firmly opposed. The two men have never found many points on which they could agree, and Mr. Daly is clearly going to continue his open criticism of Mr. Whitlam as often as he can.

Meanwhile, on the other side, the Government has been making as much as it can of this difference. It has also started to show the electorate that there is a relationship between the mounting number of strikes and the Labour Party. It has been suggested on several occasions that strikes, law and order and "who runs the country" issues could well be the deciding plot for the next election. Strikes in particular have now taken on political overtones.



Gough Whitlam

Bid to curb S. Africa's imports

BY OUR OWN CORRESPONDENT JOHANNESBURG, Oct. 18.

IN A BID to slash the currently high level of imports, South Africa's Minister of Economic Affairs, Mr. Louwrens Muller, tonight warned traders not to import more than they immediately needed for the Republic of a general tightening of import controls.

Mr. Muller, who was opening the annual congress in Durban of the Association of Chambers of Commerce of South Africa, stressed that the Republic could not indefinitely import control without falling foul of its GATT obligations. But "if South Africa should, as a last resort, apply measures to intensify its remaining import restrictions, in order to arrest a serious decline in its reserves, it is more than likely that the reduced permit allocations will not be based on the import performance of individual traders during any previous period."

In 1969 South Africa invoked article 12 of GATT which allows import control as a means to protect a deteriorating balance of payments position. Since then, however, Pretoria has stressed that import control would not be dismantled completely until such time as greater tariff protection could be negotiated. Meanwhile, the current account of balance of payments has deteriorated dramatically, and it has only been an unprecedented inflow of foreign capital, including Government loans, that has prevented the reserves from plummeting to crisis level.

Insider dealing alleged in Australian company

BY OUR OWN CORRESPONDENT CANBERRA, Oct. 18.

MR. E. R. HUDSON, former chairman of Queensland Mines—discoverers of the Nabarlek uranium field—had manifestly engaged in insider trading in the company's shares, the Senate Select Committee on the securities industry was told in evidence today.

Mr. M. R. L. Dowling, senior partner in the Sydney broking house, Patrick Partners, and a director of Queensland Mines, alleged to the Committee that it was a deliberate falsehood that Mr. Hudson's part to accuse other Board members of insider trading.

In his own opinion, Mr. Dowling said, the false accusations against other Queensland Mines directors was one step in "an attempt to conceal a lengthy and deliberate course of deception of the public."

In evidence before the Select Committee on October 8, Mr. Hudson, now a director of Queensland Mines, said that in late August last year his knowledge—later amended to "suspect"—of insider buying by his directors made him feel it was essential to issue a statement about Nabarlek to protect other shareholders.

On September 1, three weeks before the first drill assay results were available, Mr. Hudson issued a statement that "indicated reserves" at Nabarlek were 55,000 tons. Last month, the estimate of reserves stood at 10,500 tons. Mr. Dowling said today he had had no personal dealing in the shares of Queensland Mines and Kathleen Investments (50 per cent. owner of Queensland Mines) this year or last year. Neither had the other directors, Mr. H. B. Ferguson and Mr. J. E. Roberts, who had authorised him to say so.

Mr. Dowling said he had given the Committee details demonstrating that no company in which he had an interest bought any QM or KI shares between August 27 and September 1, 1970 (the period specified by Mr. Hudson). But, he said, Mr. Hudson's own evidence disclosed that it was he who was guilty of insider trading.

The Australian Prime Minister, Mr. McMahon, will hold talks with President Nixon in Washington and Mr. Heath in London next month.

African leaders discuss dialogue

BY BRIDGET BLOOM, AFRICA CORRESPONDENT

OPPOSITION to dialogue with South Africa and renewed dedication to the goals of regional economic co-operation are the main subjects at the summit conference of 14 East and Central African states which opened yesterday in Mogadishu, capital of Somalia, yesterday.

At their three day meeting, the Heads of State and other delegation leaders have before them two draft resolutions, one condemning South Africa's alleged aggression against Zambia earlier this month and the other urging more support for African liberation movements.

Extended regional economic co-operation, backed by the Economic Commission for Africa and, in part, envisaging an enlargement of the East African Economic Community, are also due for discussion.

However, the conference may well turn out to be as important for what it achieves "in the corridors" as in formal sessions. Only five Heads of State are present—Congo-Brazzaville, Tanzania, Sudan, Somalia and Ethiopia—but the presence of Emperor Haile Selassie on his first visit to Somalia could well result in the regulation of the long standing dispute between the two countries.

Sudanese President Nimeiri, whose country has in the past aided Ethiopian dissidents, may also join a discussion of general security in the area.

The conference is one of a series held in East Africa over the past few years. It was at their 1969 meeting that the group produced the Lusaka Manifesto, which laid down that talks with white-run regimes in Southern Africa could only take place on the basis of the recognition of full equality of peoples, no matter what their colour. Subsequently adopted by the Organisation of African Unity and the U.N. General Assembly, the Manifesto is likely to be reaffirmed in Mogadishu. Present (in addition to the Heads of State) are representatives from Kenya, Zambia, Uganda, Burundi, Congo-Kinshasa, Malawi, Ruanda, the Central African Republic and Chad.

Iraqi leaders deny 'power struggle' talk

BY OUR OWN CORRESPONDENT BEIRUT, October 18.

AMMASH and Foreign Minister Abdelkerim Shalkhaly was not the result of a power struggle but was a change of functions inside the party leadership. "It was the result of self-criticism within the party," they said without elaborating.

Mr. Takriti announced that Iraq and Kuwait would soon conclude an agreement ending their border dispute. "With Kuwait, we will not calculate by the metre, because what interests us is for the territory to remain Arab whether it is in our hands or in Kuwait's," he added. But he insisted that concerning the border conflict with neighbouring Iran: "We shall calculate by the millimetre."

President Bakr had charged that the unilateral cancellation by Tehran two years ago of the treaty with Iraq on navigation in Shatt Al-Arab "was meant by Iran to seize part of our border area."

Mr. Takriti also declared that Iraq had no territorial ambitions in the Gulf region. "All we want is to see the Gulf remain Arab," he said and charged that "the Shah of Iran and his regime constituted the main danger to the Gulf."

IRAQ's two top leaders have denied allegations of a power struggle inside the regime, and accused "hostile forces" of spreading the rumours.

President Ahmed Hassan al-Bakr said Iraq is run by "collective leadership" within the ruling Baath Party. Mr. Sidun Husein Takriti, vice chairman of the Revolutionary Command Council, the highest authority in the state, emphasised: "I am not the number one man in the regime." He said President Bakr, with vested constitutional authority, was the top leader.

Both spoke in interviews with the editor of Kuwait's Daily Al-Siyassah. The interviews have been reproduced by the official Baghdad Radio in what appeared to be a campaign to refute widespread speculations about struggle inside the regime that came to power in a military coup in July, 1968. The speculations insisted that Mr. Takriti was the regime's strongman, and that he was consolidating his position because of President Bakr's recent illness.

Both leaders said the removal from office a few weeks ago of Vice President Saleh Mahdi

4. Practice being as nice to your stewardess as she is to you. Note repeated enquiries after your well-being. Observe civilised 'please' and 'thank you'—especially as she serves your 6 magnificent meals.

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Labour relations code expected near year-end

BY PHILIP RAWSTORNE

Question-time

Legal R-R row denied in Commons

By Our Parliamentary Correspondent

QUESTIONED in the Commons yesterday about the Rolls-Royce patents held by the Government, Mr. David Price, Parliamentary Secretary for Aerospace, said: "It is quite wrong to suggest that there is anything of the nature of a major legal row."

He had been asked to comment on allegations that millions of pounds worth of royalties might be lost because of the way in which the Government took over the Rolls-Royce patents.

Mr. Price replied that the patents were transferred to the Government in order that their use should be safeguarded. Various consequential arrangements were now being worked out.

When asked about the position of the 10,000 or so worker shareholders of Rolls-Royce, Mr. Price assured the House that the Minister of Aerospace had got the problem very much on his mind. But it would be difficult to make any further report until the Receiver and the liquidator had made a little further progress.

The RB-211 contract had been successfully renegotiated and Rolls-Royce (1971) Ltd. now had a programme of work which should maintain its position in the forefront of world aviation.

Mr. Michael Noble, Minister for Trade, said it was hoped to announce the chairman of the new British Exports Board very shortly.

Metrication

A "certain amount of confusion" over metrication was admitted by Sir John Eden, the Minister for Industry, when he stated that it was hoped to announce the publication date for the White Paper on the matter within the next few weeks.

When Mr. Peter Emery (Con., Bournemouth) warned that public opinion was very much against any direct action by the Government to force the use of metric measurements, Sir John commented that discussion would have to take place on the White Paper before there was any question of introducing a Bill requiring metrication.

Hotels

Mr. Robert Adley (Con., Bristol North East) called on the Government to press ahead with the implementation of the section of the Development of Tourism Act 1969 requiring the registration and classification of hotels.

Sir John replied: "I am consulting the Tourist Board and other Departments concerned, and am awaiting the study commissioned by the English Tourist Board, which is expected to be available by the spring."

Inquiry rejected

Mr. R. Cant (Lab., Stoke-on-Trent Central) asked the Secretary of State for Trade and Industry if he would set up a tribunal of inquiry to investigate negligence and incompetence by his Department in the conduct of its regulatory duties in failing to inspect or investigate the affairs of Enlis-Royce Ltd. in January 1970, when the IRC issued its report, and in failing to insist on seeing a complete copy of the said report.

Mr. Nicholas Ridley, Under Secretary, replied: No, and the implication is not accepted.

Soviet spy

Assassination was one of the duties of Oleg Lyalin, whose detention in Britain led to the expulsion of 105 Soviet officials, Sir Peter Rawlinson, Attorney General, disclosed. "After Mr. Lyalin sought asylum there were substantial grounds for anxiety over his personal safety, enhanced by the fact that the duties of his department also included the elimination of individuals judged to be enemies of the USSR. These anxieties remain," said the Attorney General in answer to questions on the withdrawal of a drunken driving charge against Lyalin.

£ worth 10p less

TAKING the value of the pound sterling in the 100p in mid-June last year, its purchasing power in mid-August this year had dropped to an estimated 90p, Mr. Terence Higgins, Minister of State, Treasury, told the Commons yesterday. The comparison was based on the movement in the general index of retail prices.

The Government's code of industrial practice will be presented for Parliament's approval around Christmas, Mr. Robert Carr, Secretary for Employment, told the Commons yesterday. If it was accepted in the spirit in which it was offered, it would help to foster industrial peace and prosperity.

But as an expression of seasonal goodwill, it signally failed to improve relations between the two sides of the Commons.

"By their after-thoughts ye

shall know them," Mrs. Barbara Castle darkly—though with some risk of self-recognition—declared as she led Labour MPs into the "No" lobby.

Anxious

The Opposition's refusal to accept the code was not unexpected but Mr. Carr, opening the debate on the consultative document, did his best to persuade them that there would be nothing objectionable in the package.

He had not even wrapped it up yet, he stressed. And he was anxious that the TUC, in particular, should help him to decide its contents.

He wanted to be sure it contained the basic principles of free, collective bargaining, that it did not offend by being too paternalistic; that it gave trade unions their full role.

Mr. Carr urged the unions to responsibility—and tempted them as well by "seriously considering" the addition of something about the "status quo" principle.

The draft code already included many things that the trade unions wanted and had struggled for over the years, he said.

Unimpressed

But Mrs. Castle was unimpressed by this "ritual reasonableness." The code might be gift-wrapped but it was an integral part of the Industrial Relations Act which was being used to reduce the dignity, status and freedom of the unions, she said.

Just a starting point—Carr

Tribunals in regions

NEW regional offices of Industrial Relations Tribunals will be set up in 13 towns in England and Wales, and in three cities in Scotland, said Mr. Dudley Smith, Under-Secretary, Employment, in a Commons written reply.

He said he hoped the Parliamentary Labour Party would take a more constructive attitude towards the tribunals which have a right to expect it.

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Lord Goodman's aides revisit Rhodesia

BY BRIDGET BLOOM, AFRICA CORRESPONDENT

ATTEMPTS to settle the six-year-old dispute with Rhodesia are to be taken yet another stage when the three British Foreign Office officials who accompanied Lord Goodman on earlier missions to Salisbury leave London for the Rhodesian capital tomorrow.

According to a Foreign Office spokesman, the three—Sir Philip Adams, Mr. Philip Mansfield, and Mr. Gordon Smith—are to continue the "exploratory talks" begun by Lord Goodman last April. Lord Goodman himself is not going to Salisbury.

Key question

Whitehall retains its resolute silence on the contents of the discussions, refusing all speculation on the key question as to whether the officials' visit is simply to "do the T's and cross the T's" on an agreement already more or less agreed between the

two sides, or whether it represents a setback to the progress achieved so far.

It is probably fair to assume that the mission's purpose lies somewhere in between these two extremes. It seems likely that the absence of Lord Goodman means that the officials will be expected to clear up certain ambiguities.

On the other hand Sir Alec Douglas-Home, the Foreign Secretary, said in a BBC interview on Sunday that he had not yet made up his mind whether to visit Salisbury; he made it clear long ago that he would not go unless he was virtually sure of a settlement.

Sir Alec is understood to feel it only (as he repeated in a written answer in the Commons yesterday) that "useful progress has been made," but also that

certain important gaps remain.

However, although Sir Alec genuinely has not made up his mind to go to Salisbury and await the report of the officials team before finally deciding, the odds are still in favour of a summit meeting, probably early in November.

The current mission will affect the timetable of such a visit, presumably the officials will be unable to report fully to Sir Alec before the middle or end of next week, and Sir Alec himself is likely to want to leave an announcement on his intentions (which he has promised to make first to Parliament) until after the Common Market vote is over on October 23. Since Parliament is then prorogued until November 2 the result of the Salisbury talks is unlikely to be known for another two weeks at least.

Keep out of Market: Feather warns again

FINANCIAL TIMES REPORTER

BRITAIN would suffer a balance of payments cost of between £500m. and £800m. resulting in even heavier unemployment, if she entered the Common Market on the terms negotiated, Mr. Feather, Trade Union Congress general secretary, warned last night.

Speaking at a Labour Party rally in the Central Hall, London, he said: "Last month the TUC voted overwhelmingly against British membership of the Common Market on the terms negotiated by the Government."

"We did not make our decision simply because we don't like most of the things that the Government stands for."

"We voted 'no' because the tests we set in 1970 were not met. These were the reasonable tests agreed by the whole of Congress."

"We voted 'no' because our negotiators have struck a bad bargain. On the terms that the Government is willing to accept, even eager and anxious to accept, we believe that working people would be better off outside the Common Market than inside it."

Argument and fact

"The TUC does not believe that this country would have a prosperous economic future in Europe on these terms, and we support our belief with argument and fact."

"I will what employers and Tory politicians and the Government would do the same, instead of assuming or asserting that all would go well in Europe. I wish they would speed some time explaining precisely how they see the problems of membership could be overcome. For they have not done so yet. Plotters in the corner and plenty, yes. But fact and argument, no."

"Tory politicians have said that we will all get higher wages by going into the Common Market. But I haven't heard of any manager coming up with concrete promises in that direction. And our colleagues in the unions in Germany and France and Italy have never given us the impression that employers in the Common Market are a soft touch."

"We've been told by Tory politicians that workpeople in Britain will get longer holidays by going into the Common Market, but they are not specific about that either. Perhaps we'll get an extra day's holiday for St. Trinian's—or maybe even St. John Stevas."

"The Government's White Paper did not argue a case. If the decision on London's Third Airport had been taken as lightly, and with as little detailed study, as that which the Government has issued on the Common Market, they would have had a storm of protest from most sections of the Press. But we have not had a great debate, and if the Government use the guillotine procedure in the Commons on this as they did on the Industrial Relations Bill, you will not see a great debate. You will see a muted debate with clause after clause being railroaded into the final Act."

Mr. Feather went on: "The TUC's first objection to the negotiated terms is that the Government have accepted that Britain should pay on a permanent basis the lion's share of the Common Market's budget."

Figure scaled down

"The Government originally worked out that we would have to pay about 31 per cent. of the budget, as I am sure you all know, this had been taken as lightly, and with as little detailed study, as that which the Government has issued on the Common Market, they would have had a storm of protest from most sections of the Press. But we have not had a great debate, and if the Government use the guillotine procedure in the Commons on this as they did on the Industrial Relations Bill, you will not see a great debate. You will see a muted debate with clause after clause being railroaded into the final Act."

"But they estimate that Britain would have to pay as much as 19 per cent. in 1977, but that would still not be our final rate of contribution. By 1980, the figure would be at least 25 per cent."

"To pay in 25 would be all right if we got 25 back, or even 26 per cent. and if it could be proved that the French taxpayer was a deserving case for British charity, I'd even settle for a 15 per cent. return, but to pay in 25 and only get 6 back means simply that we've been conned. There is no other suitable word for it. They should have sent Sir Alec instead of Geoffrey Rippon. After all, Sir Alec would have had his mathematics."

Mr. Feather said that the budget arrangements were agreed by the Six in the spring of last

year, only a short while before Britain's negotiations opened. These budget arrangements would mean that in plain man's language, heavier unemployment in Germany, France and Northern Ireland in the North-East and parts of North-West, and a continuing growth of unemployment in the Midlands and South-West.

The TUC was concerned about the effect that entry would have on prices.

"If food prices increase by 10 per cent, the effect for the wealthy is negligible so far as their weekly budget is concerned, but for the family on low pay, the pensioner, or the disabled, the unemployed who need a 50 per cent. of their weekly income on food, their cost of living would increase by 10 per cent."

"On top of this, for things other than food, we are promised a 10 per cent. increase in prices, which would push prices up a further 10 per cent."

"Some people may say there is a political case for membership. But I do not see how it can separate politics from economics. The central political questions are economic questions. They will happen to wages, what will happen to jobs."

Better outside

"I think we will be better off to build the rest of Europe, we want outside the Common Market than inside it. And all these reasons we say no on these terms."

This Government should have an unattached record of their outdated domestic distaste of public opinion. They are to believe that they, and they, know what is best for Britain and her people. This issue is too important to be left in this Government to be put through Parliament by vote of MPs who are unrepresentative of their constituents' views, representative not only on an issue, but on other political and economic issues, which is this country's own. The mass of every election to this Government has been 'We have confidence in your policies.'

"The people of the United Kingdom must be given a chance to record their views on the ballot box. The people's message is: 'The message in this Government is 'let the people decide.' And the voice of the people is saying loud and clear: 'On these terms, no!'"

£21m. for Wales

A TOTAL of £21m. had been allocated to various services in Wales out of the public works programme, the Welsh said yesterday, Mr. Peter Thomas said.

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Travel aid planned for migrants wishing to leave

BY JUSTIN LONG, PARLIAMENTARY CORRESPONDENT

THE Government last night announced the scheme to give travel assistance to immigrants who have fallen on the current average weekly earnings of the U.K. and wish to leave.

It was the last major announcement to be made in the Lords on the controversial Immigration Bill before the peers gave it a Third Reading.

The Bill will give assistance only in the way of expenses incurred in leaving the U.K. There is no provision for resettlement grants or any other kind of payment which might be regarded as an inducement.

Lord Windlesham, Minister of State, Home Office, outlining the Government's intentions for giving travel help to immigrants who voluntarily decided that they did not after all wish to stay in the U.K., said that the International Social Service of Great Britain had agreed to administer the scheme.

Eligibility

Eligibility for the scheme will be governed by the current average weekly earnings of the family seeking assistance. In general, the qualification will be an income not more than £2 above the appropriate supplementary benefit level. Poor employment and poor prospects would be main considerations for assistance.

The Home Office has been unable to make even a provisional estimate of the numbers who might wish to take advantage of the scheme, nor the amount of State aid that would be involved.

Lord Windlesham stressed that the power to provide payment was to be used only to help persons who left in their own interests and at their own wish.

ISS would be in a position to receive written applications shortly after the Bill received the Royal Assent—expected before the end of this month. But the first few months would be mainly occupied in processing applications and formulating the best working methods in what was an entirely new field of activity, said the Minister.

Actual payments to returning immigrants as a normal operation would not begin until around next April.

The Home Office also emphasised last night that no pressure would be put upon immigrants to leave. Even the appearance of pressure was to be carefully avoided.

The scheme, which will operate under an enabling clause in the Bill, will give assistance only in the way of expenses incurred in leaving the U.K. There is no provision for resettlement grants or any other kind of payment which might be regarded as an inducement.

Lord Windlesham hoped that when the controversy over the Bill had died down, it would be seen that there was legislation introduced.

Baroness White, from the Opposition front bench, maintained that it Britain had already become a member of the European Community, the Bill would not have been introduced.

'Need to watch carefully Pakistan-India situation'

BRITAIN is to make a further £7.5m. available for relief among Pakistani refugees in India and an additional £1m. for relief in East Pakistan, Sir Alec Douglas-Home, Foreign Secretary, told the Commons.

Replying to a question from Mrs. Doris Fisher (Lab., Birmingham Ladywood) Sir Alec said he had repeatedly said that the responsibility for a political settlement in East Pakistan lay with the Pakistan Government and people.

The humanitarian aspects were indeed a matter of international concern. It was for this reason that Britain made the further sums available, in response to U Thant's recent appeal and to the appeal of Prince Sadruddin Khan, the UN High Commissioner for refugees.

Sir Alec added: "This brings our total contributions to over £14m. for relief among the refugees, and £2m. for relief in East Pakistan. I hope that other nations will also respond generously to U Thant's appeals."

bringing immigration control into line with present-day British society.

This Opposition considered that a number of the worst aspects had been removed from the Bill during its passage through the Lords, but Labour peers still deplored the "radical undertones" they saw in the legislation.

Baroness White, from the Opposition front bench, maintained that it Britain had already become a member of the European Community, the Bill would not have been introduced.

He told Mr. Cranley Onslow (C., Woking) that the recording on this flight from Heathrow terminated when the aircraft was in normal cruising flight at 19,000 feet.

Corrosion 'clue' in air crash

THE possibility that corrosion led to a disruption of the flying controls of the BEA Vanguard which crashed, killing 63 people, in Belgium on October 2, is being vigorously pursued.

Mr. Michael Noble, said that examination of the rear pressure bulkhead had shown that there was corrosion below a position where the flying control mechanism passed through a pressure seal.

The possibility that the bulkhead ruptured at this point, with consequent disruption of the flying controls causing the aircraft to go out of control, is being vigorously pursued.

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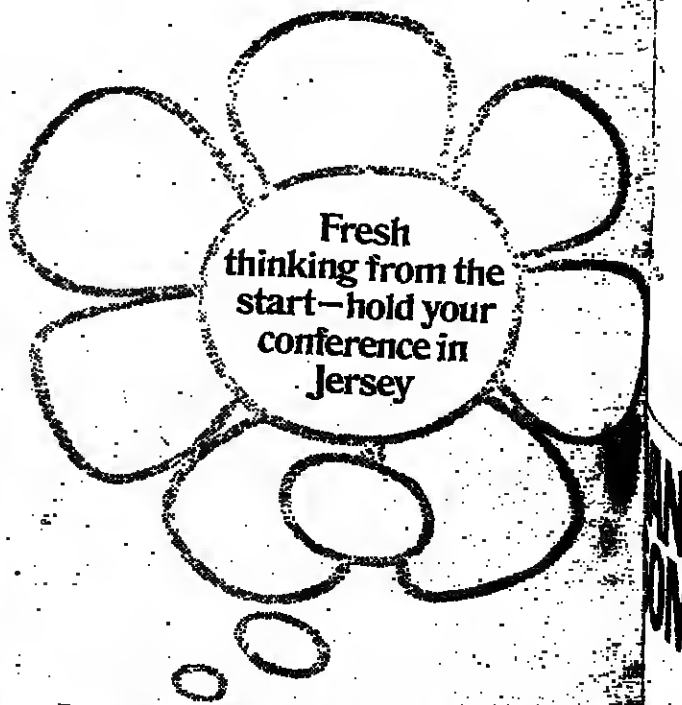
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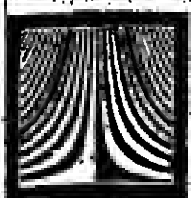


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The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

SOFTWARE

A bright future for experts

TURNOVER at Computer Analysts and Programmers (CAP) has risen for the ninth successive year, despite the hiccup in U.K. software business in the second quarter, the chairman, Mr. Alex d'Agapeyeff, reported yesterday. CAP grossed over £11m. in fees in the 1970-71 operations year against £830,000 in the preceding year, a figure and a growth rate which is respectable by any standards in the software world. Looking ahead to next year, the chairman anticipated that the 1972 result would be somewhere between £12m. and £13m. But he said that because of inflation, the company would not be able to raise fees by 15 per cent. d'Agapeyeff was extremely concerned at the damage done to the software industry in recent months. Yet the "Big Five" software houses had remained remarkably stable and this was due to the fact that they had the confidence of the big users. For its part, CAP was engaged in assisting projects which at the moment involved the procurement of a total of £120m. worth of hardware. It was extremely difficult for CAP to publicise its work since such a large amount of it was confidential to major clients.

COMMUNICATIONS

Powerful units for a tug

RADIO communications facilities for the Lloydsman, entering service as the most powerful tug ever built for a British company, were provided by the marine division of Rediffon Telecommunications. Rediffon planned and fitted the entire radio station, together with the vessel's TV and radio entertainment networks, the latter incorporating a selective crew-calling and inter-communication system. A closed-circuit TV installation permits the cable drums on 100 ft. winches to be monitored automatically while providing. With radio staff maintaining a 24-hour watch, Lloydsman is able to keep a continuous guard on all maritime international distress and calling frequencies, and to communicate on all radiotelegraph and radiotelephone bands available to shipping. Telephone contact can be established with the U.K. from any area of the world in which the tug may be operating.

More businesses will operate successfully only to the extent that their computing systems are successful

Alex d'Agapeyeff, Chairman, Computer Analysts and Programmers Limited, the activities of our associated companies in CAP Europe. In fact the last annual accounts for the entire CAP group, which were for the year to 31st December 1970, showed a total turnover of over £4 million and an operating profit of over £1 million. d'Agapeyeff said that the lack of capital in the software houses encourages me to point out that the group's liquid resources amounted then to about £400,000 and have since increased. The recent recession in the industry has slowed our growth but not the increase in skill and experience of our staff. The current year is expected to result in a higher turnover in the region of £1.3 million for CAP UK, but profits may only be the same, or slightly lower than for 1970/71. Thereafter both figures should rise steadily. Looking Ahead. Looking ahead we can foresee software having an even bigger impact on management. More and more businesses will operate successfully only to the extent that their computing systems are successful. This will probably mean a shift in demand towards more senior staff. Staff Ownership. Finally I should like to draw attention to the increasing numbers of staff who are participating in the ownership of the company.

	1971	1970
Gross Fees	1,164,000	830,000
Cost before		
Taxation	118,000	87,000
Widened	23,000	28,000
Adjusted Profits	44,000	25,500

These figures are very closely in line with the record made last year. CAP Europe. The above figures do not reflect

For copies of the Annual Report and Accounts and for details of the services and products available from CAP write to: The Secretary, Computer Analysts and Programmers Ltd., CAP House, 14/15 Great James Street, London WC1N 3DY.

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PROCESSING

Cleaning up with light

TWO TYPES of ultra-violet light are often not effective unless used in unacceptable quantities affecting toxicity, colour and/or the taste of the water, resulting in product spoilage. Liquid purification is achieved by passing the fluid through a stainless steel radiation chamber with 100 psi working pressure, fitted with extra high intensity ultra-violet lamps rated for 7,500 hours of continuous use. The lamps are located inside high transmission, clear fused, quartz jackets to ensure maximum radiation at optimum operating temperatures. Air sterilising models can be installed on walls or ceilings for direct or indirect radiation of ultra-violet into the atmosphere, or on to a surface, or alternatively for installation in air conditioning and heating systems on the return air side. These systems have been thoroughly proved in hospitals, offices, and many other establishments.

Once treated, it is completely sterile and free from chemical agents. This makes the purifiers particularly suitable for applications in the food, chemical, pharmaceutical, electronics and brewing industries. Chemical additives are often not effective unless used in unacceptable quantities affecting toxicity, colour and/or the taste of the water, resulting in product spoilage.

Freddy cleans the oil

INSTEAD of the unpleasant and time-consuming job of machine tool sump cleaning by hand, or by installing expensive individual filtration units, a mobile filtration unit has been developed that draws off oil, swarf and sludge, and returns the oil, filtered and purified, within minutes.

The maker, Paul Delapena, of Elmley Castle, Pershore, Worcs. WR10 3HP, states that the machine extracts all swarf and sludge, and the filters retain particles down to 10 microns. Every type of cutting oil, synthetic, soluble or neat, can be treated. It is claimed that the filtered oil has at least four times the useful life span, and the absence of foreign particles prolongs tool life.

Improving cotton yarns

RESEARCH by J. and P. Coats has made it possible to extend the liquid ammonia "Prograde" process originally developed for the treatment of sewing thread to be extended to all kinds of cotton yarns. Now, finishers and spinners will be able to install and operate the process without difficulty to provide better tenacity, lustre, dye affinity and stability to their dyed yarns. At the same time, the amount of liquid ammonia needed to operate the method has been cut so much that the recovery plant can be eliminated. So far, the process has been a high technology one not really suitable for application outside large installations. With the new improvements, it

Final assembly of a Neumo machine designed to fill up to 2,400 foil trays an hour with foodstuffs. The machine will fill 40 4½ oz. or 35 14 oz. retail size trays and 15 22 lb. or 10 5 lb. catering trays a minute with three operatives. Neumo, which has its factory at Newhaven, Sussex, says accuracy of fill is plus or minus 0.5 per cent. by volume. The machine is controlled by compressed air.

During tests before Central Electricity Generating Board engineers, Pirelli technicians fitted two bundles of cable each 5.4 metres long—one bundle of standard cable and one of Flamex—a specially built test rig. Fire was induced and at the end of the test the standard cable was completely destroyed, whilst the Flamex cable remained intact. Demonstrations are to be given in the near future to several fire research authorities.

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TELEVISION

Single klystron operation

TELEVISION transmitters normally use two klystrons in the final stage, one feeding sound and the other vision signals to the aerial. Should one break down it is possible to feed both signals through the one tube but then it is necessary to reduce the power levels of both signals to avoid the intermodulation products that would occur at the higher levels. The alternative is a standby klystron.

EMI-Varian of Hayes, Middlesex in conjunction with the Hungarian firm Electromechanical Enterprise, of Budapest, is now offering a compensator unit which has the effect of linearising the input/output power curve of a klystron by operating on the sound and vision signals before they are applied to the input of the klystron.

EMI-Varian points out that it is possible to linearise the characteristics of the tube itself but this is an expensive proposition and the tendency has been to look for external "black boxes" that will produce the same effect. With the Hungarian device it is possible to operate the single tube more efficiently as a common vision and sound amplifier. In a typical case of a 40kW carrier the level need be reduced to only 20kW instead of 10 kW to the absence of the device.

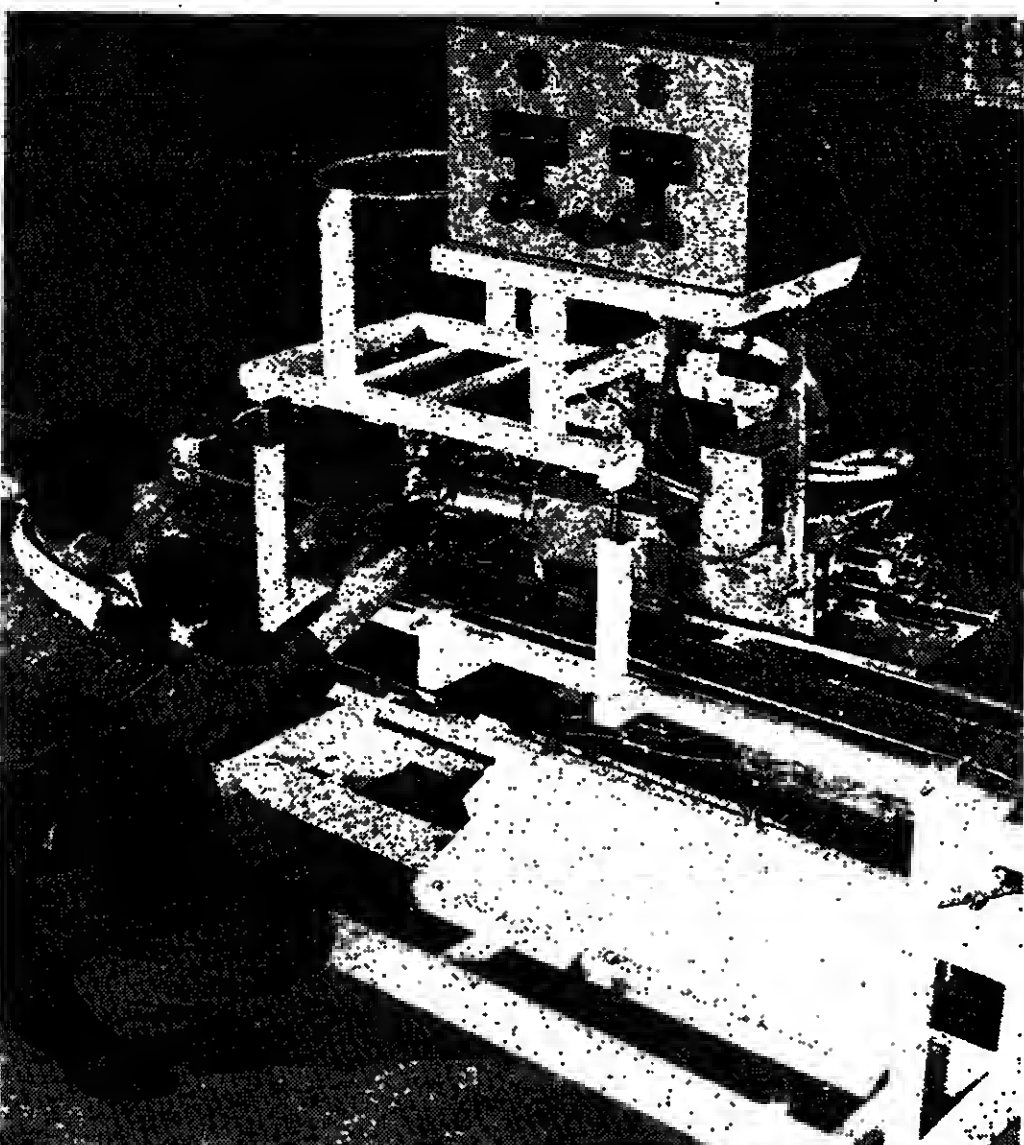
Scribing substrates by laser

AUTOMATIC laser substrate scriber for ceramic, glass and sapphire, has been developed by Korad department of Union Carbide at Santa Monica, California, using a CO₂ laser which peaks to a maximum power of 700 W over a 150 microsecond pulse (pulse rate: 200/sec).

The device is intended for high volume production and incorporates what is claimed to be a unique substrate scribing stage, which is pneumatic with a single stepping motor for indexing. Stage travel is 5 x 5 inch to accommodate four 2 x 2 inch substrates simultaneously. Scribing speed is 6 inches/second. The main advantage claimed for the system is its ability to scribe to a depth of 0.015 inch compared with the usual diamond scribing depth of 0.001 inch. This means that when the substrate is mechanically fractured into ½ x ½ inch dice there is much less damage to substrate coatings and so fewer rejects. The apparatus can be used for dividing thin film passive circuit glass substrates, and can also be used to scribe the thicker interconnect circuit sapphire substrates, which are not so readily parted using a diamond scriber. The CO₂ laser is not recommended for dicing silicon substrates. The equipment is available in this country from the Rediffon International Corporation, 130, Regent Street, London, W1R 6BR.

Looks into light alloy castings

EQUIPMENT which displays the internal structures of light alloy castings on a TV-type screen is being marketed with considerable success by Pentak of Vale Road, Windsor, Berks. Requiring very little manual intervention to operate, the system has a conveyor which takes the castings to a manipulator intended to rotate each piece in an X-ray beam. The resulting image goes to an image intensifier and then to a closed circuit TV system. The image is studied by the quality control inspector who decides whether to retain or reject the workpiece. Reject castings are separated from the remainder by a gate in the exit conveyor system and the whole device, bringing X-ray inspection virtually into the production line, offers a considerable improvement in techniques of quality control.



ELECTRONICS

Analyses wiring rapidly

A WIRING analyser, using punched paper tape programming that will test complicated circuits for continuity, resistance, insulation resistance and dielectric strength is being made available in the U.K. by Tele-Sciences, of 351, New Albany Road, Morden, Surrey, GU8 5JF, U.S. Known as the Omnitester 900, it utilises a fail-safe design that checks its own operation against an internally stored programme at the start of a test tape to ensure reliable performance. Programming and operation have been greatly simplified by requiring that only test addresses need appear on the tape. Test parameters and test types can be manually set up on the control panel, thus minimising the tape length and making it easy to prepare a test tape.

Test tapes can be produced by employing a self-programming feature in which a known good sample of the unit under test is connected to the system which analyses the wiring, pinpoints a suitable test tape, and prints out a list of all connections. If a good sample is not available, the recent recession in the industry has slowed our growth but not the increase in skill and experience of our staff. The current year is expected to result in a higher turnover in the region of £1.3 million for CAP UK, but profits may only be the same, or slightly lower than for 1970/71. Thereafter both figures should rise steadily. Looking Ahead. Looking ahead we can foresee software having an even bigger impact on management. More and more businesses will operate successfully only to the extent that their computing systems are successful. This will probably mean a shift in demand towards more senior staff. Staff Ownership. Finally I should like to draw attention to the increasing numbers of staff who are participating in the ownership of the company.

Products

Making use of timber waste

MANUFACTURE of chipboard is to be started at The Pickering Sawmills and Co.'s plant in Yorkshire. This was announced last Friday by Mr. N. Keszenbenm, managing director, at the opening of new premises at Pickering where there is now a mechanised pit prop production line.

Introduction of chipboard manufacture will enable all the residue from pit prop production—bark, off-cuts and sawdust to be utilised. Waste from other sawmills will also be used.

Reduces the risk of cable fires

DEVELOPMENT of an electric cable which is claimed to minimise risk of fire has been announced by Pirelli, 343 Euston Road, London, N.W.1. According to the company, it is only over the past two years that any real concern has been expressed over pvc cable fire risks but the company says it now reckons to have a cable far in advance of any similar product on the market in Europe.

New pvc compounds are said to be the secret of the cable which will be marketed in the light current range (up to 1 kV) under the name Flamex. It is stated that in the event of a cable fire Flamex will considerably reduce the travel of flame, an advantage of considerable significance where large bundles



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Gibraltar, December 1966

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Westminster October 1971

ISRAEL

Christopher Tugendhat, who recently visited the country, describes the emerging signs of social unrest



A Nazareth street market: "if anything, the desire to achieve an affluent standard of living is more intense than elsewhere."

Peace-time problems in an atmosphere of war

THE STATE of Israel is in an unenviable position. It has lost the spur of military crisis without gaining the benefits of real peace. The economic and social tensions that have for so long been kept in check by the military danger are rushing to the fore, but the necessity of maintaining a semi-siege economy and the continued uncertainty over the border situation and the cease-fire make it difficult for the government to find the time and energy to tackle them.

The country is only gradually awakening to the nature of its problems. For most Israelis the cease-fire is still something to be revelled in. The War of Attrition which followed the Six Days War, especially last year when the guerrillas were very active, was a miserable time. "We lived from one hourly news bulletin to the next waiting to hear who had been killed, one woman told me, 'and the papers were full of 'obituary' notices.' The country had all the strain of war, and none of the exhilaration of action.

Many strikes

But the signs of economic and social unrest are multiplying fast. There has recently been such a rash of strikes that the government has been forced to withdraw its previous opposition to an industrial relations bill, and bring forward proposals for a strike restraint law. A local version of the Black Panthers has sprung up, recruited from the Sephardic, or Oriental, section of the community, and young people of all backgrounds have been protesting about the housing shortage.

Businessmen, ... professional people and workers spend an increasing amount of time finding ways round the penal rates of direct taxation, and there is a widespread belief that some are breaking the tax laws in fact as well as in spirit. Finally, there is a galloping inflation, which this year is expected to raise prices by anything up to 20 per cent.

Israel is no longer a pioneer country so far as its way of life is concerned. Some 89 per cent of the Jewish population lives in urban areas compared with 3.4 per cent on the kibbutzim, and they have the same ambitions as similar communities in Western Europe. They want cars, television sets, foreign holidays, and a rising standard of living. The aspirations of the affluent society took longer to reach Israel than Western Europe, and in many ways the country is still a long way behind. This

means, if anything, that the desire to achieve an affluent standard of living is even more intense than elsewhere. At the same time the obstacles are much greater. This is partly because of the nature of the population. A high proportion are either immigrants or the children of immigrants. Consequently the country does not have the accumulated reserves of individual wealth, or of a relatively long period of rising living standards. A far higher percentage than in most countries is building up possessions from scratch, or nearly so.

The effort required is immense. In many respects the prices of the most sought-after goods are much higher than in Europe, owing to the enormous local taxes and duties, especially on imports and consumer durables. Electrical goods, for instance, have 200 per cent added and a locally-assembled Triumph 1300 costs about £2,000. Those wishing to go abroad for a holiday must be prepared to pay a travel tax that may double the cost of their ticket.

Property values are almost up to London standards. A four-room flat in a middle-class suburb of Tel Aviv is often over £8,000, and the newly named Eshkol Heights in East Jerusalem, where the building works are causing so much international comment, the asking price for a three-room flat is £9,000.

Set against these prices Israeli salaries are low, and their direct taxes are very high by international standards. The top rate of 84 per cent, which includes both the regular income-tax and various compulsory loans and levies, comes into effect at about £3,250 a year. A man earning £3,600, who might be a director of a large company, would actually take home rather less than half his income. A deputy bank manager or senior engineer earning about £2,400 would expect to keep about £1,400.

Not surprisingly, a number of expedients have been developed by the business and professional classes to lighten this dreadful burden. Doctors may ask for payment in kind, such as school-books for their children. Companies give telephone, car, and other allowances on a generous scale, although the items may be very largely for private use, and they turn a blind eye to the adding of expense accounts. Help is also frequently given to enable parents to meet the costs of their children's education. Some of the same perks are given to shop-floor workers, as well as others tailored to their needs. These range from free meals to allowances for clothing and even hooks and periodicals, and to lower taxes on certain types of overtime. Many also work in their spare time as car washers, plumbers, house-painters and the like without declaring their incomes.

These devices help to supplement many incomes. But they do not disperse the tensions and anxieties that for most people are the inevitable concomitant of living beyond their salaries and trying to buy things they cannot really afford. Moreover, these devices are unfairly distributed since some people are better able to take advantage of the system than others—and they are anyway extremely undesirable on general social grounds.

A parliamentary commission is now examining the whole matter, and is expected to suggest both lower rates and higher base points. It is thought that these changes could coincide with the introduction of a value-added tax. But few expect a change in less than two years, and it is feared that Left-wing pressure could result in the reforms being accompanied by various anti-savings measures designed to hit the better off.

Deep in debt. The worst sufferers are the young, notably those in the 20-30 age group, which has doubled in size over the last six years. After serving in the army, and if they went to university, working throughout their studies at almost full-time jobs, they find that they cannot afford to maintain what they regard as a decent standard of living. Most marry early, often after meeting their mates in the army in which both sexes serve. They do not have the down-payment for a flat, and the cost of setting up house is enough to put them so far into debt that they can see no hope of ever escaping.

They are no longer prepared to put up with this. Demonstrations are becoming increasingly common, and some of the braver spirits have been squatting in flats built for new immigrants from abroad. Young people of both European and Oriental origin are involved, but the Orientals are the most prominent, especially since the formation of their "Black Panther" group. There is little colour prejudice in Israel, and some 20 per cent of all marriages are between people of different racial origins.

But a disproportionate number of those from poorer backgrounds are unusually well-educated people, and capable of getting good jobs abroad. If the young are not given the opportunities they want, a serious brain drain could develop over that the national esprit de corps of the military crisis is diminishing.

This does not mean that the population will diminish. Immigrants are still pouring in—some 32,000 arrived in 1969 alone. But Israel is very expensive to train young people at school, the army, and the university, and then export them, while importing people who are often of less value to the state in almost every way.

Even immigrants from the West with skills the country needs have to be taught Hebrew, and helped to settle down in a variety of ways of which tax concessions and duty-free shopping are among the most obvious. Those from Eastern Europe and Russia usually have fewer useful skills, and require a good deal of expensive help over a long period.

It would be wrong to make too much of all these problems. Israel still has a sense of national purpose and identity that is striking to the visitor. In some of the kibbutzim on the Golan Heights and in the Negev desert there is as much pioneer spirit as ever there was—and they are largely run by young people. In time of war there is no doubt that the nation would rally, and fight to the last. Even now the national growth rate and the scale of industrial innovation are very impressive.

But in the uneasy half-light between war and peace in which the nation is now living, social and economic tensions are undoubtedly increasing. With defence accounting for 40 per cent of the combined expenditure incurred under the ordinary and development budgets, the government's ability to tackle these problems is severely limited.

'New type of security wanted'

By Eric Short

A NEW TYPE of fixed-interest security is needed for investors who require maximum security in real terms, stated Mr. John Young in his presidential address last night to the Faculty of Actuaries in Edinburgh.

Such an investment could be one where the interest and capital payments were adjusted to the index of currency value. Naturally, the rate of interest would be lower, Mr. Young pointed out, but it would truly be a rate of interest, and not, as at present, a combination of a rate of interest and so estimated future rate of inflation. He also referred to the possible future of the profession in Scotland based on recent recruitment levels, and concluded that life offices were not recruiting too many actuarial students.

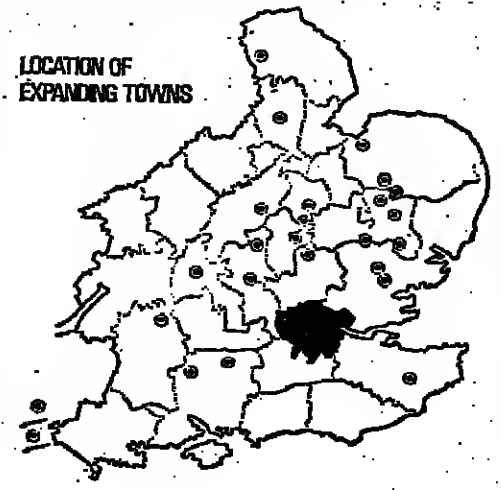
More graduates

For some time, the trend in recruitment had been towards a graduate intake rather than direct school leavers, and in 1970 all but one of the entrants were university graduates. This should result in a shorter average qualifying period.

Finally, while warning students that the training of an actuary may be described as rigorous, Mr. Young referred to such training as narrow, as it had been described. The variety of subjects and topics which were covered in papers, notes and discussions in actuarial journals and transactions illustrated the breadth, depth and range of subjects which actuaries must encounter from time to time in their career.

OIL HUNT SPARKS SCOTLAND BOOM

The big North Sea oil hunt could lead to a business boom in North-East Scotland, development officer Mr. John Hutton said in Aberdeen yesterday. Some companies were already enjoying a boom, he said. Almost overnight a giant market had arrived on the region's doorstep.



The Industrial Centre, GLC Valuation and Estates Dept., County Hall, London SE1, or telephone: 01-833 5000 Extension 7494 or 7555 (in strict confidence)

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Expanding Towns

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October 19, 1971

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Old ideas are under a lot of pressure. Investors and advisers alike have to decide which of yesterday's must be abandoned, and which must be cherished. And today's markets are so dynamic that inactivity counts as a decision. Like any other decision, if it is a mistake it can expect no mercy from the market.

Unless you are quite certain that your funds, and your advisers, are hitting exactly the right balance between innovation and caution, you are likely to find the following resumé of Merrill Lynch's international activities interesting—and perhaps rewarding—reading.

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Merrill Lynch's usefulness to the institutional investor in Europe has grown directly from its skills in serving such an enormous and varied public in America—where its 14 million customers represent every kind of investor, including many leading institutions.

Consider three things about Merrill Lynch:

SCALE: The fact of having so many customers, so widely dispersed, has involved Merrill Lynch in its huge investment in electronics, both to process transactions and to store, retrieve and communicate information and opinions.

INNOVATION: Selling stocks on such a broad scale seemed eccentric to some Wall Street traditionalists when Merrill Lynch began.

They wondered, too, about having a formal training school for account executives—and then paying them on a salary basis rather than a direct commission. Many Merrill Lynch practices, such as the detailed annual report sent to every customer, were alien to the traditional financial world. Innovation is in Merrill Lynch's bloodstream.

CUSTOMER ORIENTATION: Consistently, Merrill Lynch's growth has been in response to customers' needs. It is, if you like, a marketing attitude rather than a manufacturing one.

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Merrill Lynch has taken an unusual route to a position of importance in the small world of international finance, but it has brought with it a freshness and strength which we think are well suited to today's challenges.

A MERRILL LYNCH INTERNATIONAL CHECK LIST:

Here, in brief, is a description of ten of the companies whose services you might use. Some of these services are probably not available at all through your present advisers. Others may currently require you to make laborious individual arrangements for different services.

1. MERRILL LYNCH, PIERCE, FENNER & SMITH INC.

The world's biggest stock and commodities broker. The size and strength of the New York base

provide, not only stability, but strong management and rigorously enforced standards of selection, training and business conduct in all Merrill Lynch activities.

2. MERRILL LYNCH OF CANADA AND ROYAL SECURITIES LTD.

Through its association with Royal Securities, Merrill Lynch has become a prime dealer in Canadian Government securities, and now has 20 offices in Canada—including a section of the Securities Research Division based in Toronto.

3. HUBBARD, WESTERVELT AND MOTTELAY, INC.

Through this, Merrill Lynch's real estate financing subsidiary, you can arrange U.S. and Canadian sale-and-lease-back deals, joint ventures, mortgages and private placements.

Any Merrill Lynch executive, in any office, will put you in touch with the appropriate people.

4. MERRILL LYNCH INTERNATIONAL LTD.

Its president (a Swiss) has headquarters in Geneva; one executive vice-president in London. But your Merrill Lynch executive in any of 24 offices throughout Europe, the Middle East, the Pacific and South America can plug you in directly, through his private high-speed wire, to all the information and opinion retrieval equipment and expertise of Merrill Lynch.

5. MERRILL LYNCH SECURITIES UNDERWRITERS LTD.

Its president works out of Paris and it handles all new Euro-security issues for Merrill Lynch International in Europe. It has a major role in creating new and imaginative financing and international banking activities, and it handles all Merrill Lynch's offshore fund activities.

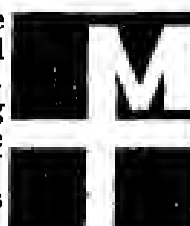
MLSU has already established a considerable reputation for strength and selectivity in managing, underwriting and retailing offerings of Euro-securities. Significantly, each new issue is checked out by both Merrill Lynch's Securities Research Division in New York, and by the MLSU men on the spot to be sure the issue has the right feel to it.

6. MERRILL LYNCH TRADING CO. S.A.

This is the Corporation headquartered in Geneva which makes its communication and information facilities available to MLSU to ensure contacts with the other Eurobond traders. Merrill Lynch Trading Co. is an agent of MLSU.

Weekly lists of estimated negotiated prices are available through MLTC—and these lists provide a valuable contribution to the market in these bonds. They provide a statistical comparison of interest rates, maturity dates, prices and yields on some 150 issues—long-term debentures, convertible bonds and short-term notes. And it is the Geneva office which distributes to each Merrill Lynch executive, throughout Europe a daily quotation list of "straight" bonds.

The aftermarket in Eurobonds is not maintained so much through trading on one or more European exchanges where a given Bond may be listed but by the main specialised traders. These traders make markets in many outstanding Eurobond issues and are in constant telephone and telex communication with each other. MLSU for this communication function uses the services of Merrill Lynch Trading Co. S.A., Geneva.



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GENEVA 31 RUE DU RHONE LUGANO VIA BALESTRA 27 ZURICH MUEHLEBACHSTRASSE 25

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BEHIND ALL THE INNOVATIONS: IMPLACABLE CAUTION

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The Executive's World

EDITED BY
DAVID PALMER

While shipbuilding on the Upper Clyde still struggles for survival, HENRY SCOTT STOKES reports from Tokyo on what the Japanese claim to be

The world's most efficient shipyard

THE TSU shipyard of Nippon Kokan is reckoned to be one of the most efficient in Japan, possibly the most efficient. This at a time when the Japanese shipbuilding industry, and Nippon Kokan executives do not miss an opportunity to make the point themselves. "Some of the European shipyards, especially those of Sweden, are highly efficient," they will say, "but we will feel that we have a little edge over them in terms of efficiency."

At Tsu, they have only one building dock—500m. long and 5m. wide—in which, however, the company can build at present five giant ships in the 200,000 d.w.t. range a year. Next year, the yard intends (and a Japanese rarely fails to fulfil such publicly-announced targets), to turn out half-a-dozen of these ships. "Our output will be up by 20 per cent—we'll be turning out a mammoth tanker or equivalent every two months," say executives. Ships are being delivered up to six months ahead of promised delivery date, and profits are correspondingly excellent.



Kiyoshi Shimizu, one of Japan's fastest-rising young executives, was assigned as Tsu Shipyard's general yard manager when he was only 49 years old.

Superb going

Nippon Kokan reckons to work at its original investment of ¥30,000m. (over \$35m.) in five to six years. This is superb going by Japanese standards, where output rather than profitability has typically been the main object of industrial companies.

Evidence of efficiency is readily available. Going round the yard, one sees hardly any workers. The heavy steel plates brought into the stockyards by only one or two crane operators, perched inside their glass control boxes, swinging back-

wards and forwards beneath their heavy duty cranes. The marking of them for cutting, and then the cutting and welding operations into "blocks" of up to 200 tons are all performed by computer-controlled machines. Looking across the exceptionally clean hull shop one sees in

from beneath their helmets, these young workers with their fierce faces and strong bodies are working only seven-hour days—though six days a week, "plus an hour or two of overtime."

Outside the yard are parked serried ranks of cars, for most of them can afford to ride to work in their own cars. Efficiency has brought high wages—in excess perhaps of yen 130,000 a month or £150 a month, for the "regular" workers, as opposed to those employed on a "temporary" basis or by subcontractors.

It is not, however, so much the spectacle of the relentless Japanese efficiency which surprises one as the little touches round the works, the small effects which are exclusively Japanese. At the yard office, for example, there is a very careful reproduction of something like the famous Ryōanji stone garden in Kyoto. It is the best reproduction of a Zen stone-garden which I have seen in any Japanese company office.

Above the Zen garden, in the main conference room for executives, is an extraordinary doll-like figure in a glass case. Clad in sweeping white robes, and with the face of a devil in the tradition of the Noh plays (which derives from the 15th century), this was a figure of Kokaji, the traditional blacksmith and sword-maker—and the natural "patron" of men who weld metal and make ships. Few Japanese executives would be found visiting the Noh theatre in Kyoto or Tokyo more than once or twice in their lives; yet something of the tradition lingers on within the blood—and hence this "doll" in its glass case, safe from dust. Japanese tradition was present, also, in the explanatory remarks

of shipyard executives. Nippon Kokan was considering a plan to build a second, and much larger, dock next to the present one, and also on reclaimed land. It was said. Ideas for this new dock had not yet been fixed. But Nippon Kokan is looking over its shoulder at one of its rivals, Mitsubishi Heavy Industries, which will shortly complete a massive new dockyard at Nagasaki. This so-called "one million d.w.t. dock," will specialise in building ships of the "regular" workers, as around a quarter of a million tons d.w.t. Nippon Kokan does not want to be left behind, and displays all the fantastically competitive drive of the first-class Japanese firm in this respect.

New facilities

Mr. Kiyoshi Shimizu, the yard manager, went on to explain that Nippon Kokan wanted to build new facilities, but "at the same time to phase out the old ones as they do at the Ise Shrine." What he was referring to was the most celebrated of Japanese Shinto shrines, only a few miles from Tsu, which is completely rebuilt every 20 years, the old buildings being taken down. The analogy was not a perfect one—Nippon Kokan plans to build ever larger docks, while the size of the Ise Shrine has been fixed for more than 1,000 years. In a visit to Tsu, then, one received several indications of the growing importance of Japanese tradition to the typical forward-looking executive. Increasingly, the Japanese way of doing things and in Japanese culture, confronted for 20 years by insurmountable western faces, he is just that much more inclined than we used to be to depend on his own unique cultural background.

EMPLOYEE BENEFITS

After the White Paper

BY DRYDEN GILLING-SMITH

AFTER THE White Paper, Strategy for Pensions, the Government intends to lose no time in spelling out the implications of its proposals. It has indicated that it will issue:

(1)—A pensions Consultative Document, probably by the end of this month, setting out the detailed conditions which occupational schemes will have to fulfill in order to obtain recognition. This is expected in the words of Sir Keith Joseph to have "green edges" so that there should be scope for changes if a good case can be made for them.

(2)—An official statement by the Inland Revenue on its future attitude to transfers of pension rights between different types of schemes. There is clearly a case for simplifying this legal framework.

It is in the context of these forthcoming policy statements that the current surge of interest in the White Paper proposals must be viewed. There are three main questions being asked.

Main questions

(1)—How far the Government is genuinely prepared to take account of the representations made by people who have to deal with pension problems at close range? Crossman, in his time, promised "consultation" but it was generally felt that he was impossible to hedge on anything.

(2)—How far will companies make a determined effort to introduce the maximum possible improvements before 1975—not just the minimum needed for "recognition" purposes?

(3)—How much real power and discretion is the Government prepared to give to the Occupational Pensions Board and what sort of people will it get to run it?

These questions are all interlinked. The success of the Government's pensions strategy will depend on getting the right answers to all three. There must be a vigorous and determined effort by employers to satisfy employee needs and demands for better occupational pensions if there is not to be a resurgence of the political demand for higher and better State pensions. What employers do will be influenced by the extent to which the State is felt to be helping him in his development of new ideas in company schemes.

A clear example of this "help" aspect is the question that is uppermost in the minds of most of the company pension man-

agers to whom I have talked in recent weeks. If a company has a final pay scheme, or a scheme under which earnings are revalued for pension purposes in line with national cost of living or average earnings increases, can some pension formula be related to one of these types of scheme he substituted for the 1 per cent of PAYE earnings (not revalued) laid down in the White

as cost-of-living increases (let us assume the two together average 8 per cent per annum), the ultimate pension paid in respect of this first year of service would be £5.30. On almost any view one may care to take of future earnings patterns or inflation most of us would settle for a pension formula based on final or revalued earnings rather than on earnings

firm in order to calculate his pension. If the Occupational Pensions Board has the power to say that a formula of 2 per cent final pay, 2 per cent earnings (revalued in accordance with price or national average wage increases) or 2 per cent per annum paid by the employer into a money purchase scheme will satisfy the recognition test then company pensions managers can forget their current fears. Possibly the solution might lie in giving the trade union representatives some say in agreeing the final formula if it is at all marginal.

Which brings me to the crucial question of the composition of the Occupational Pensions Board. Eric Rogers of Unilever, writing in the current number of Benefits International, makes the important point that:

Break-through

In a number of countries where control of occupational pensions has in the past been much tighter than in the U.K., the somewhat rigid and unimaginative attitudes adopted by the authorities have sometimes operated against the interests of the employees they were intended to protect. In the U.K., however, the determined employers from providing benefits they could otherwise have well afforded. Sir Keith Joseph and Paul Dean have produced the framework for a breakthrough in state/employer co-operation to raise U.K. pension standards. There are many bridges to be crossed before this breakthrough can be achieved. The critical factors in success are likely to be employer attitudes and the calibre of the people appointed to run the Occupational Pensions Board, and of course their terms of reference.

With so many changes in prospect, the public's appetite for information on how the Tory pensions plan will work is great. Last night, Sir Keith Joseph addressed the Chartered Insurance Institute; next Monday, the Institute of Actuaries will be discussing the proposals, with Eric Rogers of Unilever leading off the discussion; and on November 12, Mr. Paul Dean, Parliamentary Under-Secretary, and two senior members of his team at the Department of Health and Social Security, Mr. Alec Atkinson and Mr. Peter Fennell, will make a full scale presentation of the White Paper proposals to an International Business Communications conference in London.



Sir Keith Joseph

Paper as a minimum for recognition purposes? Will the Occupational Pensions Board have the necessary power to look at any alternative formula and say yes or no to the company that proposes to use it?

Supposing an employee is earning £30 a week when the new State scheme starts in 1975. The 1 per cent formula means that he must ultimately get 30p a week pension in respect of his service for 1975-76. This is what the State lays down as a minimum. Now his employer has a scheme which provides that this 1 per cent will be revalued in line with changes in the retail price index over the years until he is 65. Assuming that inflation averages 5 per cent per annum over 40 years between ages 25 and 65 this 30p would be revalued at £2.10. In a final pay scheme this is scheme giving 1 per cent per year of service, and where the employee has had promotional as-

at the date we originally received them, and this is the way the majority of pension schemes are now going. Even if we were to get only half or three-quarters per cent final pay per year of service, we would opt for this rather than 1 per cent, original pay.

What is worrying pension managers is the idea that they may have to set up a complicated system to keep year-by-year earnings records for each employee in order to prove in each individual case that the company scheme will give a much better pension than the minimum for recognition purposes. This would clearly be a unnecessary administrative nightmare at a point in time when the old fixed value pension is rapidly becoming obsolete. One of the great advantages of the final pay scheme is that you need no more than an employee's current earnings and his date of joining the

Noseblowing—a neglected management art

BY A CORRESPONDENT

THE APPROACH of winter has used me to reflect on the neglected accomplishment of noseblowing, which is by no means what it used to be. How seldom does one come across a really impressive noseblower! There was a time when it was not infrequent for a man to blow his nose in a challenging, important and decisive manner.

I belong to the numerous class of weak and ineffective noseblowers. I have often wished to overcome this failing. But no matter how much I practise so that people will listen respectfully to my performance, I cannot achieve the dignified and resounding blow for which my father-in-law, some time ago, was famous. I think it was something I learned early in life, like a scold's management of a talking stick. My noseblowing is more a kind of convulsive snort which I feel to be ridiculous and does nothing for me. However, I know one man who helps to keep up the stan-

dard, but rather discreetly. Each morning, as regular as the clock, he gives his nose a very loud and thorough blowing. The note he produces is not quite first-class, but the sound penetrates the ceiling of my room and saves me the trouble of looking at my watch.

He is a man who takes the matter quite seriously. He told me that he spends time over it because his ideal is to blow his nose so thoroughly each morning before departing to his office that his handkerchief can remain purely ornamental for the remainder of the day. If he can possibly do so he aims to avoid blowing his nose among his business associates, in order not to impress them unfavourably. For him, noseblowing is something to be done in private (he does it in the bathroom) and never in public.

Everyone to his taste, but his nose seems to me to argue a certain lack of confidence. His effort is creditable enough to be

brought into the open, even experimentally—I bear much worse. Besides, it is possible that his business associates may eventually remark to each other, "Odd thing about that man. He never blows his nose."

The effect of noseblowing on others depends on how the nose is blown. A furtive snatching at the handkerchief and a muttered "Excuse me," followed by a skittering half-noise is most unimpressive and makes people think: "If you want to blow your nose, for heaven's sake make a good job of it!" Deliberation is much more effective: ignoring the matter in hand, taking out the handkerchief (preferably an aggressively big one), looking into it reflectively, applying it carefully to the nose, then emitting a resounding huge note which carries a long distance like the siren of an Atlantic liner, giving a few final touches to the organ and blowing away the handkerchief with decision—these things can be

most effective and if done well most impressive.

It must always be remembered that impressive and resonant noseblowing can only be used to advantage when there are not other good noseblowers around. If several people blow their noses together, however impressively and resoundingly, the effect is not only impersonal but startling. As with other things, noseblowing is very important; otherwise bad feeling is liable to arise. No ambitious noseblower likes to suspect that somebody is trying to outdo him or drown him out. Nothing is better calculated to ruin an amicable Board meeting, for example, than a sudden chorus of noseblowing. Care must be taken to get one's blow in first—especially if it is a very good one with sarcastic implications. The judicious Board member would choose the right moment and blow his nose powerfully, resolutely and effectively perhaps when the chairman is saying: "Though the figures for the past year may appear most discouraging I believe I am not alone in feeling that the decline we have experienced is not without an element of inspiration for the future."

MBO film

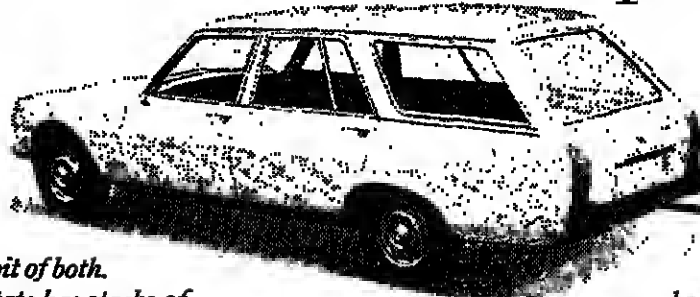
EMI's latest film in its Management Objectives series will be launched this month. Called Focus the Future, it deals with long-range planning, and outlines a simple framework for senior management in introducing this kind of planning.

Conference round-up

● **Successfully Managing the Smaller Company.** November 23, in London. Takes directors and senior managers through sessions in raising and developing a forward planning and the managing director's job. Details: Financial Techniques, P.O. Box 3, Woking, Surrey. Financial Techniques is also presenting a two day course on Finance and Accounting for Non-Financial Management in London on November 16-17. Plans to give a basic understanding of finance and management using three case studies. Covers key financial ratios, management accounting, control of liquidity, costing, profit planning, capital expenditure, information requirements and strategic planning.

● **Compressed Experience.** November 14-20, Grosvenor Hotel, Chester. This course uses a technique developed in America to give intensive learning experience to top managers. Two groups of participants manage the affairs of a company, with each executive occupying a different position every day. Details: Anne Shaw Organisation, 9 Canon Place, W. ● **Facets of Management.** October-March, 1972, at Manchester Business School. Series of linked four-day courses, designed so that companies can integrate the training of their managers in different techniques within the same series. Details: Manchester Business School, Booth Street West, Manchester, M15 6PE.

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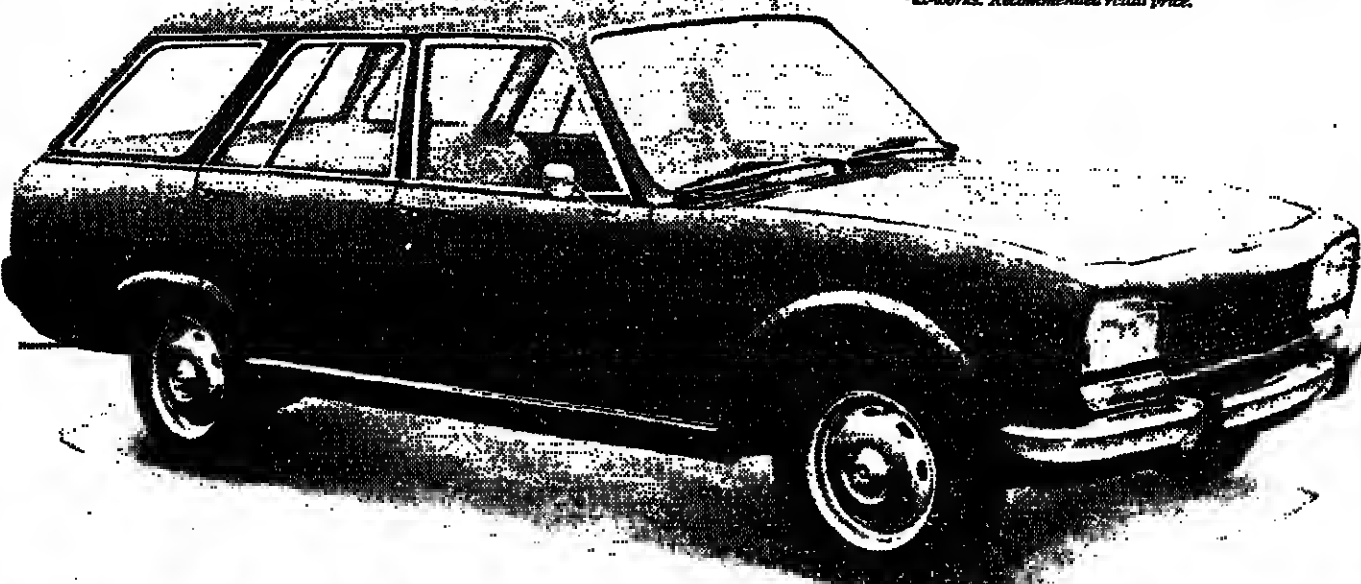
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TUESDAY OCTOBER 19 1971

A free vote
after all

CONTRARY to the impression which the Government has been conveying throughout the past few months, there is now after all to be a free vote for Conservative MPs on the Common Market issue. In an ideal world of course there would have been agreement long ago between the two major parties that the Whips would be off. All through the many years that the question of Common Market entry has been under discussion it has not, right across party lines. Given the fact that the decision which is now to be taken will determine this country's future for decades ahead, that it involves fundamental change without any certainty of just what that change might be, it seemed right that Members of Parliament should be allowed to exercise their individual judgment. The Government has now at this late hour recognised this.

Tactical considerations no doubt played their part. After the outcome of the Conservative party conference it seemed certain, if there was any doubt before, that the number of "rebels" in the Government ranks would be considerably smaller than that of Labour MPs who would follow Mr. Jenkins in approving entry. Now it will be that much more difficult for the Labour party to force the pro-marketisers to choose between party loyalty and their convictions.

Yesterday's decision could also conceivably affect the course of the rather more difficult struggle which the Government will have to get the consequential legislation through the House. If a free vote does give it a bigger majority than it would otherwise have got, it should be easier to get this legislation through, for those who would seek to hold it up would then be trying to negate the clearly and freely expressed wish of the majority of the House. Whether things could

possibly work out this way will only become apparent when the vote comes to be taken on Thursday week. That the decision of the Government was right in principle though, as well as possibly bringing some tactical advantages, there can be no doubt.

To what extent the Government move will make the debate more meaningful remains to be seen. That many MPs will at this stage change their opinion on the desirability of Common Market entry—as opposed to the way they may in fact vote—is unlikely. Just as in the country at large, opinions appear to be firmly set. Among the public there was a movement in favour of EEC entry in June and July after the negotiations were successfully concluded. But this appears to have been a once for all shift which has still left a majority opposed to membership.

The key appears to be the rise in food prices which seems to be outweighing the expectation of faster growth, higher social security benefits, longer holidays and shorter working hours. But economic considerations should not determine the outcome. A majority of the public actually believes that it would be in the national interest for this country to join the EEC. And this surely is right at a time when the U.S. has made it all too clear that it is much less willing to bear the cost and take the responsibility of securing the defence and ensuring the prosperity of the Western world. The real case for entry is that Britain cannot adequately secure her interests alone in a world facing a period of rapid change after the stability of the post-war era. It is the degree to which this belief, long and firmly held by the Financial Times, commands support among MPs which should determine the outcome of the vote next week, not the calculations of short-term party advantage.

Spending and
saving

THE STATISTICS about retail trade and hire-purchase business in August, which were published a fortnight ago, suggested strongly that the Chancellor's July measures had an immediate effect on consumer attitudes towards spending. Credit sales of cars and durable household goods rose sharply while the volume of retail sales as a whole moved up for the second month in succession. But retail sales account for only about half of total consumption expenditure, which might therefore have followed a different pattern.

The full official estimate of consumer spending in the third quarter will only be published with the national income figures towards the end of the year. But the Central Statistical Office now publishes a preliminary estimate well in advance. It is based on incomplete data but has proved to be fairly accurate in the past and is unlikely to be far out even if the trend changed sharply during this period. It suggests that the volume of consumer spending, which rose by £136m. (in 1963 prices) during the second quarter, having fallen during the two previous quarters, rose by another £92m. in the third. In this period, like retail sales, it was some 21 per cent. above its average level during the first half year.

High ratio
Consumption expenditure, like personal bank advances and other forms of consumer credit, was tending to move forward even before the Chancellor cut purchase tax and suspended hire-purchase restrictions, but it has now been given a further push. It remains to be seen when the national income accounts are published whether consumers succeeded in obtaining a larger real disposable income during the third quarter: in the first half of 1971, with higher prices more than offsetting the nominal increase in incomes, real spending power actually fell. The

result of this fall at a time when real consumption was beginning to rise was a drop in the personal savings ratio, which was running during the second half of 1970 at an abnormally high level. If consumption continues to rise faster than real income it will drop further, and this could have unwelcome consequences for institutions which have been pulling in money at an exceptionally fast rate.

Unit trusts
There is a little sign of this, however, in their latest figures. The Building Societies Association, for example, reported yesterday that despite higher withdrawals its members received an even larger net inflow of funds in September than in August and were able not only to lend at much the same record rate but to increase their lending commitments sharply. The size of the inflow clearly influenced the Association's decision to lower its recommended rates of interest. The latest National Savings figures, too, show no serious falling-off in the size of the net inflow: the movement, with high sales of savings certificates and premium bonds, took in no less than £231m. during the first half of the current financial year—much more (in money terms, at least) than for 20 years past.

The one medium that has not yet gained from the upsurge in personal saving is unit trusts: the net intake of funds was a mere £243,000 in August, the lowest for 10 years, and it recovered only to £28m. in September. This situation is the more remarkable because sales in the past have tended to follow share price upwards and one must assume that some disillusioned investors who bought at the top of the market are getting out as soon as they see their money back. The trouble is due, in fact, to a high rate of withdrawals. Gross sales have been running above last year's and the withdrawals cannot go on indefinitely.

Britain's hard-pressed truck makers look to Europe

BY JAMES ENSOR, Motor Industry Correspondent

THIS is proving to be one of the worst years which Britain's truck industry has ever experienced. The slack economy and stagnant production earlier in the year cut into the general haulage business, and most hauliers are making poor profits. Some have even taken vehicles off the road, de-licensing them to save expense.

As Peter Livesey, Ford of Britain's sales director, recounts: "The market spiralled downwards in November and December last year. We started by forecasting sales of 86,000 trucks for this year; but by April we had revised it down to 75,000 and we ended up planning for 65,000."

The relaxation of hire purchase controls and purchase tax, which has revitalised the car market has not, as yet, had any effect on truck sales. Vans, which tend to be bought more like cars than trucks, have responded to easier credit and a recovery in business confidence even though they carry no purchase tax. Sales were 15 per cent. of the year's average in August, allowing for seasonal factors.

Production of the Ford Transit, which continues to dominate the medium van market (over 30 per cent. of this sector in the last few months), is buoyant. Ford expects the medium van market to grow by at least 10 per cent. next year as the economy recovers and traders need to renew their fleets.

Remains in
doldrums

But the truck business, which though small in numbers is the source of most commercial vehicle profits, remains obstinately in the doldrums. In past recessions, such as the 1968 one, truck sales have recovered a few months after the first upturn in consumer spending. A month or so after the first signs of a consumer spree, manufacturing investment tends to pick up and within four or five months the building trade finds that it needs more construction site vehicles, distributors find they need more delivery trucks, and sales recover.

This year, though consumer spending—particularly on cars—has grown satisfactorily since July, there has not yet been any response in truck sales. The autumn will tell, for the upturn should appear in another two or three months' time.

There are, though, some good reasons for believing that there may be little sign of recovery until the spring. The own account operators, such as the food and supermarket groups and the oil companies, who account for much of the demand for the heavy, long distance trucks, work on annual budgets. Their spending this year is largely committed.

Many of them, in addition, have been postponing their purchases because they hoped that the Government would announce an increase in the maximum all-up weight and a relaxation of the axle loading and spacing requirements for trucks on British roads. Mr. Peter Walker, the Minister for the Environment, has now declared that 32-ton trucks are large enough for Britain at present. But the hope remains

has shown very little advance in any country in Europe since 1969, which was the last year of good growth. Except for Britain, where van sales are expected to be a record and trucks should regain their 1970 levels, there is little prospect of any real growth next year either.

As a result, there is considerable overcapacity in an industry which has become accustomed to grow much faster than the national economy. Most truck

makers, except for the strongest—which in a European context includes the three main British makes, Daimler-Benz and Leyland—will find it increasingly hard to earn profits.

There has been a genuine movement of long-haul freight back to the railways and waterways in several European countries. Some 80 per cent. of British freight is carried by road but in Germany the proportion is only 30 per cent. and in France only 40 per cent. In Germany, Rhine traffic is growing faster than autobahn traffic.

The first reaction of truck producers to stagnation in their domestic markets has been to export. France, which has a less efficient industry than the other Common Market partners, was the most obvious target: Mercedes now holds 81 per cent. of the market there.

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That this is unprofitable business can be gauged from the fact that the Swedes are selling their trucks in Britain at 16 per cent. below home market prices. Volkswagen has made a speciality of the caravan conversion business where prices are more flexible, but it is hard to see how it can make much profit in the general van market.

The Common Market should, in fact, provide an exciting opportunity for the British commercial vehicle producers, the most obvious target: Mercedes now holds 81 per cent. of the market there.

THE LEADING MAKERS OF COMMERCIAL VEHICLES (annual output)

HEAVY TRUCKS (16 tons +)	MEDIUM TRUCKS (6-16 tons)	VANS & LIGHT TRUCKS (up to 6 tons)	BUSES
Leyland 21,000	Daimler-Benz 49,000	Renault 104,000	Daimler-Benz 10,000
Daimler-Benz 18,000	Ford 41,000	Volkswagen 102,000	Leyland 6,000
Berliet 16,000	Bedford 40,000	Ford 93,000	Bedford 3,500
Flat-OM 15,000	Flat-OM 30,000	Flat 88,000	Flat-OM 3,000
Leyland 6,000	Leyland 21,000	Leyland 88,000	Magirus 2,000
Scania 6,000	Magirus 10,000	(also Land Rover 50,000)	Saviem 2,000
Volvo 6,000	Chrysler 9,000	Daimler-Benz 79,000	Ford 1,700
Chrysler 5,600	MAN 8,000	Citroen 67,000	Berliet 1,000
Ford 5,500	Volvo 8,000	Bedford 53,000	
Unile 5,000	Saviem 7,000	Pengot 51,000	
	Scania 6,000	Chrysler 17,000	
	Berliet 5,000	Opel 10,000	

Source: EIU Motor Business

THE MAJOR MARKETS 1971

	Trucks	Medium vans
Britain 68,000 (-11%)	105,000 (+8%)	
France 53,000 (no change)	81,000 (+2%)	
Germany 92,000 (no change)	119,000 (-3%)	
Italy 37,000 (+1%)	48,000 (-4%)	

Back to the
railways

Truck markets all over Europe are experiencing poor growth. There is no growth in demand for trucks at all this year in three of the largest European markets—and a decline in the fourth, Britain. The small growth in the van business in Britain this year is balanced by a contraction in Germany and Italy.

Demand for trucks and vans

producers, except for the strongest—which in a European context includes the three main British makes, Daimler-Benz and Leyland—will find it increasingly hard to earn profits.

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not be a member. On French insistence, trucks and vans were excluded from the Kennedy Round negotiations so they still carry a prohibitive 16 per cent. duty. Even so, Bedford, which assembles trucks in Belgium, has made a useful foray into several Continental markets—it holds 11 per cent. of the French medium-heavy market, for example. Ford is now converting its Amsterdam car plant into assemble trucks and Leyland is

largest European producer in volume yet, although Ford obviously has plans to move up into the "heavies" and Bedford will soon introduce a 32-tonner. So far, neither Flat nor Berliet have entered the British truck market; Mercedes, which has arrived, has made relatively little progress. The extremely low prices and the traditional close links between hauliers and suppliers—whether Leyland or one of the specialists, Ford, Atkinson or ERF—makes it difficult to break into this market. Livesey of Ford remarks that if his company does decide to take on the over-25-ton market, it will be the toughest business it has ever entered.

Mr. Ron Ellis, Leyland's managing director (truck and bus division) echoes this view, even though his company dominates the heaviest sectors. "We have lost penetration to the Swedes who now hold 6 per cent. of the heavy market," he said recently, "and we will lose more." But he added: "We intend to put into the Swedish market."

The industry is concerned that British regulations may not permit such large trucks as are available on the Continent, thus weakening the domestic manufacturers' position. Ford, for instance, might not extend its truck range upwards if the present 32-ton limit is retained, for it feels that it would need sales both in Britain and Europe to make the project worthwhile.

Battle will
develop

Mr. Ellis of Leyland is less pessimistic since his company already exports trucks heavier than the British limit, but he regrets the fact that the industry might have to produce different vehicles for home and export markets. In the bus market, however, where British demand has sunk with the declining profitability of so many urban transport undertakings, overseas customers already demand different vehicles. Thus Leyland builds the Leyland-National integral bus and a new integral bodied double-decker for British and European authorities, but continues with the rugged Comet for the expanding African and Asian markets.

A major battle will, inevitably, develop in the next few years between European and Japanese truck and bus producers for the underdeveloped markets which are likely to show more expansion than the European in Europe, competition for slowly growing markets may be even more intense.

But the British manufacturers are well placed, for in the long run it is durability and service which will count and it is easier for a large company to establish a trans-European chain of service points than it is for a small one.

Different
versions

The medium van, typified by the Ford Transit and Bedford CF, is another area of British strength. Ford has developed so many options and versions of the Transit that customers can almost design their own—something which is not yet possible with the more rigid Continental makes.

The strength of the Continental industry rests in its heavy motorway truck. Only Leyland can match the three one.

MEN AND MATTERS

Will they
mix —
as managers ..

If there were ever two rumbustious Boardrooms to be brought together, they are Allied Breweries and Trust Houses Forte. The TEF troubles have been public knowledge for some while, and many felt the marriage could only be properly consummated when a second generation of management took control. At Allied, it is less than 11 years since Mr. Joe Thorley, a traditional (at least till yesterday) Midlands beer baron induced peace in the Boardroom. Before him, during a period when the management of the group was for the first time fully centralised, Sir Derek Pritchard's reign as chairman had been stormy. After using a heavy Boardroom axe himself, he left when enough remaining directors tired of his very personal management style.

To this, there is the added problem of the Trust Houses trustees. They are there, with more than half the voting strength, to guard the character of the company, and this includes the duty (in the memorandum of Association) "to promote habits of temperance and to further by proper means the principles of public house management." Temperance does not, apparently, mean teetotal in this context, and there may also be a doubt as to how far the trustees' powers now extend if the possible merger becomes a bid battle. If the Trust deed of 1902 is fixed only on the

original assets, then possibly only one pub, at Codicote, in Hertfordshire, is left of these assets. For the moment, though, Allied assumes that it must satisfy the Trustees.

Chaired by solicitor Lord Hacking, the trustees are Mr. Hugh Astor, Lord Bridgeman, General Sir Nevill Brownjohn, Mr. John Boyd-Carpenter, the Marquess of Exeter, Mr. Reginald Popham, Mrs. F. C. Spurgeon and the Earl of Westmorland. They are, in effect, appointed by the Trust Houses chairman, and their role has usually been a negative one. But on the recent question of whether Mr. Michael Pickard should continue as managing director, the trustees, though eight of the nine had been appointed before the merger, provided some weight in support of the Forte line, and Pickard stayed out, though remaining on the Board.

or entrepreneurs?

But should all the difficulties of the merger be settled, one then meets a problem, which is at the same time a strength, within the two companies—the large holdings and influence of the Forte and Showering families respectively. The Showerings may have been making cider since the 17th century, whereas Sir Charles Forte only arrived here from Italy when he was four, and opened his first milk bar in 1936. But for both, the explosive growth has come in the last 20 years. The entrepreneurial spirit is still strong in both and whether they can mix is an open question.



"We shall press on after all, Rhodessa seems to be managing quite nicely on minority rule."

Fifth time lucky
for Staflex?

Staflex International, makers of that mysterious and, until last year, very profitable product, fusible interlinings, has taken the occasion of a brighter set of half-year results to announce yet another change of managing director—the fifth change in seven years. The new occupant is Mr. William Rao, 42, an accountant who has been finance director on the Board since 1967 and is instrumental in recent acquisitions by Staflex.

Mr. Sydney Morgan, the present chairman, was both chairman and managing director of Staflex from its foundation up to 1965, when he banded over the job of managing director to Mr. Derek Kartun. Three years later Kartun moved up to be deputy chairman, and Mr. Alan Dick, till then running the U.K. division only, took over.

Silly answer

Three men were sitting in a row on a park bench in the middle of Hyde Park. The two men at each end had their right arms extended and bent, and occasionally jerked them upwards. A passer-by, intrigued, asked the motionless man in the middle what his two companions were doing.

"They are fishing."

"But there is no fishing here."

"Oh well, in that case I'll row them on a bit."

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New Zealand

Financial Times Survey

A time for flexibility

By J. D. F. JONES,
Foreign Editor
who has been visiting
New Zealand.

The New Zealanders have been waiting for at least ten years to know whether Britain would go into Europe and if so what it would mean to them. It is not surprising that when Mr. Rippon brought back the Luxembourg terms in June the response in the Dominion was an unmistakable sigh of relief. Not, of course, that the future was assured, but—so the great majority seem to have agreed—the terms could have been so much worse.

Admittedly, there has since been just a touch of backlash. Mr. Marshall, the Deputy Prime Minister and the most over-worked man in Australasia, was compelled for obvious political reasons to proclaim a triumph of an agreement which, by the old light of day, was bound to all far short of that; his hand of the election which was held by November of 1972, agreed with him. But the leader of the Opposition, Mr. Norman Kirk, has since found it necessary to reject the Luxembourg terms with an insistence which probably owes less to political judgment (he is certainly not responding to public feeling) than to a personal conviction that it is the Opposition's duty to direct the most searching criticism of Government policy—and thus in this case of British Government policy as well. Mr. Kirk, encouraged only by the later tactics of Mr. Harold Wilson in Westminster, as spent much of the winter in dispute with the British High Commissioner over such matters whether 70.8 per cent, or 70.2

per cent, of New Zealand's present level of dairy exports will have assured access to Britain in 1977, depending on whether you do your sums according to the Brussels or the London milk-equivalent conversion factors.

It is hard to believe that Mr. Kirk has an election winner on his hands, though he can presumably console himself for the long uphill slog with the hope that his opposition to Luxembourg may hear him in good stead if ever the economy comes to grief to apparent consequence of Britain's entry into the EEC. The same presumably might be in the mind of the Finance Minister, Mr. R. D. Muldoon, who has lately provoked a mild scandal by saying harsh things about the terms brought back by his colleague (and rival) Mr. Marshall. The two are contenders for the succession to Sir Keith Holyoake; Mr. Marshall told me last week that "Mr. Muldoon's description of the Luxembourg terms as 'unacceptable' is itself unacceptable." It is at least possible that, as a direct result of this clash, Sir Keith—who is one of the Commonwealth's less impressive Prime Ministers, but is at the same time one of its most astute politicians—will be able to carry on in office for a further term after November, 1972.

Butter price

Parish-pump politics this may well seem, but the implications are considerable because sooner or later the New Zealanders are going to have to face up to the fact that the Luxembourg terms, comparatively welcome though they may be, demand urgent and dramatic action over the next five years if the country is not going to hit serious trouble by the 1980s. For the present, four

months after Luxembourg, it is remarkably hard for the visitor to Wellington to detect much sign of urgency, let alone action in the capital. The general relief which greeted the terms may possibly have postponed second thoughts and deafened the New Zealanders to Mr. Kirk's warnings; equally, there has since been a superb irony—a consolation from the gods—in that the butter price has soared to \$500 a ton this month, compared with the \$300 of the late 1960s, and so made havoc of earlier gloom-ridden calculations. Nevertheless, the bare facts of New Zealand's position cannot be evaded for ever.

The Dominion's dependence on the British market is notorious: 90 per cent of its butter to the U.K., 75 per cent of its cheese, 86 per cent of its lamb, together representing one-quarter of New Zealand's exports. This is the way Mr. Marshall has chosen to express it, and he is perfectly correct to do so, except that this presentation plays down the shifting trend which has been hard-won by the Marketing Boards over recent years. It can be put differently: to take just one example, the figures show that butter shipments to Britain in 1970 were less than ten per cent of total export earnings, and were actually exceeded by meat sales to the U.S. or by animal product sales to the EEC. It is also immensely relevant that the butter "mountain" of the Brussels Community really does seem to have disappeared, at least for the time being. The important point is to get the argument away from butter or cheese as such and back to the very fundamental of New Zealand's situation which, put crudely, is this:

Thus, dairy products are threatened with loss of markets in Western Europe; the Japanese have disappointed Wellington's hopes of a large dairy market because the Japanese farmer is himself switching to dairying in consequence of the country's new rice

surplus; the wool trade is notoriously in difficulties; and prospects for lamb sales to Europe will be subject to all the uncertainties of the EEC tariff round the U.K. market. The answer to all this will have to be flexibility, both of product and of market, and it is encouraging to find how much work is already being done along these lines.

Changing trend

There will possibly have to be extensive switching of the use of land: the running of cattle among sheep, for example, for the sheep farmer is already hearing the brunt of the changing trend; new markets have been discovered in South America and demand to be developed; a new caution will inform all future speculation about the potential in Japan; dairying will explore a

hundred new areas for casein, for special butters, for new milk powders, and so on and so forth.

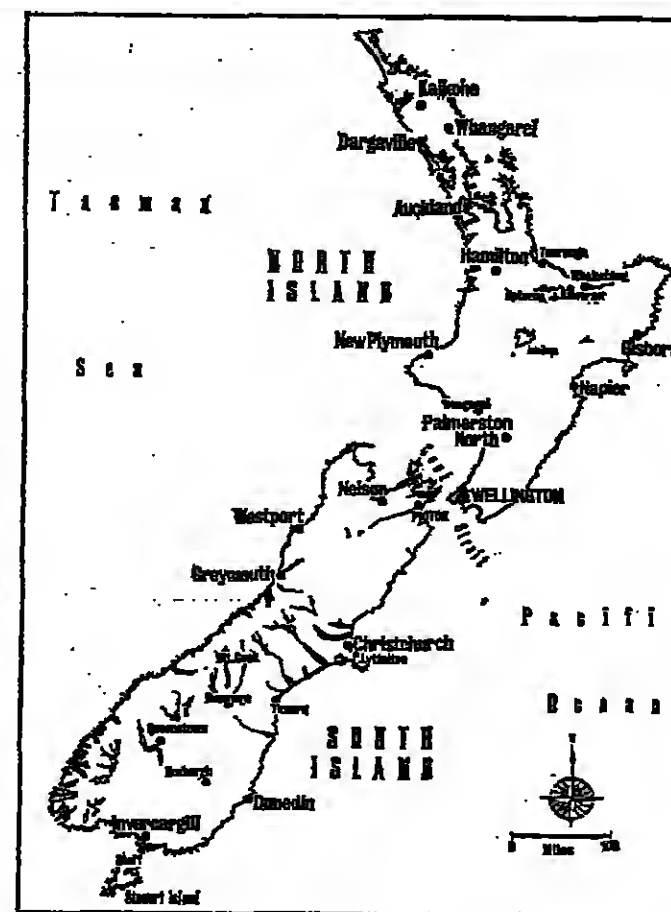
Green Revolution

At the same time, there will will have to come a long-delayed acknowledgement that the world does not owe New Zealand a fat living simply because the rain falls and the green grass grows. One of the more irritating things about New Zealand is that most people there still insist that there can be no national problem "so long as the world is hungry and we have the food to sell." This is an argument which tends to play down the significance of Asia's Green Revolution, and also assumes that the New Zealand price is automatically acceptable simply because it is the price of an "efficient" industry. It is always hard to persuade a New Zealander that the world is not compelled to accept his produce simply because he is a low-cost producer: after all, New Zealanders will defend the protection they give to their manufacturing industry against "low-cost industrial countries" and insist that this is a totally different matter from the protection some countries give to their high-cost farmers.

"rationalisation" under which various industries are getting together across the Tasman so as to improve their efficiency. Yet even seen from the viewpoint of 21st. New Zealanders, the Australian market of 12m. is not so sensational, and as for the wider Pacific-basin area there is still a hesitation in New Zealand to risk proof of its claim that its manufacturers have graduated to international standards of sophistication and efficiency. The extensive import licensing system is now being reviewed and will eventually be dismantled but there is a long way still to go before the country has a new tariff system. Obviously the country is right to persist with the development of its manufacturing industry but it is not surprising that even the most sober officials admit to being more excited by the potential value of the mineral discoveries. And at all times, the priority must be agriculture. It may be rash to make too much of this necessity of urgent re-examination of the economy and, in turn, of the country's role and function. As every visitor knows, there is a special quality of life about New Zealand which its enemies unfairly dismiss as dullness, isolation and parochialism but which gives pause to the usual assumptions of maximisation of growth and of efficiency. New Zealand enjoys a relaxed and quietly prosperous style. It is particularly interesting to discover that it now has a strong conservation movement which has already succeeded in checking, or at least querying, a number of major industrial projects. Here—in questioning whether a lake should be dammed, whether a smelter be built, whether a mine be de-

BASIC STATISTICS

Area:	103,736 square miles	Trade (1971):	
Population:	2.52m.	Imports (7 months to July):	\$318m.
GNP:	\$2,222.9m.	Exports (7 months to July):	\$343.7m.
GNP per capita:	\$786	Imports from U.K. (5 months to August):	\$95.9m.
Trade (1970):		Exports to U.K. (5 months to August):	\$169.4m.
Imports:	\$519.5m.	Rate of Exchange: £1 = NZ\$2.14.	
Exports:	\$511.3m.		
Imports from U.K.:	\$129.3m.		
Exports to U.K.:	\$203.6m.		



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NEW ZEALAND II

Little success against inflation or stagnation

By DAI HAYWARD, Wellington Correspondent

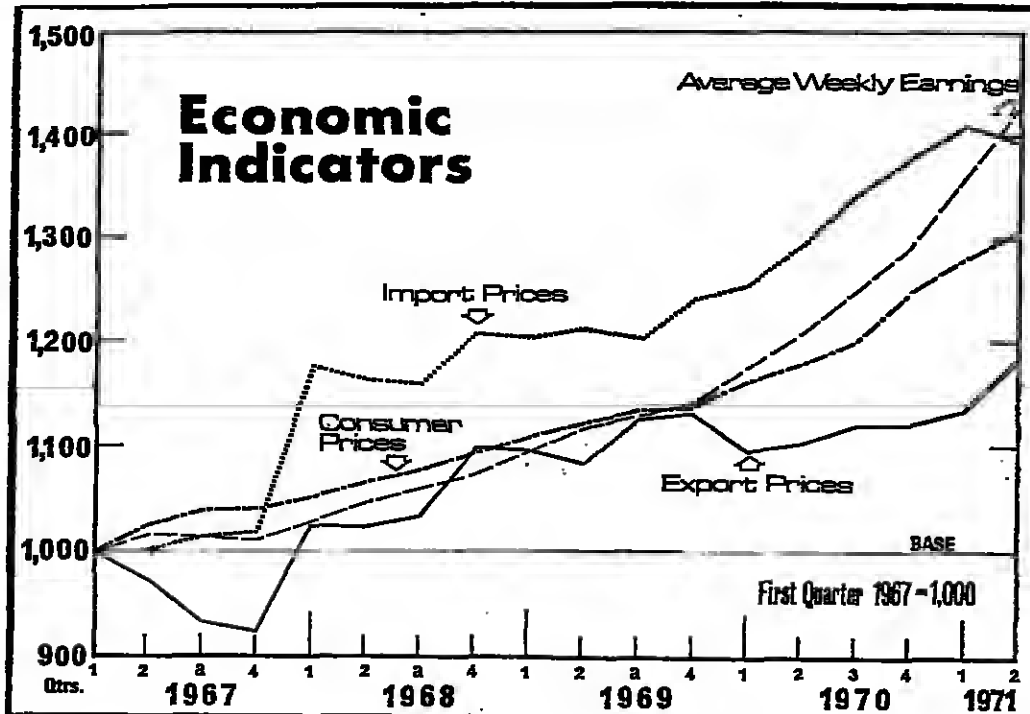
Continued rapid inflation, although at a slightly slower pace than last year, and—despite record overseas reserves which have jumped 60 per cent since the end of last year—a stagnant economy largely as a result of tight monetary controls, cut-backs in government spending and deflationary measures are the main features of the overall New Zealand economic scene.

Inflation is still high, dangerously so, and although there could be some slight improvement towards the end of this year inflation in the year ending March, 1972, is likely to run at 10 per cent.

Just two weeks ago the Government statisticians revealed that consumer prices had increased by 11.1 per cent for the year ended September. Food prices, boosted by higher prices for beef, eggs and butter were 9 per cent higher than at the same time last year. These, along with higher costs of furniture, bus and rail fares, fuel and lighting put the consumer price index up 2 per cent in the previous three months and contributed to the 11.1 per cent increase for the year.

Wage target

The Government's policies to try to hold prices have at best only been partially successful, while efforts to restrict wage increases within a 7 per cent guideline are only just showing some slight effect. As part of its remuneration policy the Government fixed 7 per cent as the target for wage increases but allowed scope for unions or



industries which had been left behind by their more militant and aggressive colleagues to catch up.

Wages and salaries increased by an estimated 21½ per cent during 1970-71 and are expected to reach a 17½ per cent increase during the current year. At first sight this 17½ per cent forecast appears to make nonsense of the Government's hoped-for 7 per cent. However, about 10 per cent of the estimated increase in the wage bill this year is for rises negotiated or agreed before the Government brought in its remuneration policy, or for workers in those industries who have fallen behind and are entitled to make up some of the leeway.

While New Zealand has been trying, with only limited success so far, to slow down the galloping inflation, the economy has become virtually stagnant. In-

deed there are signs that the efforts to dampen it down have now gone too far and that the Government will be closely watching this situation in the next few months. Its advisers are hoping that the higher incomes which dairy farmers can expect for the next few months and a substantial back-payment to State employees may be sufficient to keep the economy ticking over.

Labour shortage

The Government will be under increasing pressure to inject more activity into the economy, and if it can do this while holding prices there should be a slow long-term improvement, but it is unlikely to be entirely successful. Wage demands are still excessively high. Some of those now being sought in key industries are for increases of up to 25 per cent. At the same time there is a

shortage of labour in key industrial areas, a paradox at a time when unemployment is again climbing. Since March unemployment has steadily increased, until at the end of July there were 4,136 registered unemployed—more than double the July, 1970, figure of 1,700. At the same time the number of vacancies in industry recorded by the Government Department of Labour was over 3,000. As a result of Government appeals and a growing awareness of the inflationary dangers, the employers have reduced their efforts to outbid each other for available labour.

One effect of the rapid inflation over the past year has been a much higher level of taxation for the Government. Some economists are starting to criticise the Treasury colleagues for not having foreseen the tax bonanza which would result from the higher wage levels.

There is also a growing feeling that the Government's effort to cut back on spending have now gone too far, particularly in the field of new school buildings, health and some other vital Government projects which have virtually come to a standstill. Although the Government's own wage bill has increased through the inflationary period, this has been more than offset by the increased tax revenue.

Nor have Government departments been slow to use higher wage bills as a reason to put up their own charges, such as postal, telephone and transport costs.

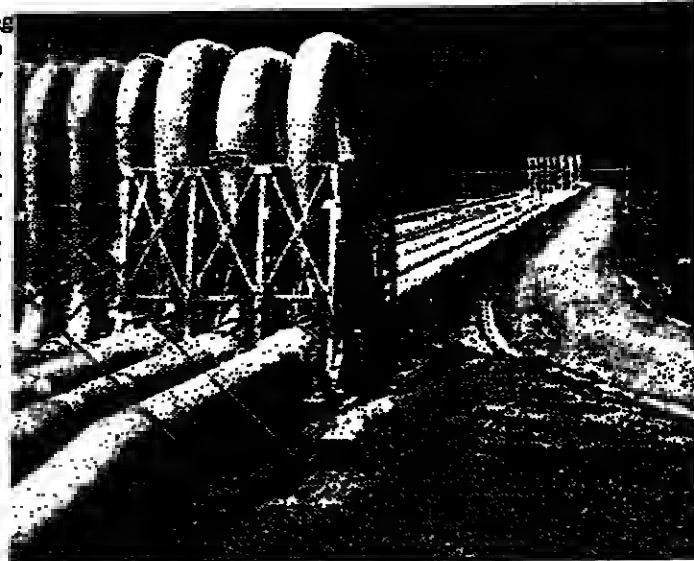
The Government's dampening down of the economy, which is expected to become even more sluggish during the next few months, is set against record overseas reserves which at the end of August reached \$502m. Since August, 1970, they have climbed from \$332m to \$502m—an increase of more than 50 per cent on the 1970 level.

The increase in overseas reserves for the quarter and the year ended June, 1971, was \$86.7m, and \$114m, compared with \$12.3m and \$20.4m at the same period last year. During the June quarter a favourable balance on trade transactions of \$104m was recorded. Helped by an improved deficit on invisible transactions, this doubled the current account surplus of the previous year to \$51m. For the quarter, however, for the year ended this June there was a deficit of \$14.3m on current account—mainly caused through higher import payments—compared to a surplus of \$61.5m last year.

Meat continues to be the main source of overseas funds, but there are some danger signs in New Zealand's international meat trading. Since April wholesale prices for NZ lamb at Smithfield have been falling and some industry experts forecast lower returns for lamb farmers during the opening weeks of the new season, which began in mid-October.

Meat receipts actually fell by \$1m in the year ended June.

The 28 per cent increase in shipping rates on lamb (and dependent upon its farming dairy produce), the meat levies



Steam pipes leading the two miles from Thermal Valley to power stations at Wairakei.

imposed on New Zealand lamb exports the U.K., the slowdown in mutton sales to Japan since the 20 per cent freight increase last September and other factors influencing revenue from meat sales, could have an adverse effect and bring to a sudden halt the soaring increase in meat revenue upon which New Zealand has become so dependent over the past few years.

Although wool production increased by 1.8 per cent during the 1970-71 season, wool receipts fell by \$9m, and despite plans for reorganising wool marketing, these in themselves are unlikely to produce an increase in actual selling prices, at least for some time ahead.

Dairying is enjoying a sudden boom—thanks mainly to the world shortage of butter and the numerous price increases on the British market over the past 12 months. But, while the immediate return to the dairy farmer and to the New Zealand dairy industry is higher than was anticipated a year ago, there is a danger that the country and the industry could be lulled into a false sense of security on the dairy front by prices and receipts which could be of a short term nature.

New Zealand is still largely dependent upon its farming economy, and despite strenuous

Luxembourg terms

The terms as laid out in the Government White Paper of July 1971, are outlined here: Guaranteed New Zealand dairy exports to the U.K. will be run down progressively to 71 per cent of their present level at the end of five years, under the formula agreed.

This final figure would be equivalent to 80 per cent of current butter exports and 29 per cent of cheese.

After five years guaranteed cheese exports would be terminated altogether, but provision was made for an extension of the arrangement for butter. The better situation would be reviewed in the third year after British membership. In the light of this examination, the Council of Ministers of the Ten will decide on suitable measures for prolonging the exceptional treatment being granted in New Zealand beyond the end of the five-year transitional period.

The review will also take into account world supply and demand for butter, and in particular, the situation in the Community and New Zealand. Other elements to be taken into consideration include progress towards an international dairy agreement, and the success of New Zealand's efforts to diversify its export market for butter.

The price level for guaranteed butter exports will be based on an average of the levels prevailing in the four years 1969-72 inclusive.

"These agreements have been accepted by the New Zealand Government as adequately safeguarding her interests and as a major concession by the Community. Although they have some reservations about the basis for determining the guaranteed prices (because they naturally wanted the best possible price), they have expressed their confidence that on the basis of this settlement New Zealand can meet the challenge of British membership of the Community and have described the agreement as highly satisfactory."

Prospects for heavy industry decline

By KEITH F. C. HANCOX

In the wake of the Luxembourg agreement for British entry to the Common Market many New Zealanders have again turned their attention to the need for more diversification out of agriculture. They are turning to forestry, to tourism and to the light processing industries.

Yet only two years ago many were convinced that the days when heavy industry and New Zealand could be regarded as synonyms were about to become something of the past. The country was in the middle of a mineral prospecting boom, the share market made advances that were bettered by few, if any, countries, and the Dominion's first true heavy industry—the New Zealand Steel Company plant at Glenbrook, near Auckland—was about to produce its first New Zealand steel. That project, and the giant aluminium smelter at the other end of New Zealand, were to have been the pillars upon which industrial development, at least for the next ten years, was to have rested.

But New Zealand has had more than its share of problems. The steel mill has had an extraordinary number of persistent teething troubles and the projected 200,000 tons of steel from New Zealand Iron Sands this year will not materialise. It is doubtful whether production will amount to more than one quarter of the target.

The Comalco aluminium smelter—named New Zealand Aluminium Smelters because the project involves 50 per cent Japanese capital—has also been the centre of a major controversy. New Zealand, temporarily secure in its isolated affluence, has suffered from the conservation movement so badly in the past 18 months that the nation—at least some 27,000 New Zealanders who signed a petition to Parliament—has questioned whether the smelter which will bring in a net \$NZ25m in overseas funds by the end of next year, should have been built at all.

The Manapouri protest movement refers to Lake Manapouri on which is built the huge power station which supplies electricity to the Bluff aluminium smelter at a price so attractive that Comalco, Showa Denko and Sumitomo Chemicals have invested \$NZ100m to smelt alumina shipped from Australia.

The movement has been successful to the point where the Government has agreed to defer construction of a dam which would raise the level of the lake by 27 feet, thereby increasing the output of the Manapouri hydro electric station, but the dam is to be so constructed that it can, at a later date, be increased in height.

In April the Consolidated Mining Company of New

Zealand announced the discovery of major concentrations of iron, vanadium and titanium at a height of about 5,000 feet in the heart of the Fiordland National Park. Part of the find comprised a minimum of about 50m. tons of gabro body containing magnetite, ilmenite and vanadium pentoxide, only three miles from Doubtful Sound—a spot ideally suited to the rapid development of a deep water port. Completely ignoring modern mining practices, the conservationist lobby was almost unanimous in vowing that the deposits, even if proved economic, would never be worked.

Bright spots

But in spite of widespread disenchantment over New Zealand's first venture into steelmaking—a leading Treasury official privately believes it will never amount to much and will become known as "largest galvanised barbed wire plant in the world"—and the intervention of well-meaning conservationists, there are some bright spots on the horizon.

The year 1970 will probably be remembered for the discovery of the Maui gas field in the Tasman Sea some 40 miles south west from New Plymouth. Now revealed as one of the 15 largest gas fields outside the Soviet Union, the Maui field has been estimated by the American Oil and Gas Journal as containing some 6.5m. cubic feet of gas. But negotiations between the discoverers, Shell, BP and Todd Oil Group, and the Government are still far from resulting in agreement.

In spite of interest which has already been shown by Japan in purchasing large quantities of liquefied natural gas produced from Maui, the Shell, BP, Todd group insists that development of the gas field will not be economic unless the Government agrees to purchase a large proportion of the gas brought ashore to fire thermal electricity generating stations. The asking price for the gas has so far proved far too high for the Government so at the end of last month the State Electricity Department leaked plans to utilise vast underground coal deposits in the Waikato to fire a massive power station which would replace the major station earmarked for natural gas.

There has been a temporary pause in drilling for oil, but the French company, Aquitaine, which has an arrangement with large Australian and New Zealand lease holders expects to begin exploration again shortly. Meanwhile, the director of the geological survey division of the Department of Scientific and Industrial Research, Dr. David Kear, has predicted the discovery of another large natural gas or light oil field on shore, although he declined to be specific about the area.

New Zealand was a pioneer

in the use of the Dominion's over-supply of geothermal steam to produce electricity. Although the one station built is still producing according to plan, geothermal steam as a source of power seems to have gone out of fashion. Now the Electricity Department has turned its attention to other uses of the vast areas of super-heated steam beneath the thermal areas of the North Island. A joint British-New Zealand study aimed at the production of heavy water in the early and mid-1950s was abandoned, but the Electricity Department has again looked into the matter with a view to utilising the Broadlands steam field between Rotorua and Wairakei. A feasibility study for a heavy water extraction plant indicates that production costs enable New Zealand to compete on world markets, for as in most such schemes, the exchange earning possibilities, as much as the new technology, offer the lure. Discussions have been held with potential Australian, Canadian, British and Japanese customers.

A world surplus of heavy water within a few years may well replace the present international shortage, but all will depend on a clear trend emerging in new breeds of, or fashions in, nuclear reactors, so a firm decision in Wellington on whether to take the plunge into heavy water production is, probably, still some years away.

While aluminium producers the world over ponder a solution to the current glut on the world market, New Zealand is insulated from most of the effects of over-production because the agreement with Comalco, Showa Denko KK and Sumitomo Chemicals for the establishment of the Bluff smelter provides for the companies to take all metal produced from the smelter on a take or pay basis, for not less than the installed capacity at any time. The Bluff smelter will be affected by the aluminium glut, but only to the extent that the rate of expansion from 110,000 tons (current) to 220,000 tons (planned) at a rate of 73,000 tons a year which will be reached by June 1972, to 220,000 tons, and eventually to 300,000 tons a year, will probably be somewhat slower than earlier anticipated.

However, in spite of the controversy of the electric power source and the somewhat muffled argument over foreign capital, a recently completed independent economic study by the Institute of Economic Research shows that even now the smelter is at least twice the benefit to the country than was originally estimated by the Government. The Institute's study by three hard-headed and respected economists, shows that when the smelter is producing at a rate of 220,000 tons a year, New Zealand will gain a net \$NZ50m. in size—like Australia.

And so, problems over British entry to the EEC notwithstanding, New Zealand will remain basically a farm feeding the rest of the world. The Dominion will certainly never become a mineral or industrial power, even allowing for the size—like Australia.



A bright future for Randall?

Randall Hill is a boarder at St. Stephens School near Auckland, on a bursary provided by N.Z. Forest Products Limited. One day he hopes to join N.Z. Forest Products in a scientific capacity. St. Stephens is New Zealand's oldest school and has a predominantly Maori roll. Randall's father—a St. Stephens old boy—is employed on forestry patrol duties in the Company's pine forests which surround the pulp and paper mill complex at Kinleith, lying in the heart of the central region of the North Island. More than one quarter of the work force at Kinleith are Maori people or Polynesians who have immigrated to New Zealand from the Pacific Islands. New Zealanders with varied racial backgrounds work side by side in the forests and mills of N.Z. Forest Products Limited, helping to keep in motion a rapidly expanding industry with an almost unbounded future. From the mills and forests flows a never-ending stream of kraft pulp, kraft packaging, printing and stationery papers, liner board, paperboard, multi-ply paper bags, veneer, crude turpentine, tall oil, wallboards, timber and logs. The NZFP Group of Companies is one of New Zealand's biggest. NZFP is now gearing up for a major expansion, particularly in pulp and paper. Yes, the future looks good for Randall.



N.Z. Forest Products Limited

at Penrose, Auckland, Kinleith, Whakatane and Mataura.
Private bag, Auckland, New Zealand.

مكتبة ابن بطوطة

LECT Y

Spiffing

New Zealand welcomes British investment and inventiveness

New Zealand needs investment from Britain to supplement New Zealand capital in the development of resources and the establishment and expansion of internationally competitive industries. The New Zealand Government is therefore seeking to attract and encourage investment from abroad; especially investment which introduces advanced technology.

FAMILIAR GROUND

British people and British capital founded the modern New Zealand economy and much of New Zealand's commercial and business practice is based on British precedent. British investors should therefore find it especially easy to operate successfully in New Zealand.

A SPIRIT OF ENTERPRISE

New Zealand has a settled community with a modern infrastructure. In addition it has an intelligent, co-operative and highly educated labour force. In its developing economy and expanding population there are increasing opportunities for investment which will yield attractive returns.

A BASE FOR EXPANSION

New Zealand is also a good base for export to countries of the South Pacific, to Australia and elsewhere in the Pacific basin.

Fair treatment for non-resident investors

REMITTANCE OF PROFITS

Investors are free to remit out of New Zealand dividends, profits and interest on invested capital, provided capital has been brought in through the banking system or in some other approved manner.

REPATRIATION OF CAPITAL

Government policy permits the repatriation not only of capital but also of capital gains.

Import Licensing and Tariffs

Tariffs are to be revised to provide adequate protection for New Zealand manufacturers as import licensing is removed over the next few years. For as long as it remains, import licensing will not prevent or inhibit export because replacement licenses are available for raw materials and components used in exported goods.

Regulation of non-resident investment

THE DUTIES OF THE RESERVE BANK OF NEW ZEALAND

The consent of the Reserve Bank of New Zealand is required before any company incorporated outside New Zealand can commence business in New Zealand and before a New Zealand company, whether incorporated or not, can borrow or raise money overseas.

The general rule is to permit overseas-owned companies to raise in New Zealand a proportion of their loan requirements equivalent to the proportion of the equity held by New Zealand residents.

There are, in addition, special arrangements for financing exports and for bridging finance.

GOVERNMENT APPROVAL AND OBJECTIVES

Approval of the Minister of Finance is required before a non-resident can acquire 25 per cent or more of the voting rights in a New Zealand company.

These regulations are administered in a manner consistent with the Government's objectives, which include ensuring that the incoming capital contributes to the growth and development of the economy and the efficient employment of resources; and preserving the freedom of New Zealand residents to employ or dispose of their property as they think fit.

No obstacles are put in the way of non-resident investors whose operations would benefit the New Zealand economy.

Tax treatment and promotion of exports

PROTECTION FROM DOUBLE TAXATION

New Zealand has a double taxation agreement with Britain which affords some tax protection to the British investor in New Zealand. An investor may choose to conduct a business in New Zealand through a New Zealand incorporated company. If the company also has the centre of its administrative and practical management in New Zealand (even though there may be some over-riding control in the United Kingdom) it would not be liable to United Kingdom tax on profits made in New Zealand.

If such a company concentrated on developing a high proportion of export trade it would get the following export concessions • • •

EXPORT MARKET DEVELOPMENT EXPENDITURE

An additional deduction is allowed for expenditure in promoting the export of New Zealand goods and services. The deduction which may be claimed is an additional 50 per cent of development costs over and above the 100 per cent ordinarily available. For each dollar spent on approved export promotion the taxpayer gets a deduction of DLRS 1.50 from assessable income.

INCREASED EXPORT SALES

An exporter who increases export sales in any income year above the annual average of the value of exports in the first three of the five years immediately preceding the income year may claim a deduction from assessable income of 15 per cent of such increase.

There may be other tax advantages depending on the nature of the investment and the way in which it is made. For example: Under the N.Z. - U.K. Double Taxation Agreement most royalties derived in New Zealand by United Kingdom residents are subject to a 10 per cent withholding tax instead of the normal minimum tax rate of 15 per cent applied to such income derived by other non-residents.

To be sure of tax liability and concessions prospective investors should discuss details of any proposition with the New Zealand Inland Revenue Department.

*
For further information
on investment in New Zealand contact:
**THE NEW ZEALAND HIGH COMMISSION,
NEW ZEALAND HOUSE, HAYMARKET, LONDON, SW1,**
or if visiting New Zealand contact:
RESERVE BANK OF NEW ZEALAND, WELLINGTON

The High Commission will help potential investors by arranging contacts with other Government agencies from whom guidance and, in some cases, approval may be needed.

PROTECT YOUR MARKETS IN NEW ZEALAND AND THE PACIFIC AREA

New Zealand Dairy Industry

THE FUTURE

New Zealand is an international trader with outward looking commercial policies derived from its British heritage. The New Zealand Dairy Board holds firmly to this tradition and believes that in a reasonable world New Zealand should go on doing what it is good at - exporting good food - and be a prosperous and expanding market for the more industrialised nations.

We in New Zealand also see a growing place for a combination of British capital and New Zealand know-how in expanding food industries in Europe and the world.

The New Zealand dairy industry already sells different products in about 100 international markets. This versatile industry faces the future with confidence based securely on its flexibility and efficiency.

We do not think however that British entry to the EEC would mean the cutting of trade ties that have been valuable to us both for so long. We have been assured of a continuing business with the British housewives. We like to think too that you as consumers value our good quality butter and cheese.

New Zealand Dairy Board

NEW ZEALAND IV

Cracks in racial harmony begin to emerge

By COLIN JAMES

New Zealand has long prided itself as a model in race relations, where two races, white and brown, live together in harmony, without discrimination.

To a fair degree the claim has been justified. Where there was discrimination, it was isolated. Among the vast majority of New Zealanders, Maoris and pakebas (the Maori word for Europeans) have mixed easily and unselfconsciously.

But that was while the Maori was primarily a rural dweller, living close to his relatives on the marae, or tribal community, and comfortably out of sight. Sporadic separatist movements and pleas for help in the preservation of the Maori identity and justice in dealings over Maori land could be, and largely were, ignored with impunity. A succession of white ministers of Maori affairs hoped fervently that assimilation of the Maori into white society and the "Maori problem" would disappear.

But now the Maori is beginning to assert himself, to demand a place in New Zealand culture and economic and social life for the Maori ethnic. With this has come the seeds of racial tension.

During the past 10 years the Maori has become an urban dweller. The majority, ill-prepared educationally or socially to handle the harsh conditions they find there, live in the country's main cities, Auckland, Wellington and, increasingly, Christchurch.

Steady influx

At the same time there has been a steady influx of South Pacific Islanders into Auckland and Wellington. Immigrants from Nule, the Tokelau and the Cook Islands, carrying the status of New Zealand citizens, can come and go as they please. Samoans, former New Zealand citizens, are subject to an unofficial quota, achieved simply by long delays in processing entry applications.

There are more than 45,000 Islanders in addition to the 225,000 Maoris. Together, they form about 10 per cent. of the

total population of a little less than 3m. Auckland is the largest Polynesian city in the world.

Blatantly discriminated against by many real estate agents, they live in rundown central city areas, often overcrowded and charged exorbitant rents by white landlords (and, increasingly, by members of their own race who have preceded them); or they live in sprawling soulless areas of state rental housing on the periphery of the cities, areas of small, unimaginative houses, no trees and minimal recreational facilities. The result is that Auckland and Wellington now have sizeable incipient racial ghettos.

For both the Maori coming from the rural marae and the Polynesian coming from the slower-paced communal life of the islands, the sudden plunge into big city life is confusing and disorienting. Without the enveloping guidance of the family and the tribe, he is thrust back on himself, unable to identify with the world he has left or the work he has come to.

Some have succeeded in the economic system. But more than 80 per cent. of Maoris, hampered by language and sociological difficulties, leave school without any recognised qualification, compared with the 50 per cent. national average of those who pass the minimum school certificate at 15 or 16. One Maori in 1,500 is at university, compared with one in 185 whites.

Unemployment, although very low in total, is higher among Maoris than whites. At one recent estimate about 40 per cent. of the Maori work force was in manufacturing industries, compared with about 30 per cent. of the total population. The median income for Maori males in 1966 was \$1,871 a year, compared with \$2,191 for whites. The same pattern is emerging in the economic wastage is considerable.

It is the classic prescription for racial tension and is re-

flected in the high Polynesian crime rate. The Minister of Maori and Island Affairs for the past two years, Mr. Duncan MacIntyre, said in May of this year: "When Maori form 10 per cent. of all New Zealanders and 40 per cent. of our prison population, we know there is something wrong."

Militant groups

Two developments have come out of urbanisation: the growth of young Maori and Island gangs, and the emergence of militant Maori rights groups. The gangs are known to the white newspaper reader primarily for the violence of some of their members and it is true that gang warfare and attacks have increased dramatically this year in Auckland. But at the same time they are for the most part constructive, organising their own recreation and even doing community work free, slowly establishing for themselves a positive collective identity.

Parallel with this has been the rise of the working-class-based Maori Organisation of Human Rights, aimed at exposing discrimination and asserting the rights of the Maori and other national minorities, and the Nga Tamata movement, largely composed of university-trained intellectuals, which advocates Maori control of Maori institutions and which hit the headlines recently with a call for separate Maori Government to counter assimilation.

This radicalisation of the urban Maori has changed also the character and tactics of the Maori Council. Set up in 1963 by the Government and hitherto dominated by the rural elders, the council has all too often said what it thought the Government wanted to hear - keeping its criticisms to itself and trying to work behind closed doors with the Government.

That tactic failed to stop the passage of legislation in 1967 which made it easier for out-

siders to buy up small parcels of communally-held land and which many Maoris saw as the last step in the dispossession of their land. Now, pushed from without by the militant groups and from within by a young, urban, intellectual group with close contacts with the ordinary Maori, the council is beginning to give public voice to Maori aspirations.

In 1970 the council supported the All Black rugby tour of South Africa. This year it joined the growing demand among Maoris and the white "Left" for the embodiment in the Statutes of the 1840 Treaty of Waitangi (which promised Maoris tenure of their land but was ignored by settler and Governments alike).

"We stand as moderate men, the mediators between the old world and the new," the council has told the Government. "We urge while there is yet time that our voice will be attended to before the council is impelled to take the hard line adopted by the emergent leaders growing up in the cities." Instead, an uncomprehending Government offers a Race Relations Bill which outlaws discrimination, but does nothing to promote and maintain Maori language or institutions.

Biggest problem

Uncomprehending, that is, except for Mr. MacIntyre, who has recognised the validity of the comments of Professor J. Ritchie, who has made Maori culture his speciality: "The problem of prejudice in New Zealand is the denial of prejudice. Our biggest problem is that we do not know how serious a problem we have." Mr. MacIntyre's solution is: "It is a matter of everyone being conscious of the fact that the European should go toward the Maori as much as the Maori towards him."

He himself has attempted to understand the Maori's position, needs and aspirations. He has

spoken repeatedly of the value of keeping alive Maori language and customs, not as a curiosity, but as a living part of New Zealand society and the educational system. And, indeed, the white man can learn a lot from the Maori's paramountcy of emphasis on personal relationships and on the importance of the community and family in helping the individual.

The Maori extremists still suspect Mr. MacIntyre of white cunning. But to the ordinary Maoris, this man who sleeps on a mat on the marae and rides on the back of a gang member's motorbike, who speaks to them bluntly but sincerely, is becoming acceptable. But is one voice in a Cabinet which is only slowly becoming aware of the magnitude of the problem. However, more is being done in housing, welfare and guidance at grassroots level, in the special educational assistance to predominantly Maori schools, in trade training schemes, in the fostering of teaching of Maori language and history, in the development of community schemes in the cities and in help for gangs.

More being done

More is being done. The gang violence and the increasingly vocal demonstrations by the militants have forced an awareness of the Maori on the white community. But Dr. P. Hobbs, a young Auckland Maori leader, warns that the extremists are less than 10 years away from emulating the Black Power movements in the United States, to which they owe something in their ideology.

It would be an exaggeration to talk of American-scale problems in New Zealand. But the seeds are there. Already there are signs of a white backlash, a growing fear of the brown skin. The direction is away from cultural coexistence and towards isolation. And that would irrevocably explode the New Zealand myth.

Shipping rate rises will affect food prices

By COLLIN SEGELOV

A recently negotiated 28 per cent. increase in the refrigerated freight rate has paid the New Zealand producer boards' fee for entry into a new era of association with the British conference lines, and doubles as down-payment the eventual replacement of conventional cargo carriage with something close to the door-to-door container service, plans for which the British lines scrapped earlier this year.

The record rise in the freight rate, agreement on which was reached only a week before its scheduled introduction on October 1 in a resumption of talks which failed to establish even a basis for negotiation in London several months earlier, has fetched widespread criticism of the British shipping conference from farming and political quarters. Such criticism, however, reflects the domestic success of this year's version of the traditional campaign to create a climate of public opinion favouring the New Zealand side of the negotiations, and belies the new relationship established between the producer boards and the companies with the means of continuing to feed what, in the light of special arrangement secured for New Zealand in the British negotiations for entry to the Common Market, will remain their major market for some considerable time.

Well satisfied

The Conference Lines' negotiator, Mr. D. Hillebone, managing director of the Port Line and chairman of the New Zealand Tonnage Committee, returned to London well satisfied with the outcome of the negotiations in Wellington, even though the settlement was some 10 per cent. below the lines' opening price. He left no doubt in New Zealand that the increase overcomes completely his public complaint earlier in the year that the outcome of the annual negotiations in recent years has not been satisfactory from the lines' point of view.

In fact, the rise has a fairly dramatic effect on the lines' profitability, lifting the return from the 9.9 per cent. average of the past 15 years to fractionally under what the conference appears to regard as a right and proper return of 10 per cent., which is anticipated as next year's target.

For the New Zealand producer

boards the 28 per cent. rise also proved satisfactory, although 3 per cent. up on the figure calculated as a fair compromise on the facts brought back from the earlier London talks, it was still 2 per cent. below what had been expected as the Conference Lines' absolute minimum.

The increase in freight charges will effectively cut \$NZ10m. from the returns for

months.

Under pressure to aid the farming industry with some sort of subsidy on domestic costs (which the industry's union, Federated Farmers, believes justified by the fact that the farmer gains nothing extra from his essential earning of overseas exchange), the New Zealand Government has sided with the less well informed over the freight rate rise, however.

brought about by radical changes. Publicly, he cannot see why the British Conference Lines cancelled their plans, while less publicly he is working towards some solutions to one of the main influencing factors, the situation on the New Zealand waterfront.

The Exports and Shipping Council recently produced a set of statistics on delays in British Conference Lines ships which is shown in the table.

Similar figuring, plus removal of sentiment from the attitude to the New Zealand trade in the wake of the P.E.T. Group's profitable problems, behind the adoption of a more business-like hard line by the Conference Lines. Together with escalation of costs generally, and the experience of freight rate negotiations over the past 15 years, this brought about the decision to drop plans for introducing a container service for New Zealand primary produce exports to Europe. (No doubt pessimism over the arrangement Britain would secure for New Zealand in the EEC negotiations was another influencing factor.)

The increased profitability granted in the new freight rate alters the lines' attitude - or it is seen from New Zealand - to the extent that they will be willing to look at any request for an improvement in service. The Boards care to make, and the initial moves in this direction are expected to come in the New Year when the Board came to London to fulfil the rider to the freight rate agreement facilitating talks - of "future policy."

And it is felt in Wellington that containers, or possibly pallet-lading or even barge carrying shipping, will come soon, by which time the Export and Shipping Council's establishment of cargo first committees and Government implementation of far-reaching recommendations resulting from a Commission of Inquiry into New Zealand Shipping (which concluded the life-line was bleeding to death), and the determination whether waterborne and their rates of pay will move into off-wharf container consignment depots, will cut the cost, which in future, New Zealand's primary producer Boards will not expect to be absorbed by the shipping companies. Recently regarded as Twenty-first Century Blackbeards.

DELAYS TO BRITISH CONFERENCE LINE SHIPS

	1971 (days)	1970 (days)
Ships under-manned (days lost)	367	110
No labour	196	49
Labour stoppages, stopwork, etc.	126	23
Awaiting berths	236	84
Other	61	57
Total ship days lost	987	325

New Zealand meat shipped to Britain and Europe, and some \$NZ4m. from the returns for dairy produce, lifting the total freight bill to around \$NZ4m. The meat producers will feel the effect most, Smithfield prices already under pressure from home grown supplies and claimed by the New Zealand farmer to be reflecting the July introduction of the first instalment of the imported goods levy.

(This claim is based on the apparent fact that the levy is not reaching the consumer, and its effect on Smithfield prices is rejected by British officials to whom fresh submissions were recently made in the annual discussions on agricultural policy.)

For the New Zealand dairy farmer, the effective loss of \$NZ4m. in returns from the London market will be seen as a blow rather than felt, the world shortage of dairy produce having brought about a supply and demand situation which even the eternal optimists of the industry could not foresee a farmer's effective loss of \$NZ4m. in returns from the London market will be seen as a blow rather than felt, the world shortage of dairy produce having brought about a supply and demand situation which even the eternal optimists of the industry could not foresee a farmer's effective loss of \$NZ4m. in returns from the London market will be seen as a blow rather than felt, the world shortage of dairy produce having brought about a supply and demand situation which even the eternal optimists of the industry could not foresee a farmer's effective loss of \$NZ4m. in returns from the London market will be seen as a blow rather than felt, the world shortage of dairy produce having brought about a 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Doubt still surrounds U.K. lamb trade

Fear of the unknown still hangs over New Zealand's future lamb trade with Britain and Europe when—or if—the U.K. joins the European Economic Community. Leading figures in the meat industry believe that the dangers of a cut-back in lamb supplies or other adverse restrictions which will penalise lamb sales to Britain inside the Common Market, are greater now than they were before the Luxembourg Agreement settled conditions for British entry.

New Zealand fears that a common-sheepmeat policy, negotiated after Britain enters the EEC, and negotiated away from the glare and spotlight of public and Press attention which was focused on the Brussels and Luxembourg entry negotiations, will impose conditions and restrictions on the free marketing of a vital portion of New Zealand's major export industry.

Meat Board and farming leaders point out that with the political heat then gone from the argument and the future of the New Zealand meat trade no longer a hot issue—as it was in the pre-entry debate—there will not be the same pressure on the negotiators to fight as hard for lamb as they did for butter and cheese.

The future of New Zealand's dairy exports was a major argument in the entry negotiations and without an acceptable settlement the opponents of British entry may well have carried the day: Once Britain is a full member of the EEC there will not be the same political or public pressure to protect New Zealand's lamb exports, say the lamb growers.

As soon as Britain enters the lamb export market, all New Zealand lamb exports to Europe—including the frozen meat which last year took 266,914 tons—will face a 20 per cent. tariff. The New Zealand Meat Board has indicated that it accepts this and is prepared to live with it.

The impact of the tariff will be lessened—for Britain—by the effect of the lamb levies already imposed and which will equal about 10 per cent. of present retail price when they reach their maximum. The levies have caused considerable heartburn and anger among New Zealand meat producers. Chairman of the New Zealand Meat Producers Board, Sir John Ormond, has maintained a continual protest at what he has described as a "tax on New Zealand lamb."

Although the price of New Zealand lamb will rise in Britain if she enters the EEC the New Zealand farmer believes that other meats will rise even higher and therefore the Dominion will hold its share of the housewives' meat buying.

Wellington are apprehensive that France is trying to push through a common sheepmeat policy which could force up the price of New Zealand Lamb in Britain to 94s per pound. They believe that a confidential deal for a common policy has already been prepared by EEC commission officials for circulation among the Six.

If the EEC introduces sheep meat regulations, which seem likely, New Zealand will expect Britain to insist on special arrangements for NZ lamb to at least maintain sales to Europe at the present volume. Sheep meat regulations based on Paris reference price and applied to Britain could slash consumption of New Zealand lamb in Britain by 25 per cent—a disastrous possibility for the meat industry.

At home the lamb producing

It is more likely that the 20 per cent tariff will be applied to lamb entering Britain and that existing restrictions on lamb sales in other EEC countries will remain. These vary from a complete ban on frozen lamb in France to a global quota in Germany and restrictions on lamb imports from Italy. The optimists hope probably somewhat naively that these restrictions would be eased if the price slump brought a confrontation between meat consumers and the Meat Board with the Board endeavouring to maintain prices. Special legislation to enable the Board to market meat—a process

Dairy cattle at Pokeno, south of Auckland.

formerly confined to meat companies—is being hastily introduced in New Zealand's overall meat trade with Britain. These to their level of 102,600 tons last year.

Farmers have also been hit by steep increases of up to 49 per cent in the charges they have to meet to have their lambs killed. For several years meat has been the mainstay of the New Zealand economy and with encouraging prospects for beef it looks likely to remain so for some time to come despite the lamb crisis. In the 12 months

In 1954 all New Zealand meat—lamb, beef and mutton—went to Britain. Now 46 per cent of total meat shipments goes to other countries. Total meat production in that period has grown from 387,000 tons to 643,000 tons, but the diversion of meat to markets outside Britain has grown from nothing in 1954 to 298,000 tons to-day.

Prices paid by the United States for New Zealand lamb reached record levels during the second quarter of this year but they eased a little in June. This, and the United States Government decision not to change New Zealand's allocation of beef imports, under the voluntary quota system, could bode New Zealand's meat exports in the United States.

The British market is still the most important single market in terms of value—last year providing £NZ199.5m. — but New Zealand meat now earns more than £NZ210m. than from the U.K. In 1954 meat sales outside Britain were virtually nil. This March year they were £NZ294m. The major breakdown of New Zealand meat sales were—£NZ199.5m.

Britain still takes over 80 per cent. of all New Zealand lamb exports and the value of the U.K. market is still vital to New Zealand but in the past 16 years there has been a dramatic

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Diversification presents real hope for dairying

Diversification—of both product and market—bolds out high promise for New Zealand's dairy industry, so much so that after the long gloomy years of debt and Common Market doom, many people here believe that dairying seems set to bid or new records of prosperity.

A multi-million-dollar diversification plan, for example, drawn up by the Dairy Board and now being examined by government officials, would involve construction of a large manufacturing plant in South Island and the expenditure of \$10 million on re-equipment of existing factories to turn results of intensified research into new products.

being developed. A bland Gouda-type, for instance, has been found to appeal to the Japanese palate. The Dairy Research Institute has made good progress with milkfat fractionation, which separates the milkfat into parts with different melting points. The results include a softspread butter or, by using the high melting-point fraction a firm butter for tropical conditions. There is prospect of a modified milkfat being used as a substitute for cocoa butter in chocolate and confectionery, and, and cultured cheese for other uses being explored for milkfat.

Dairy companies have been gearing themselves to take ad-

The problem is not so much to find new outlets for all the butter and cheese that will be phased out of the guaranteed British market, but rather to find customers for the dairy products that can be made from the milk that would otherwise be used for butter and cheddar cheese. This will involve the diversification of the product range, market diversification programme which has been gradually developed since 1954. Expenditure on research has been quadrupled in the last ten years. The Dairy Board reported Dairy Research Institute has new and enlarged premises and increased research staff and facilities. A recent development is instant whole milk powder about to be sold in substantial commercial quantities. Infant milk foods are now in acceptance by world health authorities, marketing organisations and consumers. The acceleration in the search for new products and markets

The manufacture of pharmaceutical products, based mainly the protein content of milk, expanding along with a widening range of derivatives casein and whey. Seventy per cent. of New Zealand casein used for paper coating an increasing amount is used in high-value food products. Milk powders in various formulations are being developed to suit customer requirements. New Zealand is expanding sales of milk solids to developing countries condensed milk and milk recombining. New types of cheese are

missioner. In turn, this holds promise of further trade opportunities in everything from agricultural seeds and livestock to manufactured goods.

The call to diversity is not new. A Royal Commission in 1934 pointed out that the British market could not be expected to expand in line with anticipated increases in New Zealand dairy export output. Not much was done until after the end of World War II and the bulk selling arrangement between New Zealand and the United Kingdom ended its 16 years in 1954.

By this time European birds had been so much reduced that the dairy industry was producing in abundance. In the 1960s the European surplus of production led to dumping on world markets where New Zealand was struggling to build sales. Prices on international markets tumbled to disaster level. The New Zealand dairy industry, unsupported by State subsidy, went steadily into debt. Dairy farmers were caught in a giant price-cost squeeze and many decided to opt out of a poor present and a disastrous-looking future.

Between 1967 and this year the number of dairy factory suppliers dropped by 5,000. Amalgamations swallowed up these farms and a number of dairy factories. Some people were publicly advocating switching the great majority of dairy production to beef. The industry still owes the Reserve Bank £N220m. from those bad years.

But fortunes have now so changed that it is confidently expected that the dairy industry will repay the debt this year. New Zealand butter is selling in the United Kingdom at prices between £450-£550 a ton compared with the £300 which was the going rate for about four years up to about 18 months ago. Cheese has increased to no less an extent. In other markets casein and milk powder have reached record levels (although still less than the levels ruling on European and North American domestic markets).

In the long term, therefore, the prospects for the New Zealand dairy industry seem to appear bright. There are some reservations about the outcome of the review of the interim arrangements for New Zealand butter and cheese sold to the U.K. There is concern too about trade barriers imposed by developed nations, and the desperate inability of some developing nations to afford dairy products.

But a great deal of confidence and hope is being placed on the ability of the New Zealand Government continuing to use whatever powers it has in trade negotiations to improve access in developing markets, to bring about orderly marketing agreements, rational production and trade liberalisation. In the meantime, whether or not it be a short-term project, the world shortage of dairy products and the prevailing high level of prices combine to make relieved New Zealanders.

For 90 years New Zealand's lamb and other kinds of meat entered the United Kingdom in unrestricted quantities, free from customs duties and any other form of Government taxes or barriers.

Under this marketing system, New Zealand's farmers had been encouraged to produce the particular quantity and quality of lamb that British housewives preferred; and British housewives had always been able to buy New Zealand lamb at reasonable prices unencumbered with taxes. The European Economic Community has

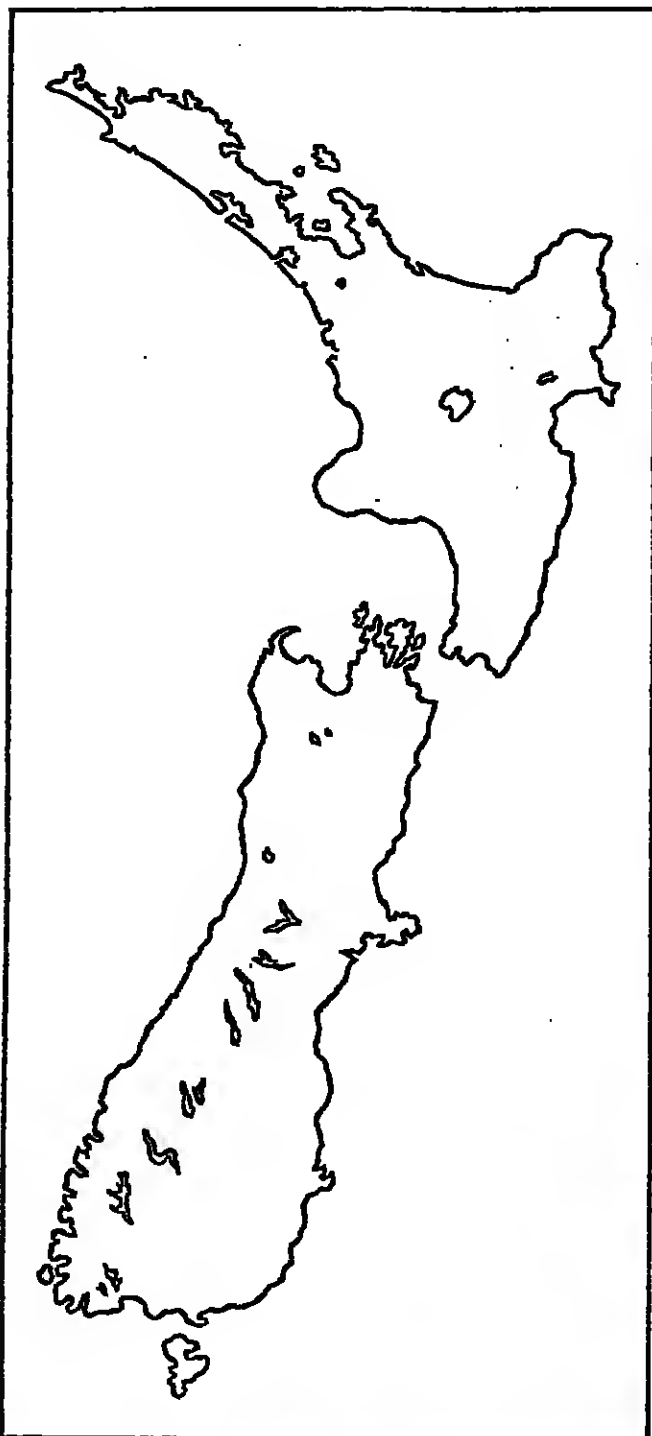
no such system. Community countries obstruct the entry of New Zealand lamb and other types of New Zealand meat with prohibitions, quantitative restrictions, variable levies, customs duties, import licensing, taxes or discriminatory legislation.

If these obstructive conditions were applied to New Zealand lamb entering the United Kingdom, New Zealand's efficient meat exporting industry would be ruined and British housewives would have to pay greatly increased prices for lamb.

The New Zealand Meat Producers Board
Chancery House, 53/64 Chancery Lane, London WC2A 1RX

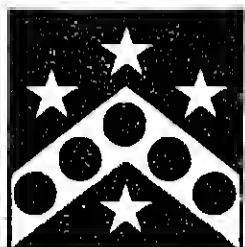


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NEW ZEALAND VI

Need for broader approach to wool marketing

By J. STEPHEN BRIDGES, Senior Lecturer, Victoria University of Wellington

Underlying the Battelle report to the New Zealand Wool Board on the future marketing of wool is the familiar story of a once vigorous and prosperous industry which failed to adapt and change with the market it is serving, thereby permitting new forms of competition to enter the market and flourish at its expense. The Battelle report states in unequivocal terms that if New Zealand is to compete effectively against synthetic fibres it must adopt the industrial marketing concept in which wool is viewed not as an agricultural commodity but as an industrial input which must fit the needs of the user. The urgency of the action required is evident in Battelle's statement that "timing is extremely important—we hope that it is not too late to begin." The Wool Board has quickly responded to the report with its proposal to establish a Wool Marketing Corporation.

Regrettably, however, something was lost in the translation from the Battelle report to the Wool Board proposal, for the so-called Marketing Corporation would be confined—at least initially—to the distribution and selling functions of marketing. This fits the New Zealand understanding of the term marketing which has become a fashionable word in the past few years. Great Britain's threatened entry into the EEC spurred a drive to find new markets for existing products. "Marketing" was the label applied to these efforts, but selling was the approach used.

1960 level

Nevertheless, a broader approach to marketing is required if wool is to compete more effectively in the future, particularly against synthetic fibres. Whereas the total market value of synthetic fibres has grown dramatically over the past ten years, New Zealand wool exports have fluctuated around the 1960 level of \$NZ207.5m. The latest Wool Board estimate for 1971 exports is \$NZ189.1m. Hence New Zealand's share of the fibre market is declining and prospects for the future are not encouraging.

Although there are various reasons for this performance, a

major factor has been New Zealand's rigid adherence to methods developed a century ago. Battelle's survey of wool users in several countries revealed 12 problems which users have with wool, most of which can be classified into two categories:

Quality and processing difficulties, including (as compared with synthetics) high processing losses, weak yarns and complexity of handling and processing; and Poor sales and servicing policies, including uncertain deliveries, no quantity discounts, no technical service and little trade credit.

Synthetics mounted a direct attack on these weaknesses, thereby providing much greater fibre user satisfaction.

New Zealand has been unable to respond effectively because the operating body of the wool growers, the Wool Board, does not have statutory powers to do so. Moreover, desire for reform in the past has been thwarted by wool growers, men primarily concerned with production and prices, not businessmen oriented to the needs of wool users in distant markets.

The Battelle study was commissioned to overcome grower opposition to reform and to dramatise the need for a marketing approach. The Wool Board proposes that the new Marketing Corporation would rectify sales and servicing inadequacies, partially by stream-

lining distribution, and developing new and existing markets. However, powers are vaguely enough worded that other functions could be undertaken. The Corporation would assume some of the operations of the Wool Board though the latter would continue to promote wool in New Zealand, conduct product research, and act as the principal liaison between the Corporation and the International Wool Secretariat (IWS).

User's need

It would appear that the Wool Board's proposal is a compromise between what is ideal and what it considers to be realistic to achieve. Therein lies the major deficiency of the plan. Ideally, the existing Board should be scrapped from the start and replaced with a Marketing Corporation, run solely by businessmen vested with policy-making powers for all marketing functions—including product research and development, promotion, distribution and sales/servicing. Only in this way can an integrated marketing programme, based upon a continuing analysis of the fibre user's needs, be developed. The current proposal, however, fragments these functions among three separate bodies—the Wool Board, the Corporation, and the IWS. This would preclude the effective co-ordination of a total marketing plan and would make it extremely difficult to adapt quickly to changing market conditions.

Another serious deficiency in the Board's proposal is the inclusion of growers on the Corporation's Directorate. Three of seven voting directors were to be growers. Unfortunately this was not sufficient to appease the growers. They decided on October 12 that their approval of the proposal was contingent on grower domination of the Corporation. Subsequently the Wool Board conceded to this demand. Hence four directors, including the chairman, will be motivated by growers' interests.

The fragmentation of marketing functions combined with grower domination could thus render the proposed new Corporation ineffectual from the start.

Because the Wool Board's proposal couches the Corporation's powers in general terms, the Corporation could eventually make the Wool Board redundant and result in withdrawal from the IWS. Nevertheless, aside from the question of urgency for a bold solution to-day, the strength of generalised powers could also prove to be a weakness in that the Directorate would have to chart its own course with the possibility that it could well head in the wrong direction—or none at all.

The Wool Board recognises some of these deficiencies and feels that a bolder proposal and insistence on business domination would meet with complete grower opposition. The growers have always run the show and do not want to relinquish their

control over their wool clip. They cannot understand why the Corporation should be dominated by businessmen since they cannot understand the problems from a modern marketing point of view. It is ironic, and unfortunate, that because of the myopia of the grower, a tiny step forward is proposed when in view of the magnitude of the problems and the tardiness of response, it is to the growers' best interest that a leap be taken.

Guarded hope

Perhaps because the proposed Corporation is a compromise, few New Zealanders view it as a panacea. The main attitude, including that of the Wool Board, is one of guarded hope—not that growth will be resumed but that the decline can be halted. Yet even if it is not, New Zealand should profit from this experience. The lesson of the wool industry should alert other Producer Boards to the need to become commercial business operations which have the flexibility to adapt to changing market needs. Unfortunately, even to-day too much emphasis is placed on finding new markets for existing products and too little attention is paid to potential competitive substitutes, for example, synthetic meat. It is true that New Zealand is converting to a marketing orientation, but it is a painfully slow process, one which is seriously impeded by the short-sightedness of the farmers.

Forest industry moves into processed products

By NEALE McMILLAN

After ten years of huge export earnings from raw log sales to Japan, New Zealand is about to concentrate virtually all of its burgeoning forest industry upon the lucrative field of processed timber products. With a forest industry worth less than \$NZ220m. a year in 1960, New Zealand has, by judicious exploitation of reliable markets in Japan and Australia, more than trebled the value of its forest exports to \$NZ271.3m. In 1970, latest official estimates predict overseas sales worth at least \$NZ129m. by 1979 which, if attained, will yield 7.5 per cent. of the nation's total exports. But, in sharp contrast to the past decade, practically none of it will leave New Zealand unprocessed.

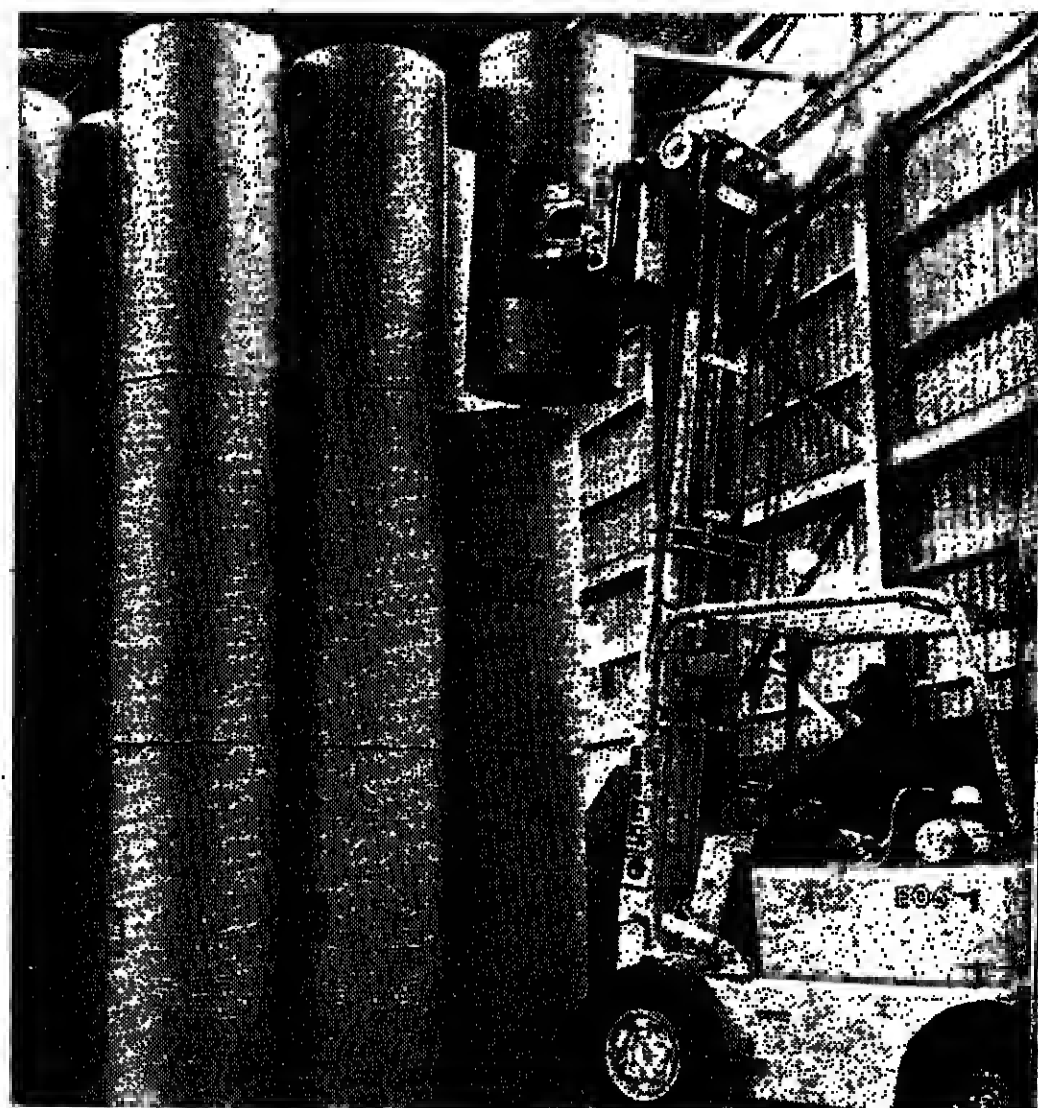
The past ten years has seen a forestry phenomenon. Continually under threat of British entry to the European Community the industry has worked assiduously to improve its trade in wood—partly by utilising a short-term surplus of softwood logs which has met a ready demand in Japan, and partly by increasing paper and pulp production to maintain prices in an inflationary world climate.

Log boom

The result has been: log exports increased from \$1.1m. to \$24.8m.; newsprint from \$6.2m. to \$15.3m.; sawn timber from \$2.7m. to \$10.7m.; and wood pulp from \$5.6m. to \$9.1m.

Never regarded as being more than a short-term proposition, the log boom is ending, having served a valuable purpose. Apart from its exchange earnings it has opened a valuable market in Japan for further development, has helped forest-based companies overcome liquidity problems, and has fostered further afforestation. For each of the past two years the quantity of logs exported has exceeded 60m. cubic feet, and is likely to be about the same in 1971. About one-third of this comes from State forests and the remainder from private and company forests. Log exports currently account for almost 25 per cent. of New Zealand's timber felling and the point has now been reached where the country cannot sustain log exports at this level without jeopardising the supply of wood required for processing. The Government has called stop.

When existing log contracts with Japan expire next March 31, the New Zealand Forest Service (a Government department) will begin phasing out log exports over a period of two years and private exporters will also reduce their shipments. By 1974, log exports will be only a fraction of the present amount, but will not be curtailed entirely. The Government wants Japan's door left ajar for exports of temporary surpluses of logs or for logs which have to be salvaged quickly because of windthrow or similar disasters. The trend towards more pro-



Finished newsprint at the Tasman Paper Works, Kawerau, North Island.

cessing is an obvious step towards greater profits. Realising this, Japanese businessmen have recently become involved in a joint venture with New Zealand interests to establish an integrated sawmill and refiner groundwood pulp mill near Napier. The enterprise will take 320m. cubic feet of exotic softwoods from three State forests over the next 20 years.

By the time log exports are virtually phased out in 1974, several significant developments in timber processing will have taken place. In 1972, New Zealand Forest Products Ltd. will be expanding its pulp production to supply an additional 80,000 tons of pulp and paper for export annually. The following year it will increase its export of industrial papers.

In 1973 also, Tasman Pulp and Paper Company will expand by 100,000 tons its annual production of pulp for export, and at Napier the joint New Zealand-Japan venture of Carter-Oji-Kokusaku Pan Pacific Ltd. will begin producing 120,000 tons of refined groundwood a year. The year 1974 should see a 50 per cent. increase in production by Carter-Oji-Kokusaku, and the Tasman Company will expand its newsprint production by 120,000 tons a year.

In all its planning, New Zealand has focused its gaze primarily upon Australia and Japan, whose high growth rates offer reliable markets with good potential for markedly increased sales and with good prospects for continuing satisfactory prices. It has been able to capitalise on the heavy depend-

Wood chips

State-owned forests alone contain almost five million acres of native beech for which an industrial demand is becoming apparent. But the Government, wary of strong public feeling for the conservation of natural resources, envisages a scheme using less than 10 per cent. of this. Plants producing wood chips for export to Japan could be followed by pulp industries and possibly even a kraft paper mill, with a likely export potential of \$25m. a year. Small experimental quantities of indigenous hardwood chips of mixed beech species were first exported in July, 1970.

Next to Australia and Japan, New Zealand regards the Pacific Islands and Britain among the best prospects. A significant increase has been achieved in sawn timber exports to the U.K. amounting in 1970 to £4.5m. It has been able to capitalise on the heavy depend-

ence of Japanese industry on imported softwoods and, in the Australian market as well, substantial imports of wood materials for many years ahead.

As New Zealand's largest single market, Australia took 25 per cent. of forest exports in 1970. It took over 95 per cent. of newsprint exports (worth \$14.8m.), 82 per cent. of pulp exports (worth \$7.5m.), and 80 per cent. of sawn timber exports (worth \$5.5m.). Prospects of increased timber sales to Australia are bright because of the growing acceptance of the construction grades of radiata pine and the reduction in tariffs of dressed timber under the New Zealand-Australia Free Trade Agreement.

Japan in 1970 bought 27 per cent. of New Zealand's forest exports, mainly comprised of logs valued at \$24m. and timber valued at \$2.1m. Shipments have already earned more than \$2m. and this trade is developing as log exports decline.

Next to Australia and Japan, New Zealand regards the Pacific Islands and Britain among the best prospects. A significant increase has been achieved in sawn timber exports to the U.K. amounting in 1970 to £4.5m. It has been able to capitalise on the heavy depend-

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NEW ZEALAND VII

Closer economic ties are developing with Australia

By IAN TEMPLETON

New Zealand and Australia, after keeping each other at arm's length for several generations, are drawing closer together. The embrace between the continental giant and the island dominion is not yet very cosy. To sensitive New Zealanders, it sometimes seems that Australia is lumbering clumsily around as if it does not know its own strength, and they fear the Australian embrace in case it crushes the life out of the (by comparison) embryonic New Zealand manufacturing industry.

The curious remoteness that earlier pervaded Trans-Tasman relationships has gradually disappeared during the 1960s as trading, commercial, social and political contacts have intensified. NAFTA (the New Zealand-Australia Free Trade Agreement), despite an initial lack of enthusiasm on the New Zealand side, has stimulated two-way trade so that it is now running at an annual rate of more than £300m.

The process has been hastened by the rundown of the British presence in the Far East and by the British move into Europe.

Both Australia and New Zealand have become more aware of their own destiny in the Pacific.

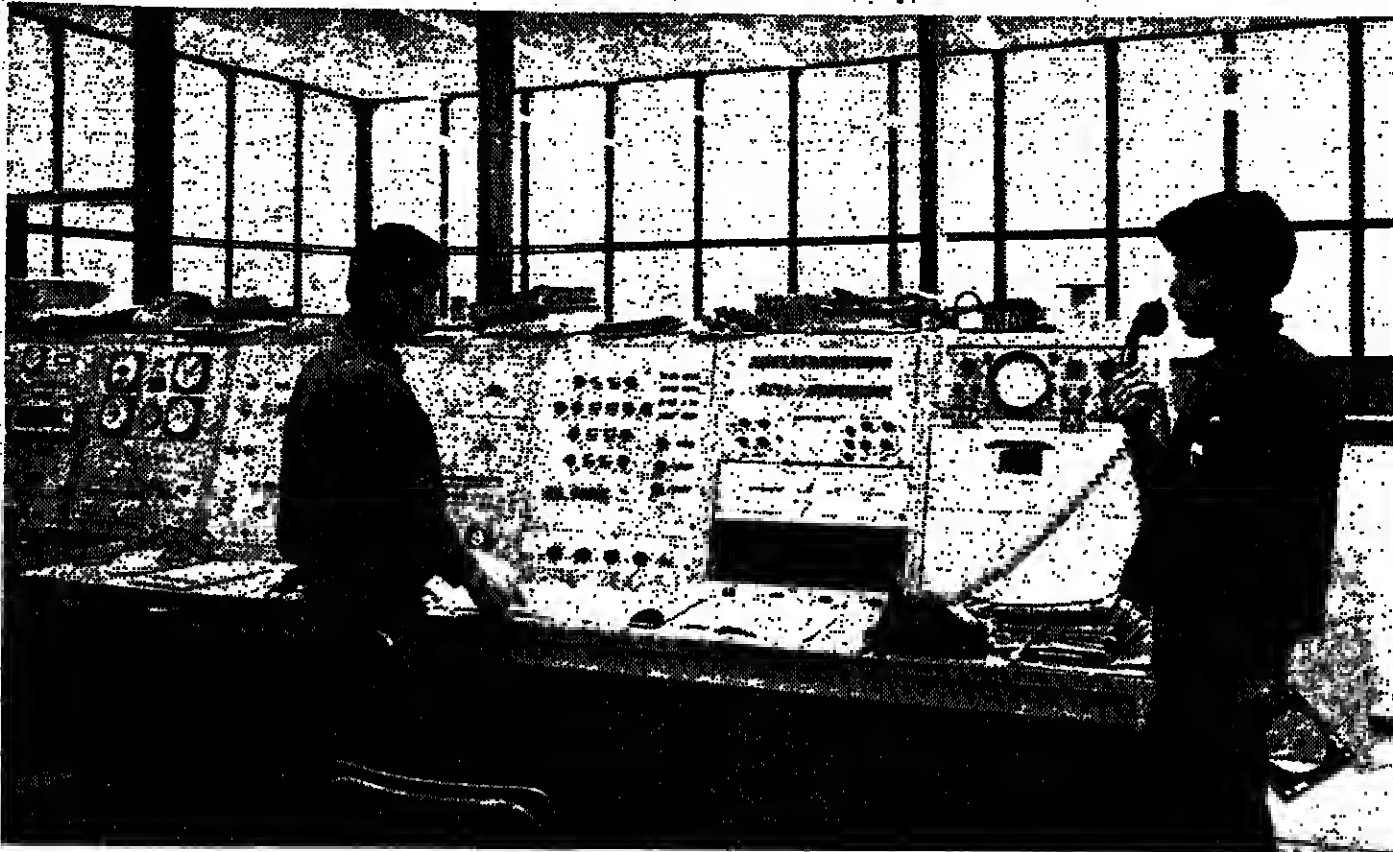
Statements on both sides of the Tasman see the advantage of closer integration in the Anzac partnership. On the Australian side, however, there is immense

significance in the country's absorbing the significance of the staggering finds of minerals and oil. And while some of the New Zealand fears have been quietened, they have not disappeared completely. But as the Australian prosperity, based on its new mineral wealth, surges ahead, there is a new incentive for New Zealand, beset by diverse terms of trade for its predominantly agricultural exports, to grasp the coat-tails of Australian success.

Combined markets

This year the Ministers of Trade of the two countries, searching for new bridgeheads, have promoted the concept of industry rationalisation for the area market. This has meant encouraging industries to plan their investment and production on the basis of supplying the combined markets. Under one rationalisation proposal, for example, Caxton Paper Mills, if New Zealand, will produce issue paper for the area market while Australian Paper Manufacturers specialises in other papers.

Perhaps the most significant moves for area developments, apart from those in the forest industries, have been in the car



Japanese technicians from Nippon Electric Comp. are installing the control console at the operations building of the earth satellite station near Warkworth.

industry. The Nelson assembly plant of British Leyland produces Jaguars and Rovers (with considerable New Zealand content) for Australia, while BLMC factories in Australia produce Minis and 1100s for the New Zealand market. General Motors Ltd. has decided to centralise production of Frigidaires and home appliances at a factory in Petone near Wellington (and transferred a shipload of equipment from its plant at Dandenong in Victoria); shipments of Frigidaires to Australia qualify for special import licences issued by the New Zealand Government so that General Motors can import Holden cars to an equivalent value. Ford has started construction of a new plant at Wirir near Auckland; to manufacture gearboxes and other components for cars assembled in both Australia and New Zealand. Again, the shipments to Australia will qualify for special import licences so that more "made-in-Australia" Fords can be shipped across the Tasman.

The strength to be gained from longer-run production for the area market ought to equip industries on both sides of the Tasman to compete more effectively in export markets. The experience New Zealand firms

have gained from exporting to Australia—and many have found they can compete very well—is giving them confidence to explore markets farther afield. New Zealand-made Frigidaires, to take just one example, will be marketed in countries as far afield as Britain, Hong Kong and Tanzania.

Some authorities believe New Zealand has been unduly cautious in its approach to NAFTA. They argue that if New Zealand industry is to become more efficient it must be increasingly exposed to competition and wheedled away from the over-protection it has become accustomed to after 33 years of import licensing.

As Professor F. W. Holmes, chairman of the Monetary and Economic Council, put it earlier this year: "We badly need that combination, which faster freeing of trade under NAFTA could provide, of increased opportunities for expansion in a larger, freer market and greater competitive stimulus to be efficient and hold costs."

Sensible tariff

Government sensitivity, he believes, lies at the root of what he calls the "disappointing" progress made not only with

NAFTA but with replacing import licensing by a sensible tariff. "I see this as a major reason why inflation in New Zealand has become so serious, and why we are in danger of losing the impetus towards restructuring and greater efficiency which devaluation made possible."

While closer economic integration is seen as a desirable goal by experts on both sides of the Tasman, few advocate political union or federation. Each country has developed its own political style, and neither would suit the other. The brawls in Canberra this past year are a far cry from the consensus politics of New Zealand's Holyoake and Kirk.

In any case, the two countries are already as close-knit as any other grouping, with perhaps the exception of the Benelux Union. Kiwis, The Prime Ministers regularly telephone each other, as do servants, university staff and individual Cabinet Ministers.

The recent take-over of the Union Steam-Ship Company (the dominant unit in New Zealand coastal and trans-Tasman shipping and a subsidiary of the P and O group of London), by a consortium formed by Thomas National Transport of Australia, still closer to Australia.

and a group of New Zealand companies is perhaps symbolic of the growing thrust of Anzac entrepreneurs to think in terms of combined action.

Social contacts

Matching the commercial links are the fast-growing social contacts between Australians and New Zealanders. In 1960 about 15,000 Australian tourists visited New Zealand; in 1970, about 60,000. By 1975, total Australian visitors to New Zealand are estimated to reach 190,000. The expanding flow of New Zealand visitors to Australia is of similar proportions. Telephone calls across the Tasman rose from 33,000 in 1960 to over 250,000 last year.

With higher wage and salary rates, Australia has in recent years attracted many younger countries or the Nordic Union. Kiwis, Australian salaries for the Prime Ministers regularly telephone each other, as do servants, university staff and individual Cabinet Ministers.



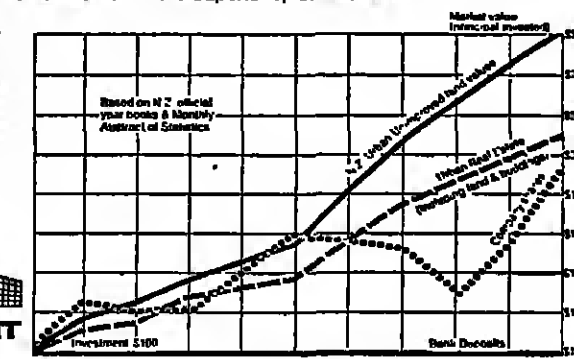
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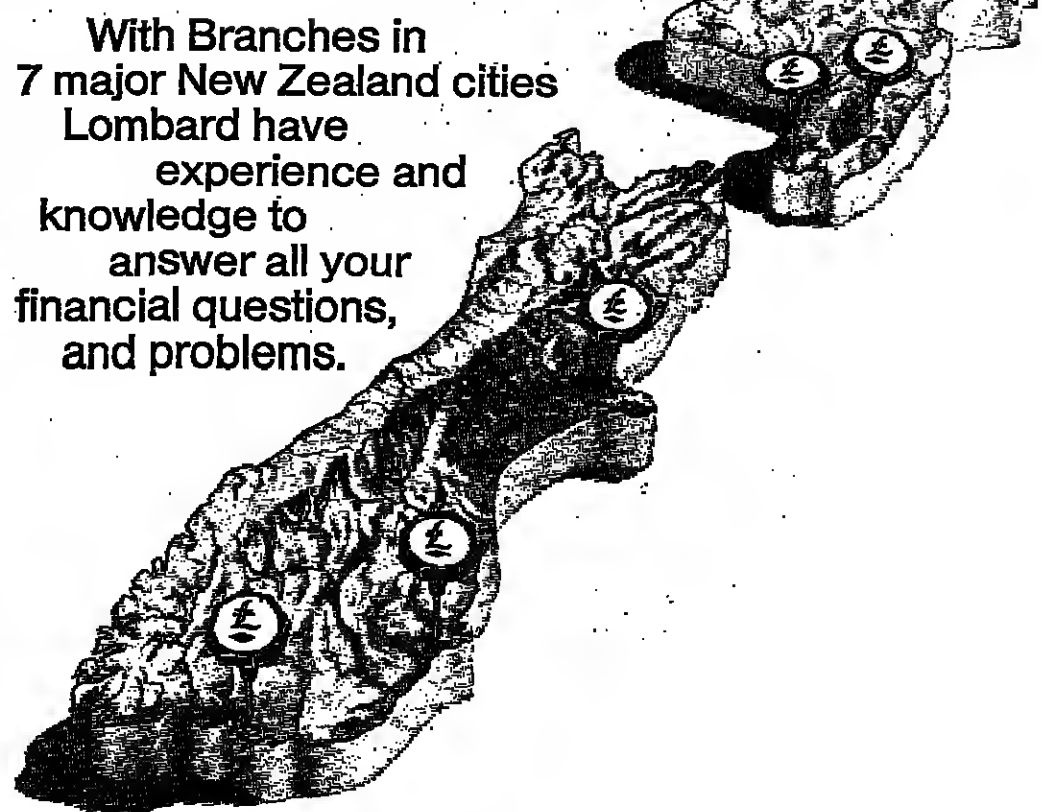
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Japan steadily increases its stake in trade and industry

by DAI HAYWARD

During the past eight years Japan has steadily—and usually quietly—increased its interests in New Zealand until its involvement in the country's trading and commercial activities is much greater than most New Zealanders appreciate.

Some signs of the increasing attention Japan is paying to the Dominion are obvious: a growing number of Toyota and Nissan cars, for instance, ended here at prices which, even after duty allow for, are keenly competitive with Japanese models. Music shops filled with Japanese pianos, the replacement on hundreds of farms of traditional shepherds' hobs by Japanese-made light mobile motor cycles, and of course a wide range of Japanese consumer goods from crockery to merris.

There is also the big industrial participation: the awarding of contracts to Japanese companies to build television works, extend the Auckland Harbour Bridge, provide railway rolling stock and supply consignments of technical electronic equipment.

Japan has also become a big user of many raw materials—in the process making New Zealand heavily dependant upon Japan as an outlet for various products, including mutton and wool.

During the past four years Japan has steadily reduced the balance of trade—although it still runs in New Zealand's favour—but it is now moving to the area where invisibles will start flowing back north. Japanese investment in the

Bluff aluminium smelter, along with Comalco, was welcomed by a New Zealand public which since 1960 has become increasingly well-disposed towards Japan.

The turning point in New Zealand—Japanese relations after the war was probably when the Japanese suddenly took notice of the efforts to introduce New Zealand mutton into their diet. New Zealand's meat-producing industry has a large quantity of mutton to sell every year and it was at that time, when the rest of the world showed little interest that the Japanese suddenly realised its value as a raw material for their processed-meat industry.

Raw materials

The Japanese steadily increased their consumption of mutton until they were buying around 80,000 tons a year. It was natural that with so much trade flowing north the Japanese should turn their attention to pushing their own goods south. And they have succeeded to a remarkable degree. At the same time they saw the potential of many other New Zealand raw materials. An export industry has been developed for New Zealand logs and wood chips in Japan—though this is going to be curtailed during the next two years in favour of more local processing of forest products.

The Japanese therefore have steadily extended their influence and interests but there has recently been some disenchantment developing among New Zealanders who worry about whether New Zealand is

becoming too dependent upon Japan as a major market. They point out that the Japanese are extremely hard businessmen. For example, when the Japanese meat importers thought the New Zealand meat industry was critically dependent upon their orders to clear mutton stocks they showed a marked reluctance to buy until the price was forced down. This policy worked extremely well for the Japanese one year but, partly due to a more united resistance from the meat exporters and partly also to the timely intervention of the Soviet Union which bought a large quantity of mutton at a crucial time, the next year the Japanese policy of screwing down the price failed.

It is necessary, then, to set these things in context: the meat trade with Japan was worth \$34m. last year—which was undeniably useful to New Zealand but was still only minor when placed alongside the total of \$440m. meat earnings—half of which comes from Britain.

There have been clashes, too, over Japanese fishing boats coming within two or three hundred yards of the coast despite the offshore fishing agreement. Some New Zealanders mutter about the thousands of tons of fish from offshore New Zealand waters which are processed in the mother ships and sent back to Japan each year—but few serious attempts have been made to exploit the fishing industry by New Zealand competitors.

In one week this month two multi-million dollar contracts were awarded to Japanese firms. One was to supply 600 railway

wagons; the other for extensive new telephone equipment. The latter has brought a series of protests from a local manufacturer who had planned to extend his factory in a New Zealand provincial town where an additional 150 jobs would have been a valuable fillip to the local economy. Although the home tender was well below the Japanese quote (according to official comment) the local man has been supported by the Manufacturers' Federation which has accused the Government of paying only lip service to developing local industry.

Hardening attitude

This hardening of the local attitude towards Japan is relatively new, although Government and trade officials have shown a surprisingly stiff resistance to Japanese pressure to have duty on motor cars reduced.

New Zealanders, especially the dairy industry, are becoming more than disappointed that Japan refuses to open its markets to New Zealand dairy products. New Zealand believes that it could sell large quantities of cheese and other dairy products in Japan given the chance, and although there is some shortage of supplies at the moment the day could come in the immediate foreseeable future when a large Japanese market would be very valuable indeed to the New Zealand dairy farmer.

But at present New Zealand is shut out from this market—and from a possible Japanese market for beef—by Government restrictions. This fact, which is often ignored by those in New Zealand and Europe who

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NEW ZEALAND VIII

Trade with Britain: both sides need to take a closer look

By DAI HAYWARD

British exports to New Zealand are increasing in value (partly as a result of inflation) but falling in volume. In 1960 Britain held over 80 per cent of the New Zealand market. By June, 1968 this had shrunk to 30.4 per cent, and to-day stands around 29 per cent. Blame for this decline in Britain's share of the New Zealand import market, which now exceeds \$NZ1,000m. annually, can be placed both on the British and New Zealand end of the export line.

All too often British exporters and manufacturers as seen from here appear to lack aggressiveness in fighting to hold what they have; they show a reluctance to lobby New Zealand customers or officials in the same way that many of their competitors do; there is still—despite some recent costly defeats in the export battle—too much British complacency about the New Zealand market and too frequent indications that British suppliers have not done their homework.

On the other hand New Zealand is often too easily swayed by glossy salesmanship from foreign suppliers, and Britain could argue that Government officials (even Cabinet Ministers) responsible for placing big contracts do not give the support to the British-New Zealand trade agreement which the U.K. could reasonably expect. Under this 1966 agreement there is an implicit understanding that, other things being equal, Government contracts will be steered Britain's way.

Biggest spender

The Government is the biggest single spender in New Zealand, each year placing contracts worth many millions of dollars. The second biggest spenders—collectively—are the local authorities. These could be important markets for the U.K. but during the past few years and even during the past few months, many multi-million dollar public contracts

have gone to Japan or some other foreign competitor. New Zealand officials will defend this by claiming that the foreign tenders are more favourable or that they are technically more suitable for the job in hand. In some cases this is probably true, but in others the British manufacturers claim that they could supply a comparable article. The most famous instance—the New Zealand choice of the American Boeing aircraft in preference to the BAC One-Eleven, is now ancient history, but more recently New Zealand placed a contract with Japan for an earth satellite tracking station. A leading British company claims that it could have supplied a station equal to the Japanese one.

A British computer manufacturer who is doing relatively good business in the private sector claims that it is getting hardly any business from public contracts, although it is anxious to supply this field.

New Zealand is an important market for the British motor industry—cars being the single biggest British export, worth approximately \$NZ260m. British cars are well known here, but New Zealand government and semi-government organisations have recently ordered Japanese cars for their official work.

Sales of British cars are not helped by excessively long delivery dates. One Wellington agent for a well-known popular British make is quoting five months as the earliest he can hope to promise delivery. By comparison the agent for a Japanese car not only promised delivery within six to eight weeks, but also offered a Wellington businessman the free loan of a car until the new model arrived.

With the ending of British preference, when Britain enters the EEC the competition and the basic price differential between British cars and their competitors from Japan and Germany will become even more marked. Forecasts have already been

made that Japanese cars will cut a big slice out of the British trade when the preferential duty goes. Japanese car makers are certainly creating the impression with the New Zealand public that they offer the customer a better deal—although this is often not the case.

Foreign bids

Friends of Britain and local agents for British firms have urged U.K. companies to take more notice of the lucrative government market by showing more interest than is sometimes now the case. Too often a British supplier takes the attitude that because he has always done business with New Zealand it will stay that way, or he does not put enough effort into producing a tender which can match the foreign bids.

For years Britain has supplied telephone equipment for the

New Zealand post office. This month a multi-million dollar contract to supply telephone crossbar switching gear was awarded to Japan. Not one British firm tendered for this contract, which has obvious re-ordering and extension possibilities. It has been suggested that long term this deal could be worth \$NZ100m. This is an example of opportunities which are not only lost to Britain but which create new buying habits and open the door to long-term competition.

Criticism has also been levelled at British companies which regard the British preferential tariff as a way to increase profit instead of reducing prices and thus winning a bigger share of the New Zealand market.

Life will be tougher in New Zealand for British exporters when British preference goes, but New Zealanders with British

trade connections claim that Britain should still be able to compete if it really tries. The British trade association has criticised suggestions that Britain will no longer be interested in the N.Z. market when it loses its preferential position.

Personal contact

Foreign countries, including those from Europe which have moved into the New Zealand market during the past few years pay a great deal of attention and time to personal contact and the winning of friends in areas where they want to do business. Propaganda is important and more than one government trade office competing fiercely with Britain in the New Zealand market employs local firms to help publicise and promote their trade missions or efforts to gain New Zealand contracts.

Britain also suffers, surprisingly, because its goods are often familiar to the New Zealand public. There is more novelty value in the German or Italian machine, appearing for the first time at an agricultural fair or in a dealers showroom, than there is in the well-known British prototype.

To overcome this and the other factors working against it in the New Zealand market, Britain must take a good hard look at its trading and selling efforts. Above all it should realise that the New Zealand market is worth fighting for. In this June year with only 25 per cent of the total market British exports earned \$310m. from New Zealand. But British exports are under pressure and U.K. firms should take a look at some of the methods and approaches used by their competitors who are steadily making inroads into this market.



Shotover River Gorge near Queenstown.

Tourist earnings growing fast, with good prospects ahead

By DENIS WEDE REILL

Three Las Vegas investors spread plans for a \$NZ27m. international casino and tourist resort before Government officials in Wellington last month and tried to talk them into changing New Zealand's gaming and investment laws. They failed, as nearly everybody expected they would. The reason they failed says something about the New Zealand tourist industry, and about "the friendly New Zealanders," the slogan now widely used in tourism.

It is not that New Zealanders do not like gambling. As a nation they are big gamblers, but the money well spread around. Most people have a flutter on the horses on most Saturdays throughout the year. The Government runs a national

lottery, with profits going to good causes, sports clubs, the arts, and science.

But an international casino was something else. There were suggestions that this might let the Mafia in and that it would also keep New Zealanders out. Mr. B. J. Dalliess, Mayor of Picton, in the beautiful Marlborough Sounds, where the Americans planned to build their million-dollar complex of casino, hotel, mini-zoo, and sports and cultural facilities, said afterwards that it was never intended that the casino should be used by anyone "other than overseas members of a private club."

The present Government has already been sharply criticised for letting Americans buy up some of the best bligh country and the fishing and shooting rights that go with it, and most New Zealanders would react strongly to building a private club for the international jet set right in one of the most choice sites in the Sounds. This was too much even for a country which has become aware of the potential of international tourism.

After all, it is not very long since, in even the biggest hotels in Auckland, Wellington and Christchurch, New Zealanders stopped trooping along the passage to shower and bathe. There has always been the feeling in New Zealand that "we don't really want to build hotels that we can't afford for those Americans." Similarly a New Zealander still likes to take out his rifle and join a few friends at the week-end in trying for a deer or two without interference from foreign property owners.

Popular support

A casino is not the first venture that failed to get off the ground. At the end of this month the hopes of George Wiles, a British millionaire who planned to turn Walter Peak, on Lake Wakatipu, into a multi-million-dollar tourist resort, will come crashing down to the sound of an auctioneer's hammer. He floated a \$NZ12m share issue to develop the 60,000-acre sheep station last year, but failed. On October 19, an

order for winding-up, having been made in the Supreme Court, the property will be offered for sale under a mortgage held by the Australia and New Zealand Banking Group. Yet George Wiles, after a rough start, had won a good measure of popular support for his idea; partly because he had gone some way to becoming "one of us." It may just be that there is not that much money around in this country, for tourist development.

Fast growth

Even so, tourism is growing at a rate well ahead of the National Development Council targets in terms of both Reserve Bank travel receipts and visitor numbers (270,000 in 1970). Only manufacturing is growing faster, by a small margin. Last year the manufacturers put up an export growth rate of 31.6 per cent, while tourism foreign exchange earnings grew by 28.9 per cent. Forest products returned an increase of 19.1 per cent, and none of the big, traditional earners of foreign exchange, meat, wool and dairy produce did better than 4.4 per cent. (The returns from wool were down by 11.6 per cent.)

Yet tourism has a long way to go. Even at that rate of earnings the total, last year, was a little over \$NZ233.5m., up \$NZ27.5m. on the previous year. But cargoes of dairy products brought in \$NZ248.3m., meat \$NZ244.0m., and wool, after a bad year, \$NZ220.6m. Even "other animal products," at \$NZ48.3m., did better than tourism.

New Zealand has only two things to sell: its natural resources and its people. The first became known around the world in the middle of the nineteenth century, when travellers told marvellous tales after visiting the Rotorua thermal wonderland and the fishing in Lake Taupo. The second asset is only now being appreciated, and is being promoted under the selling slogan, "Meet the friendly New Zealanders."

Last month the Government gave Lake Manapouri a reprieve, and it will not immediately be raised to a higher level to develop hydro-electric power for the aluminium industry. That

would have meant despoiling the lake shores and the partial destruction of the scenic value of one of this country's most beautiful lakes.

On the Coromandel Peninsula, east of Auckland, the plans of a syndicate to build a multi-million-dollar holiday resort has met with conservationist opposition. A joint local body-Government department plan to establish a large-scale system of reserves, involving 50,000 acres of coastal land, was put in jeopardy by the syndicate's project.

Conservationists are also holding up the construction of a 140-room hotel in Queenstown planned by the Travelodge group, from Australia. A group of descendants and early explorers and settlers have banded together to protest about "the prospect of a hotel of multi-stories being built close to the edge of Lake Wakatipu. The land in question is a reserve; granted by Queen Victoria to the Province of Otago to be held in trust as grounds where animals and plants may be acclimatised." The objections have been overcome, however, and the hotel will go ahead after some further delay.

Hotel development

It is at Queenstown that the latest U.S. participation in tourist hotel development in New Zealand is under way. Ramada Inns of America, in conjunction with a local New Zealand company, Gemini Investments, are constructing a \$NZ1.3m. hotel aimed at the American tourist market. The 172-bed hotel has avoided local controversy by being designed to a maximum height of two storeys to blend into the local environment and avoid spoiling the magnificent views of the famous Lake Wakatipu and the Remarkable Mountains. Other hotel development is going ahead, particularly in the cities. An indication of the scope of hotel development is shown by the fact that Wellington's new James Cook Hotel, due to open in the New Year, will be the tallest building in New Zealand. Combined with a multi-storey car park, the hotel will be 300 feet high.

The international tourist in-



Whakarewarewa, a Maori model village Rotorua.

dustry is showing growing interest in New Zealand and the latest hotel developments will accelerate this. Air charter companies are exerting pressure to win air rights, but so far the Government continues to play a close hand on behalf of Air New Zealand. Nandi Airport in Fiji is still the key to the South Pacific but Rarotonga's new jet airport will soon open up the Cook islands. New Zealand is looking to joint participation in a South Pacific tourist boom. The rate of increase for Australian tourists, at 91.9 per cent, has slackened a little. North Americans, with 27 per cent of the total last year, appearing in ever-increasing numbers while even long-term British and European tourists are starting to make a significant contribution to the tourist



This girl could teach you a thing or two about New Zealand

NAC
NEW ZEALAND NATIONAL AIRLINE

You'll meet her, or other equally charming young New Zealanders, aboard every NAC flight. (NAC stands for New Zealand's national airline.) Among other things, she'll tell you why flying is the only way to reach this country's fabulous natural wonders in the limited time available to most visitors.

You can book your NAC travel through your own Travel Agent in Great Britain, when you book your passage to New Zealand. Or, if you prefer, any New Zealand Travel Agent or NAC Travel Office will be glad to look after your requirements, including information and advice, on your arrival.

Jones, Lang, Wootton

International Real Estate Agents
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have their own offices in

NEW ZEALAND

(Livingstone & Jones, Lang, Wootton)

121 Worcester Street, CHRISTCHURCH

and

IBM Building, 1 Turner St., AUCKLAND

also in

LONDON, AUSTRALIA, BELGIUM,

FRANCE, HOLLAND, JERSEY,

REPUBLIC OF IRELAND and SCOTLAND

JONES LANG WOOTTON

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COMPANY NEWS + COMMENT

Allied Suppliers recovery trend

CURRENT levels of trade for Allied Suppliers, the food group, would indicate a return to the profit trends achieved before the setback in the second half of 1970. First-half sales have increased from £128m. to £140.7m., but profit before tax has fallen from £3.8m. to £3.6m.

The interim dividend is held at 5 pence; the 1970 total was 17 pence per cent. of profits of £7.1m.

	1970	1971
Group sales	128.0	140.7
Profit before tax	3.8	3.6
Profit after tax	2.8	2.6
Dividend	1.7	1.7

Statement Page 33

Sea Lex

3% more by J. Shaw (Salford)

THE directors of John Shaw and Sons (Salford) report that group profit for the year ended July 31, 1971, after a specific provision of £24,000 for potential losses on work for Rolls-Royce, Ltd. amounted to £39,149, compared with £22,565 previously.

The dividend is raised from 5 pence to 6 pence.

Tax for the year takes £12,694 (£1,500) leaving £26,455, against £21,065. The group manufactures hydraulic presses and equipment.

It is intended to post the report and accounts together with the chairman's review to shareholders on November 3. Meetings, Wellington Works, Salford, on December 2.

Progress at London Poster

REPORTING ON the first half of 1971 the directors of London and Provincial Poster Group state the results and the prospects for the rest of the year confirm the forecast made in May, and they expect to maintain the 15 per cent. dividend.

The forecast was that profits for 1971 would exceed those of 1970 by more than the additional two months profit from the Boro Group.

For the first six months, profit before tax has risen from £290,000 to £330,000. For the first time profits are being made by Australian Posters Pty. and Adshel (bus shelter advertising) although as yet at a modest level, while profits from the main operation are being well maintained.

After tax £134,000 (£130,000) and minority £2,000 (nil), net attributable profit came to £136,000 (£130,000). The interim dividend is held at 6 pence.

Liquidity has improved as a result of the sale of properties which were surplus to requirements following the acquisition of Boro.

● comment

Adjusting the first-half of 1970 to include a full six months from Boro brings London and Provincial's interim pre-tax profit to £330,000 down to about 15 per cent. and it seems that a good part of this came from the new Australian operation. So with very little in the way of immediate organic growth coming from the group, only the now exhausted rationalisation benefits of the Boro merger

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prevented a general 10-15 per cent. rise in costs from pushing profits into reverse. More than half of L and P's work is done on long-term fixed price contracts and it takes the group six months or longer to increase prices. It looks as if L and P is going to be hard hit by better last year's second half and increase earnings above 11p a share in 1971 for a 10 p/e at 110p last night. That is probably fair enough meantime with the recently formed central buying organisation expected to have its first impact on profits in 1972.

Dunbee-Combex advance

AN INCREASE in first half group net trading profit from £78,037 to £84,920, and subsequent trading figures, of Dunbee-Combex-Marx confirm the Board's opinion that there should be "a substantial increase" in profits for the current year.

For the previous year there was a group profit, before tax, of £803,784.

The group manufactures toys, plastics and toiletries.

● comment

Interim figures from Dunbee are comparatively unimpressive with roughly three-quarters of total profits coming from the second six months. However, a 9 per cent. increase pre-tax fits in with the forecast of a good year. Orders to date are 10 per cent. higher, margins are better, and losses in toiletries and prams have been eliminated. There have also been price increases across the Board.

Thus Dunbee could get back to around the 1969 level (£431,000). This year, taking £400,000 means a prospective p/e of around 14½ at 110p. That could be a bit of a premium for a group in a recovery situation, especially when viewed against the general malaise of the toy industry.

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● comment

were affected by the changes which were taking place towards the end of the period.

On the retail side it was not easy to maintain margins but by introducing a large number of Bishop's own label goods we have managed to protect customers against substantial price increases and ourselves against a falling rate of profit. The company has increased its number of Babybear shops and is seeking further expansion.

Most of the sales increase in the wholesale division came from supplies to the other trading divisions, with only a steady increase in sales to voluntary group customers. However, in this last respect, a massive national campaign is now under way and great activity is expected during the current financial year.

Meeting, Ruislip, November 17 at 8 p.m.

● comment

RCF's 1970-71 performance—profits up 11 per cent. on an annualised basis—was better than expected and the shares rose 7p yesterday to 91p. The benefits of the January merger have not yet been seen in profits so growth so far reported reflects continued expansion at both Rahone Chester and Fry's (London). The rationalisation and reorganisation following the merger is still in progress and the first real benefits should begin to come through in the current year, and while demand for hand tools currently at a reasonably high level the group should be well equipped to take advantage of this. A more optimistic rating than the annualised p/e of 7.9 could be merited.

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BIDS AND DEALS

Grimshawe-Windsor buys Spon Industries

GRIMSHAWE-WINDSOR, the chemicals, paints and do-it-yourself group, announced that it had acquired Spon Industries, a London-based private company, principally engaged in the production of polythene sheeting and bags and the supply of screws, hardware trimmings and packaging products.

Spon's principal vendor, Mr. M. Rehak, will join the Board of Directors and two other directors will join the Board of Spon. It is expected that considerable vertical integration benefits will accrue to Spon from the acquisition. Spon's manufacturing facilities are located in Southern Ireland.

Spon results for the three years ended March 1971 have shown turnover increased from £219,000 to £304,000, and profits before tax from £30,000 to £62,000. Vendors have warranted pre-tax profits of £100,000 for the nine months to December 31, 1971.

Net assets at March 31, 1971 were approximately £28,000 and liquid assets currently total approximately £102,000.

Consideration for the acquisition is £220,000—£70,000 cash and £150,000 in Spon shares. Vendors will retain 250,000 shares and the balance will be underwritten by P. R. Grimshawe and Co. On the basis of annual pre-tax profits of £65,000, the purchase price value Spon on an exit price earnings ratio of 3.5, equating to £227,500, less £4,000 for the liquid content of its assets.

In the negotiations G-W has been advised by P. R. Grimshawe and Co. and Spon by First Mary and Co.

LIMMER SAYS "WAIT"
Members of Limmer Holdings are "strongly advised" to take no action on the offer made on behalf of the directors' detailed comments and advice, which they will send out as soon as they and their advisers have studied the formal offer document, now sent to stockholders.

When the offer was originally announced last month, the terms were equivalent to just under 32p per share. Limmer stock unit holders were informed that the board and financial advisers, Messrs. Brotherton and Co., considered this to be far too low. Limmer closed at 88p yesterday.

EVA PURCHASE
Eva Industries has acquired Abbey Heat Treatment, of London, and its subsidiary Abbey Precision Heat Treatment, with effect from April 1, 1971. Abbey provides a specialist heat treatment service which can be conveniently integrated with the existing facilities provided by Eva.

The purchase price of £50,000 has been satisfied by the issue of 25,000 Eva Ordinary stock. Net book value of the assets to be acquired (as at September 30, 1970) is £42,505, after depreciation £26,943.

Hestair acquires Eagle
Another acquisition by Hestair—part of the current reorganisation of the company's assets with interests in Kent, the Midlands and Yorkshire—is announced yesterday by the purchase of the Eagle Engineering Company, Birmingham, manufacturers of special purpose vehicles.

Consideration is 60,000 Hestair shares and £154,000 in cash—total worth some £214,000. The purchase, effective from July 1, was made by the subsidiary of Eagle's subsidiary Always Welding which will change its name to Eagle Engineering Company.

Tangible assets acquired (excluding freehold property) were valued at £215,548. In the six months to July 2, 1971, Eagle's pre-tax profit was £135,739 on sales of £1,051,668, but including a share of the market for pharmaceutical and toilet products in Leeds.

It is intended that their operation will be merged with Reynolds Barclay in May. Mr. S. Ritchie, commercial director of Barclay and Sons, said this acquisition "doubled" group turnover in Yorkshire to over 25p, and provided the group with three operating centres in the area.

FNFC-THREE STARS PROPERTY MERGER
First National Finance Corporation has agreed terms to merge two of its principal property subsidiaries, with the fast-growing Three Stars Properties—a company in which it has been jointly involved with Mr. John Taylor.

The new company—which will retain the Three Stars name—will start life with an initial portfolio of some £7m. However, rapid expansion from this base is envisaged and office projects will be added to the sphere of activities. There will also be a new emphasis upon property investment and the retention of the best developments. Until now, most of Three Stars property deals have been looked upon as trading situations.

Three Stars is to have an issued share capital of £100,000—80 per cent. owned by FNFC, and the balance by Mr. Taylor. Consideration for the merger is £450,000, which will be satisfied by the allotment of FNFC Ordinary shares in three equal instalments over the next two years. Mr. Taylor is also being granted an option which requires FNFC to buy his 20 per cent. holding in 1977 at a price based upon average profit over five years.

MINING NEWS

Noranda's uranium stake in jeopardy

BY LESLIE PARKER, MINING EDITOR

YESTERDAY'S news from Australia provided further episodes in the tortured convolutions that seem to plague the mining scene in that part of the world since the collapse of the 1966-70 boom period.

In the first place, Michael Southern reports from Sydney, the local offshoot of Canada's Noranda group stands to lose 75 per cent. of its \$3.9m. (£4.14m.) investment in the uranium companies Queensland Mines and Kathleen Investments which owns 50 per cent. of Queensland.

This is because there has not yet been any fresh determination of the extent of foreign shareholdings in the two companies. It is not known whether such holdings exceed the limits of the October 1970 ordinance although it is widely believed in Sydney that they do.

POSSIBLE LOSS
The ordinance, it may be recalled, ruled that overseas investors may not own more than 15 per cent. of the capital of either company while no single foreign investor could own more than 5 per cent. in any one company. It was for this reason that dealings in Queensland Mines and Kathleen were barred in London and still are.

It is considered that Noranda could be required to sell part of its holdings if they are beyond the limit and that this could mean at current market prices a loss around \$6.5m. (£5.1m.). The shares were bought from the Minisee liquidator and there is thus no way of obtaining a refund of the price originally paid. It is understood in Sydney that other foreign owners of shares in the two companies, including ICI, could be jeopardised.

NBH ACCOUNTS QUALIFIED
The second piece of controversial news from Australia concerned one of the pillars of the establishment, North Broken Hill. Once again the auditors have seen fit to qualify the accounts of one of the major Melbourne companies. Again it concerns the deferment of tax liability.

The auditors consider that some \$6.5m. should have been set aside out of the accumulated profit of \$34.12m. (the net surplus for the year to June 30 was \$6.24m.) as a provision for deferred tax. In this instance there is also another qualification. This is that the capital profit of \$9.32m. on sale of investments should not have been credited to general reserve but should have formed part of the 1970-71 net profit. NBH were unchanged at 68p yesterday.

CLEVELAND TIN RAISING OUTPUT
One of Australia's major tin producers, Cleveland Tin, a member of the Aberfoyle group now controlled by Canada's Cominco, reckons to sustain its profits in 1971-72 providing there is no further decline in tin and copper prices.

Helping the company to achieve this objective, the chairman told the annual meeting, will be a production target of over 2,000 tons of tin concentrates, an increase of 18 per cent. or more.

ROUND-UP
At yesterday's Melbourne meeting of Gold Mines of Kalgoorlie the chairman, Sir Lindsay Clark, said that no dividends would be paid while the loan from Western Mining is outstanding. As stated in the annual report, this was increased by \$536,000 to \$949,000 during the year to June 30. Sir Lindsay added that the loan has been reduced in the current year.

Mining operations are expected to continue until the first half of 1973. The value of G.M. assets at the termination of G.M. mining operations will depend on a selection of factors.

ASSOC. 'SPRING-H' TERRY
Associated Spring announced completion of the agreement under which it acquires the spring manufacturing business of Herbert Terry and Sons of Redditch. Under the terms, approved last week by Terry shareholders, ASC is purchasing for about £1.5m. in cash all the shares in the newly formed subsidiary of Terry to which its manufacturing business has been transferred. Known as Herbert Terry and Sons, this will be operated by ASC, a wholly owned subsidiary. The original Terry concern will continue in business as H. T. Investments, an investment company.

ASC will also provide working funds over the next few months, thus raising its total investment to over £1.25m.

HOLLAS TEXTILE
Acceptances of the offer on behalf of Mr. A. R. Lawson for the 784,000 Ordinary shares of Hollas Textile Holdings, not already owned by him and his associates have been received in respect of \$3,532 shares. Since it was not conditional on any minimum number of acceptances the offer has now closed.

5% interim from Nash Securities
Satisfactory trading conditions have prevailed throughout the J. F. Nash Securities group and directors expect the changed accounting period to show a substantial increase in earnings per share.

A 5 per cent. interim dividend is declared and a final of not less than the same amount is anticipated compared with the single 5 per cent. for the year to March 31, 1970.

The accounting period ended on September 30, 1971, so as to bring Nash into line with the newly acquired subsidiary, Galley Group. The period covered the trading of Galley (including six months pre-acquisition) and 18 months for the rest of the group. It is not anticipated that accounts will be available for despatch until January 1972. In view of this, the Board has obtained from the Department of Trade and Industry permission to defer its 1971 annual meeting until February, 1972.

IFI away to good start

THE CURRENT year has begun well for Industrial Finance and Investment, the group incorporating merchant bankers Downey Day, says Mr. David Finnie, the chairman. "It is already clear," he states, "that the results for the six months to December 31, 1971, are likely to show a further significant improvement."

In the year to June 30 1971, the group re-established its forward impetus and the directors are confident that the momentum will be maintained. Referring to his management team and to the strength of the balance sheet, with its substantial liquid resources, Mr. Finnie says the objective is to apply these assets in the profitable development of activities.

As reported on September 30, group pre-tax profit was £1.24m. (£1,043,470) and the dividend 20 per cent. (18 per cent.). The tax charge is down to £223,000 (£239,000) due in part to the substantial franked investment income of £545,000 (£535,000).

The large upsurge in revenue from £1.32m. to £1.83m. results mainly from the "excellent" performance of Downey Day's banking and money market business. Downey Day's pre-tax profits have increased fourfold over five years, putting on 50 per cent. last year and now exceeding more than one-quarter of group profits.

There has been a further significant increase in banking deposits. The balance sheet shows them up from £15.54m. to £19.99m. and sterling certificates of deposit held by Downey Day up from £13.10m. to £20.23m. At June 30, Downey Day had forward commitments to purchase CDs and other items entered into in the normal course of business amounting to £15.50m.

The principal investment trust subsidiary, Winton Trust, showed a considerable improvement, in line with market conditions, in the value of its portfolio at June 30. Market value of the IFI group's quoted investments were £11.65m. with unquoted investments at £3.27m.

Of the group's Sheffield subsidiary, Archford Investments—currently offering to acquire George Westenholtz and Son—Mr. Finnie says "plans are under consideration which, if implemented, should accelerate the recovery potential of the Archford group."

Downey Day Industries, formed a year ago, made a profit in spite of initial establishment costs. Besides taking over certain existing IFI interests, some new investments have been made on a selective basis.

Compass Securities, the property company in which IFI has a substantial stake, continued to make "outstanding progress." At June 30, the surplus on investment properties, based on the directors' estimates of current market values, had increased from £1.8m. to approximately £3m.

Mr. Finnie wishes to make it clear that the IFI Group has no intention of establishing itself as an industrial conglomerate. It remains policy to build up interests in the industrial field, acquisitions will only be considered where the group believes that the development of the company or companies concerned can be assisted by a direct association with its merchant banking and investment activities.

Meeting, 31, Gresham Street, E.C., November 10 at noon.

Town Centre Securities

Pre-tax profit of Leeds-based Town Centre Securities improved slightly from £10,561 to £13,367 in the year to June 30, 1971, and the dividend is raised from 7½ per cent. to 8 per cent.

The scrip issue on the 2,222,702 (£1,023,470) Capital shares amounts to £29,703 against £49,325 last year. 1970-71 1969-70 Revenue 54,872 560 498 Pre-tax profit 13,367 10,561 Dividend 8.00 7.50 Net profit 13,367 10,561

Thos. French expansion

Group pre-tax profit of Thomas French and Sons, makers of narrow fabrics and metal smallwares, expanded from £132,951 to £248,164 for the year to June 30, 1971.

After tax and minority interests the net profit is £136,403, against £71,541. The dividend is raised from 23½ to 30 per cent. with a final IFI interests, some new investments have been made on a selective basis.

The Laing Orchestra

It plays from a very special score

You probably think of Laing as a big yellow sign on a complex construction site. And of course we hope we're the contractors you would think of first when you have a project in mind.

But—for a moment—we would like you to think of us as something more like an orchestra: a tightly-knit team of many different skills and disciplines that has to keep in time and work harmoniously. It takes quite a lot of 'conducting'.

And before they can start, someone has to write the score: produce a programme of operations, planned and priced down to the last cubic metre of aggregate and the last man-hour.

Behind our costing and estimating is 122 years of experience—much of it stored in the memory bank of our computer. And the final result is a planning technique of our own devising—Cascade Programming. (It's a highly sophisticated combination of bar chart and critical path.)

One of its virtues is that it can cope with the unforeseen. If one little thing goes wrong, the whole programme ahead can be adjusted almost instantly, so that completion is still reached by the most efficient path.

Our 'artists' include not only the skilled construction men, but engineers and surveyors, geologists and research workers (ours is the world's biggest company-owned Research and Development establishment in its field). Designers too, if need be. And of course the management team that co-ordinates them all. In fact, we've got all the resources to take on an entire project, from the moment of its conception inside your head.

The kind of contract we work to depends entirely on the job we are asked to do. On some projects our Target Contract is best. If the cost is lower than the agreed target we share the difference with our client; if it's higher we pay the extra. Why not try this form of contract?

Trumpet-blowing apart, we'd like to tell you more about ourselves. Our Commercial Managing Director, John Michie, is on 01-959 3636.



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Vehicle and General Tribunal of Inquiry Chairman rules out misconduct

BY JOHN HUNT

ANY POSSIBILITY of misconduct by officials of the Department of Trade and Industry in their handling of the Vehicle and General Insurance Company was ruled out yesterday by Mr. Justice James, chairman of the tribunal investigating the collapse of the company.

"It is common ground that there has been no misconduct," he said. "As at present advised, we see no evidence of misconduct in the discharge of the supervisory functions by servants of the department."

He was referring to the second part of the tribunal's terms of reference which instruct it to find out whether there was negligence or misconduct by those responsible for examining annual accounts of V & G under the Insurance Companies Act, 1958-67.

The chairman pointed out, however, that the tribunal would still be considering whether there was negligence, either by the system as a whole or by individuals. This consideration would include the part played by the ministers concerned, the permanent secretary, the under secretary and the staff of the Insurance Division of the DTI.

The tribunal yesterday completed its hearing of evidence. It has now sat for 49 days, heard 44 witnesses and nearly 3m. words of testimony.

It adjourned until to-morrow when counsel representing the various interests involved will start making their final speeches. This is expected to last at least a week.

Counsel guided on final speeches

THE INQUIRY into the collapse of the Vehicle and General Insurance Company reached the end of its evidence yesterday. Counsel will begin to make final speeches on Tuesday. These are expected to take at least 10 days.

Justice Sir Arthur James, chairman of the tribunal, made a statement for the guidance of counsel. He referred to the tribunal's terms of reference, which instruct it to find out whether there was negligence or misconduct by those responsible for examining annual accounts of V & G under the Insurance Companies Act, 1958-67.

He said it appeared to be common ground that there had been no evidence of misconduct by the Department of Trade and Industry or officials of companies and insurance companies.

He said: "As present advised, we see no evidence of misconduct in the discharge of supervisory functions by the servants of the department."

He questioned the performance of the department in its handling of the company, but said it was not his duty to find fault with the department.

He said: "It is not my duty to find fault with the department. It is my duty to find out whether there was negligence or misconduct by those responsible for examining annual accounts of V & G under the Insurance Companies Act, 1958-67."

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Kleen-e-ze enters detergent market

BY DAVID WALKER

KLEEN-E-ZE HOLDINGS, the Bristol-based direct selling company, is entering the highly competitive washing-up liquid market in a further stage of its diversification programme.

The move, announced yesterday, forms part of plans to boost the company's annual turnover to £5m. by 1973, compared with the £2.8m. achieved in the 12 months to March 31 this year.

Its latest product goes on sale at the beginning of next month. Like all items from Kleen-e-ze, it will be available only through the company's 6,000 full- and part-time agents.

A coconut-oil-based high-concentrate product, it is to be supplied in two- and five-gallon returnable containers with special dispensers. For commercial use, 45-gallon packs will also be available.

The reduction in packaging costs effected by the use of returnable containers, and the absence of advertising except through the Kleen-e-ze sales force, will make prices highly competitive not only with the market leaders from Procter and Gamble and Unilever but with retail chain own brands, Mr. Richard Berry, marketing director, claimed yesterday.

The news comes only a few days after the group announced plans to introduce toys as part of its range this autumn. In the past year some 15 products, including a domestic fire extinguisher, have been added to its range of home-care items.

Factory rent rise of 500% a disgrace: MP

By Our Own Correspondent

BARNESLEY, Oct. 18. MR. ROY MASON, MP for Barnsley, called to-day for a full report from the Ministry of Defence following the announced closure of a factory on which the Government has increased the rent by 500 per cent.

Textiles (a subsidiary of Trafford Carpets, Manchester) took the lease of the former armaments factory in Doncaster Road, Barnsley, 21 years ago at a fixed rent.

The lease expires in December this year, and although negotiations have been held with the Government's district valuer, Textiles say the 500 per cent increase is too much for them to continue.

Mr. Mason, a Minister of State at the Defence Ministry during the last Labour Government, described the increase as a "national disgrace" when Barnsley, as an intermediate area, is trying to attract new industry.

Bronchitis study hits at local authorities

MANY MEN, crippled by chronic bronchitis, are slipping through the net of the welfare services, a study for the Chest and Heart Association claims to-day.

Some local authorities were failing in their duties, it alleges. Others were inadequately financed, staffed and trained to deal with the problem.

As a result, sufferers from the disease are often brought to the attention of the welfare services only when they are in the last stages of the disease, and their families are left to face intense emotional problems with little help.

Miss M. F. Ruback, former head medical nurse at the London Chest Hospital and now doing social and research work at the St. Thomas's group of hospitals, London, writes that no one knows the number of chronic bronchitis sufferers. The disease caused 24,613 deaths in England and Wales in 1967-1968 of these.

Sickness benefit claims for bronchitis, excluding illnesses lasting under three days, totalled an alarming 35m.

Mr. Ruback studied 50 patients and their families in detail to produce her report.

The Social and Emotional Effects of Chronic Bronchitis, Chest and Heart Foundation, 50p.

APPOINTMENTS

Mr. Rao takes over as Staflex chief executive



Mr. H. P. Forder

Mr. W. P. Rao has been appointed group managing director of STAFLEX INTERNATIONAL. He joined the group in 1967 and became financial director in 1969.

Mr. Bernard Hanson has relinquished the post of group managing director "to enable him to concentrate on long-term planning and development." He was appointed by Staflex as group managing director in November last year following his resignation as managing director of the shaving division of Wilkinson Sword.

See Man and Matters Page 16 Accounts Page 25

Mr. P. J. Aykroyd, Mr. T. Collinson and Mr. D. Cahill have been appointed directors of JOHN COTTON (JUTE).

Mr. Graham P. Dixon has become chairman and managing director of TELFER AND CO. and Mr. Tom Dixon, Jnr., has joined the Board. Mr. Allan S. Dixon and Mr. Tom Dixon have retired from the Board.

Mr. A. G. Firlie, previously sales director, has been appointed managing director of the HOUSE OF CLYDESDALE. Mr. P. R. Lloyd, the company secretary, has joined the Board. Mr. R. L. Ballmore has relinquished his position as managing director.

Mr. Roger M. Selman, a director of Trubens (Sales) and of Roto-Finish, has been appointed to the Board of the parent company, TRUBENS (GT. BRITAIN), as group finance director.

Mr. Gilbert H. C. Lee, a director of BOAC, has been reappointed for the period from November 1 next to December 31, 1972. This brings Mr. Lee's term of appointment to three years.

Mr. D. E. Seymour has been appointed assistant managing director of the ARMY AND NAVY STORES.

Mr. H. P. Forder is to become a director and deputy chairman of ARTHUR LEE AND SONS. The appointment is non-executive and will take effect from July 1 next year after Mr. Forder has relinquished his responsibilities as

ment from the Board for health reasons of the managing director Mr. Ted Pilkington.

Mr. W. R. Perrin and Mr. K. H. Spratt have been appointed to the Board of ERITH AND CO.

Mr. E. A. Howard has been appointed managing director of Wilks and Packham, an Erith subsidiary. Mr. Perrin has also joined the Board of that company.

Mr. E. M. Bowen has been appointed underwriter and manager of GENERAL AIRCRAFT INSURANCE COMPANY (Triumph Insurance Company) from November 1.

Mr. F. B. Brereton has been appointed director and chief accountant of ROBINSON, WILLEY (United Gas Industries). Mr. A. N. Wilkinson becomes production director.

The Homdale offer for CONSTITUTIONAL INVESTMENTS, having become unconditional, the Board of Constitution has been reconstituted as follows: Mr. John Daly, chairman; Mr. Derek J. Dawson, Mr. C. P. Choulartoo and Mr. D. R. Hilde.

Mr. Roger Doughty, managing director of the London Wall group of unit trusts, and Mr. E. D. Kohn, have been appointed directors of NORTHBOROUGH INVESTMENT TRUST.

Mr. R. D. Melnoughall has resigned from the Board.

S. S. STEVENSON APPOINTS AGENTS Shipboard management specialists S. S. Stevenson and Partners, of Haslemere, Surrey, have appointed James A. MacLaren and Co. as London agents. Stevenson and Partners produces the data necessary for operating and maintaining a vessel as well as providing a management system.

Mr. K. G. Knill, works director of HULLAND PRODUCTS, has been appointed technical director of the company. He will be responsible for the development of new products and processes. Hulland Products is part of the Charcon group (Charterhouse Industries).

Mr. Murray Hallam has been appointed deputy chairman and group managing director of VIC HALLAM and Mr. Alec Hudson becomes deputy group managing director. Both were previously joint assistant managing directors. The changes follow the retire-

ment into line with other members of the BOAC and REA Boards, whose terms expire at the end of 1973.

Mr. Lee has been a member of the BOAC Board since 1961, and has been in civil aviation all his working life since first joining Imperial Airways in 1931. He has been particularly responsible for BOAC's subsidiaries and associates as chairman of BOAC Associated Companies since 1964.

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Your new building: Profit or loss?

The only good reason for deciding to build a new factory or to extend existing commercial or industrial facilities is to make more profit for your company.

If you are planning a new project, you have probably already decided against the antiquated system of third party tendering, with its headaches and uncertainties. And having made this decision, you will be seeking a thoroughly competent method of dealing with the multitude of vitally important matters that must be resolved if your new project is to be truly viable and profitable—that's where we come in!

IDC offer you a totally integrated design and construction service completely co-ordinated from conception to commissioning. IDC take complete control, accept full responsibility for everything and ensure completion on time at a pre-determined cost.

In addition, we will investigate your production flow systems, your handling and storage methods and the hundred and one other related aspects of your business activities, and come up with the right answers to ensure maximum efficiency and profitability of your completed project.

Feasibility studies

Before we actually design your new project our experts are available to advise on site location; availability of labour and essential services; transportation; housing and social amenities etc.; we will also look into the legal aspects and sort out planning approvals, statutory requirements and all other formalities.



Site finding and survey

IDC maintains a comprehensive list of sites scheduled for industrial development in the United Kingdom and in Europe. Having chosen your site, we can offer you a complete survey service to determine its suitability. This service, which includes topographical, aerial and geophysical appraisals, is available to you whether or not you need our help with site finding.

Finance

We will provide all relevant information concerning government grants, allowances,

loans, free depreciation arrangements etc., that are applicable to your project, and we can also advise on the best way of obtaining finance. If required, IDC can organise the necessary funds for you.

Design

A team of experts, covering all the necessary disciplines, is assigned to your project. Working in close conjunction with you, the client, a total design plan is prepared and a firm price submitted.

This design team will maintain close control over your project at all times to ensure that it remains within cost plan limits and your requirements for completion and commissioning.

The function of the design team is geared to embrace every possible client or construction requirement, including services design for water, lighting, heating, air conditioning, fire protection, effluent disposal. Advice on plant layout using computerised techniques to calculate minimum flow costs for materials and maximum productivity of space, materials



handling systems, cranes, storage methods etc.—you name the requirement, and we have the necessary experience and professional staff to provide the answer.



Construction

An IDC Project Manager is appointed to co-ordinate and control the entire construction operation. By making full use of the latest computer techniques, and with the strength and experience of the comprehensive IDC organisation behind him, he ensures that the entire project is carried out within the laid down time schedule and budget. This enables you to plan ahead, with the confident knowledge that the essential return on your invested capital will not be delayed.

Let IDC help to ensure your profitability



IDC Limited Stratford-upon-Avon Tel: 4288
international design & construction

Brussels Commission prepares for enlargement in Jan. 1973

BY REGINALD DALE, COMMON MARKET CORRESPONDENT

LUXEMBOURG, Oct. 18.

SIX to-day decided that the members of the Brussels Commission should all resign simultaneously at the end of the year, to clear the way for presidential elections, the first day of the new Commission executive when Britain, the three other candidate countries become members of the Community on January 1.

The effect of the decision, used by the Commission, will be to extend the mandate of the current president of the Commission and his three presidents by six months. A two-year term of office normally have expired in middle of next year.

Other five ordinary members of the Commission, on the other hand, will have their mandate cut short. Their mandate are for four years and not due to expire until 1974.

It is generally agreed that the next President of the Commission will be French.

Germany, the Benelux and Italy have all had their turn in the year, to clear the way for presidential elections, the first day of the new Commission executive when Britain, the three other candidate countries become members of the Community on January 1.

Nobody yet knows who the various countries will be. The Commission will not start thinking seriously about its nominees until next January or February, after the accession treaty has been signed.

But it is thought in community circles that the French will be the favourite kind of person Britain intends to send to Brussels. In particular whether the British Commissioners are to be politicians or technocrats before deciding on their presidential nominee.

The declaration on Norway says the Community acknowledges that Norwegian farmers' incomes must not be reduced after the country joins the Community, and says that detailed proposals for a special arrangement are to follow. But it insists that this special treatment for Norway must not create a precedent for other member countries.

On Ireland's industrial development problems, the Six agreed that present investment incentives will ultimately have to form part of general Community regional policy. But considerable scope will be left to the Irish to continue to operate schemes to attract foreign investment.

The Ministers made little progress in their discussion of the enlarged Community's future relationship with the non-candidate members of EFTA. And they try again to agree on negotiating mandates at a next Council meeting on November 8. Failing this, the Ministers could return to the subject at a further meeting on November 29 and 30, which was proposed by the President of the Council, Sir Aldo Moro, of Italy, this evening.

At a conference had now been removed. It is understood, however, that Sir Denis Greenhill, Permanent Under-Secretary, told him that the Western view remains that the Berlin question will not be finally settled until the current inner-German talks have been satisfactorily concluded.

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All of these securities having been sold, this announcement appears as a matter of record only.

NEW ISSUE



\$15,000,000

Colonial Stores Incorporated

8% Sinking Fund Debentures due 1996

Interest Payable April 1 and October 1

Merrill Lynch, Pierce, Fenner & Smith
Incorporated

duPont Glore Forgan
Incorporated

Eastman Dillon, Union Securities & Co.
Incorporated

Goldman, Sachs & Co.

Hornblower & Weeks-Hemphill, Noyes

Lehman Brothers
Incorporated

Salomon Brothers

White, Weld & Co.

Bache & Co.
Incorporated

Shearson, Hammill & Co.
Incorporated

CBWL-Hayden, Stone Inc.

Dominick & Dominick,
Incorporated

Equitable Securities, Morton & Co.
Incorporated

Robert Garrett & Sons, Inc.

E. F. Hutton & Company Inc.

Reynolds Securities Inc.

L. F. Rothschild & Co.

Spencer Trask & Co.
Incorporated

Walston & Co., Inc.

J. C. Bradford & Co.

R. S. Dickson, Powell, Kistler & Crawford

Interstate Securities Corporation

The Robinson-Humphrey Company, Inc.

Craigie
Incorporated

First Securities Corporation
of North Carolina

Investment Corporation of Virginia

Johnson, Lane, Space, Smith & Co., Inc.

C. T. Williams & Co., Inc.

Two new beers from Young's

By Kenneth Gooding

WITH AN EYE on the trend towards the sale of beers under brand names, Young's and Company's Brewery, the Wandsworth concern with 135 outlets in London and the Home Counties, has revamped two beers, and launched them yesterday as "Ram Rod" and "Old Nick".

The first replaces Young's special light ale, but is a stronger beer, being two degrees more in gravity, and will be the company's answer to products like Double Diamond and John Courage outside its "tied" trade. Old Nick is a potent barley wine which takes the place of—and is five degrees up on—Young's Celebration Ale.

Said chairman Mr. John Young yesterday: "Following the success of our Saxon lager, we felt that we should have more brand names to compete in the free trade. With Ram Rod and Old Nick, and our new Ram keg beer, we feel we are giving our free trade company, Foster-Pröby, very challenging products."

Transfer

Foster-Pröby's free trade and bottling activities will be transferred to the Wandsworth brewery in May or June next year, at a capital cost of about £250,000. This should be covered by the sale of the Foster-Pröby site at Islington.

The move was made possible by Young's build-up of capacity at Wandsworth, adding brewing and bottling facilities, cold stores, warehousing and transport arrangements at a cost of more than £500,000 over the past two years.

The group has drawn up a 15-year forward plan which Mr. Young revealed still includes a place for its horse-drawn transport. The old stables will go to make way for additional plant and warehousing, but a new "stable in the round" will be built.

Business approach to solve W. Scotland unemployment

BY OUR OWN CORRESPONDENT

GLASGOW, Oct. 19

THE CHALLENGING job of attracting new and substantial investment to the West of Scotland, where unemployment is as high as 10 per cent., is to be tackled as a business venture by an experienced executive director, Mr. William G. Beaton, 49, former head of the management division of Unilever's international group. He starts a three-year contract on November 1, commencing salary of £9,000.

Although the Scotland-West Promotion Group is backed to the extent of £30,000 a year by the local authorities in the area and Glasgow Chamber of Commerce, Mr. Beaton made it clear here to-day that the campaign would not be run as a local authority activity but by a hand-picked group of people knowledgeable in industry and commerce who could persuade a company to put down cash and plan successful enterprises.

Image

"I do not underestimate the difficulties of creating a new image of Scotland's West," he said. "But one of my great advantages, which I will exploit, is as a businessman knowing the language and problems of the boardroom to keep shareholders happy."

Scotland's West had many advantages including availability of a sizeable labour force, suitable sites, good amenities and communications, he said. "My first task will be to study the financial incentives available if they are of the right kind and if they can be rearranged."

Mr. Beaton stressed that no company or individual made an investment purely for sentimental reasons. There had to be an acceptable economic case with the prospect of a reasonable return on the investment and of making a further investment there.

Over the past two years there had been a lack of confidence in industry and commerce resulting in a marked cut back in investment and the shedding of a labour "fat" caused by greater competition, escalation in costs and growth in wage rates.

The Government was in favour of real growth, and he believed that 1972 would see a change in the overall economic situation. Scotland-West Promotion was being started at the right time, particularly in view of Britain's possible entry into the Common Market.

Marketing

"If this happens, there will be a marked increase in investment from the U.K. to Europe and vice versa," Mr. Beaton added. There would also be companies outside the EEC in various parts of the world wanting to get a foothold in the U.K.

The problem of Scotland's West was a marketing one which was convinced could be solved by a proper understanding of the advantages that existed in the area and presented in a business-like way.

Mr. Beaton has been given fairly free hand by the executive committee of nine under chairman Sir Donald Liddle, who said he were living in a much healthier area. But groups like Homeview and the Post Office Savings Bank were happy with their local relations and appreciated the quality of life in Scotland, Sir Donald added.

Let damages match cost of living: law proposal

BY JOHN HUNT

A NEW system which would ensure that damages awarded by the courts keep pace with increases in the cost of living is proposed in the latest working paper from the Law Commission.

It suggests that Parliament should draw up a tariff stipulating the average amount of damages for a particular injury. This would replace the present method by which an award is left to the discretion of the judge.

In cases of personal injury, the Commission feels that the scale of awards has not kept pace with inflation.

"There is undoubtedly a considerable body of opinion which feels that the judges have drawn the scale too low and are too reluctant to increase it to take account of the fall in the real value of money," the working paper says.

An average figure for a particular injury would constitute a reasonable award for the ordinary worker without any special features in the case.

"The judge would weigh the various factors in each case in order to determine whether the award should be above or below the average and by what amount," it declares.

The Commission says that a tariff is the best alternative to unguided judicial discretion. It has come to no final conclusion in the matter, and invites comment on its proposals.

"It is clear that it would be impossible to make a comprehensive tariff of awards for all different injuries," it states. "However, it should be possible to draw up a list which would avoid excessive rigidity and yet furnish a workable guide to the courts."

The Commission comes on against setting up a fund to finance awards for damages, which would be binding on courts. It also against the creation of special damages tribunals consisting of lawyers and a medical man.

Children
The working paper states that awards should represent a fair assessment of what a child has lost financially by the death of a father.

"This will undoubtedly lead to a substantial increase in the amounts awarded to children and we consider that it is right that it should be so," it says.

The working paper, No. 41, published to-day and is entitled Personal Injury Litigation: Assessment of Damages.

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PRISONERS GET EARNINGS RISE
Earnings of all prisoners and trainees in borstals and detention centres are being increased by a standard 3p a week for inmates from yesterday.

Previous rates varied from 1p a week in detention centres to a maximum of 76p a week in prisons.

The increase is to cover the rise in the cost of items like food, clothing and toilet articles which prisoners may buy for their earnings.

Fraud charges against former jockey

DAVID CROSSLEY-COKE (32), former amateur steeplechase jockey, appeared at Guildhall Court, London, yesterday on charges alleging fraud and conspiracy.

He is accused of fraudulent conversion and is jointly charged, with three other men, with conspiring to make false accounts to deceive company directors.

The other accused are: Jonathan Reuvil (35), company director, John Gaze (32), investment trusts director, and Peter Deal (32), banker.

All four are charged with conspiring, being directors or managers of Reuvil, Crossley-Coke and Co., to contravene the Larceny Act by making false accounts with intent to deceive creditors.

Crossley-Coke and Reuvil are charged that, being directors of Winsign Securities, they fraudulently applied two sums of £10,000 each to use or purpose other than that of the concern. There is a further similar charge against them involving £3,700.

Crossley-Coke and Reuvil are also accused of attempting to obtain credit of £400,000 from the Ionian Bank by false pretences, and a similar offence involving £150,000.

Crossley-Coke alone is charged that he caused a £50,000 bank draft to be delivered to Oppenheimer, Nathan and Vandyk by false pretences with intent to defraud.

Crossley-Coke faces four further charges alleging fraudulent application of sums totalling £26,000.

All the offences were alleged to have occurred in a two-year period between February, 1965, and March, 1967.

Committee proceedings are expected to take about eight days. Reporting restrictions are in force.

Annual Statements—Continued

WARREN TEA HOLDINGS
The Annual General Meeting of Warren Tea Holdings Limited will be held on November 10 in London.

The following is an extract from the statement of the Chairman, Mr. W. E. Mitchell-Lines:

The much improved level of profitability achieved in 1969 has been maintained, in fact in 1970 the group marginally improved upon those results. Profit before tax increased from £489,133 to £490,429, but profit after tax declined marginally from £396,433 to £393,489. This result is from the fact that several subsidiaries in India have exhausted the benefit of tax losses brought forward which they enjoyed in 1969, though others still have tax losses available to set off in future years. Our African Subsidiaries made record profits, that of Kiboko Coffee Company Limited being £38,322 (£40,822) before tax and Tindoret Tea Estates Limited £46,465 (£52,244). Hatimara Tea Estates Limited, our clonal estate under development in Assam, doubled its contribution to group profits from £7,079 in the previous year. It has now reached the stage when its contribution to profits should become more material and 1971 should see the start of a worthwhile return on our investment.

CROP RETURNS
Our Assam companies' crops fell in 1970 by 104,850 kgs. after adjusting for the sale of Mohunbarree but including Hatimara Tea Estate, whose crop was 188,060 kgs. compared with 160,215 kgs. in the previous year. In Kenya the Tindoret crop of 447,146 kgs. was a record, being an increase of 61,267 kgs. over 1969. Kiboko harvested a crop of 807 tons of coffee, also a record, against 488 tons in 1969. It is too early to make any firm forecast for 1971. However, both crop and sales to date are well ahead of last year.

GENERAL MINING & FINANCE CORPORATION, LTD.

(Incorporated in the Republic of South Africa)

COAL DIVISION

REPORT FOR THE QUARTER ENDED

30th SEPTEMBER, 1971

TRANS-NATAL COAL CORPORATION LIMITED

Quarter ended 30.9.71 30.9.70

A. GROUP SALES TONNAGES—'000 metric tons

Coal 3,733 3,281

Coke 54 51

B. GROUP PROFITS—R'000

(Subject to Audit)

Net profit from mining and allied activities 1,863 1,589

Less: Interest 308 104

Less: Minority interest in profits 1,554 1,485

Profit attributable to Group 112 87

Less: Taxation 1,442 1,267

NET GROUP PROFIT 537 200

DEFERRED PROFITS—R'000

Net recovery from suspense account 258 140

C. CAPITAL EXPENDITURE—R'000

333 350

AFRIKANDER PROPRIETARY MINES LIMITED (DELMAS COLLIERY)

Quarter ended 30.9.71 30.9.70

Sales—'000 metric tons 424 400

Working profit (Subject to Audit)—R'000 85 104

Capital expenditure—R'000 12 10

Loan Account—R'000 2,649 3,000

Progressive Production Profit—R'000 316 200

NOTE:

Hawerklip Railway guarantee amounted to R23,649 and is not included in the above figures.

REMARKS:

Shareholders are reminded that quarterly results are not necessarily indicative of the results which may be expected over a full year.

By Order,

GENERAL MINING & FINANCE CORPORATION, LIMITED,

London Office: Friars House, 39/41, New Broad Street, EC2M 1NJ.

London Secretaries: per R. R. BISHOP.

18th October, 1971.

This Advertisement is issued in compliance with the requirements of the Councils of The Stock Exchange, London and The Northern Stock Exchange.

THE HEMDALE GROUP LIMITED

Issue of £877,188 9d per cent. Convertible Unsecured Loan Stock 1981

Permission to deal in and quotation for the above Stock has been granted by the Councils of The Stock Exchange, London, and The Northern Stock Exchange.

This advertisement is issued in connection with a placing of £275,000 nominal of the Stock at par. The balance of the acquisition of the issued share capital of Constellation Investments Limited.

Particulars of the Stock have been published in the Statistical Services of The Exchange Telegraph Company Limited and Moodies Services Limited and copies may be obtained during normal business hours (Saturdays excepted) up to and including 2nd November, 1971 from:

WALLACE BROTHERS & CO. LIMITED

4 Crosby Square, London, E.C.3.

and from

CHAPMAN & ROWE

Warford Court, Throgmorton Street, London, E.C.4.

**Hems go up and down from day to day.
But zips go up and down forever.**
We are one of the largest manufacturers of zips in the world.

Imperial Metal Industries—Bringing tomorrow's world nearer

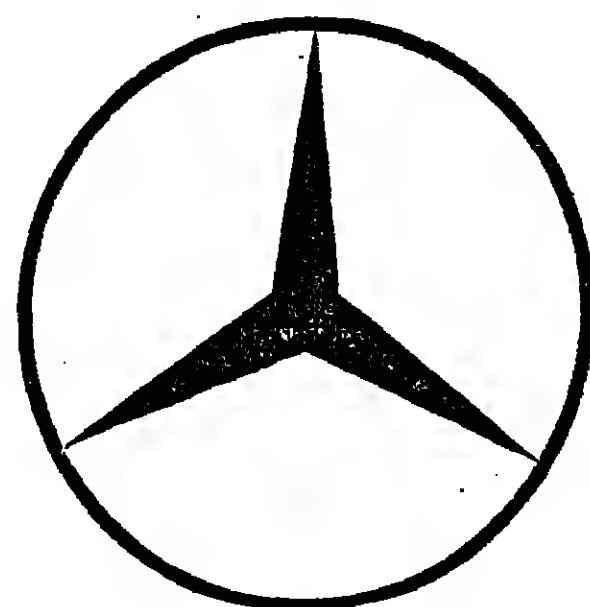


Imperial Metal Industries Limited, P.O. Box 216, Witton, Birmingham B6 7BA, Telephone: 021-356 4848

ملکنا منہ لکھو

MERCEDES-BENZ REPORTS CONTINUING EXPANSION

But turnover gains offset by rising costs



"Only the strong expansion of business volume in the past three years has prevented an appreciable fall in profits," said Dr. Joachim Zahn, Chairman of the Board of Directors of Daimler-Benz A.G., at the Annual General Meeting in Stuttgart recently.

With production and sales of more than 470,000 vehicles and a turnover of DM 11,700 million representing an increase of 22 per cent over the previous year, the Daimler-Benz Group has again achieved a noteworthy rise in the volume of business. Cost increases incurred through higher material prices and labour charges alone during 1970 amounted to over DM 600 million.

The following is an extract from Dr. Zahn's address: At the present Annual General Meeting we report to our shareholders on a generally successful business year. In detail, we can record a production increase for passenger cars of 9.2 per cent to 280,000 and for commercial vehicles an increase of 15 per cent to 196,100.

For an overall assessment, however, the figures over a longer period provide a better picture than those of a single year. In the five years since 1965 the growth amounts to about 10 per cent for cars and to about 79 per cent for commercial vehicles taking Daimler-Benz alone and disregarding the associated companies. Compared with the increase of some 10 per cent for each category in the German passenger car and commercial vehicle industry, we have therefore achieved more than twice that growth rate in both sectors. In the passenger car sector

with a current annual production of 59,000 lorries. Thus the number of commercial vehicles produced since 1965 has almost doubled within Daimler-Benz A.G. and almost trebled within the Group.

This is a branch of industry whose manufacturing and sales environment was hitherto geared mainly to national or at best, to European requirements. This massive expansion was necessary to adapt our factories to series production on a scale designed to match future international competition worldwide. The current supplementary capital spending is aimed at providing the manufacturing programme with further technical and economic support.

In recent years, market requirements have exceeded a normal rate of growth. Industry can hardly ever escape demands of this kind without endangering important positions. It is surprising how often these inter-relationships, capable of putting an industrial enterprise under severe pressure, are incompletely recognised and correspondingly incorrectly presented and evaluated. It is not within a firm's free choice to relinquish wholly or tem-

thus of the employment of our factories and our personnel.

Review of the Business Year

Cost increases incurred by Daimler-Benz A.G. in 1970 through higher material prices and labour charges alone amounted to over DM 600 million. The price adjustments we had to make in consequence, but which we held to a minimum, offset only about half this additional burden. In the export field, the scope to pass on cost increases is, in any case, very small owing to the well-known currency measures. Thus, the DM revaluation of October 1969 alone, and allow-

to be fully utilised to absorb to some extent the upturn in costs.

An important factor, when considering future prospects, is that the major part of the cost increases incurred in 1970 does not become fully effective until 1971, and that the emphasis on domestic business in 1970 together with its profit improvement was only a temporary phase. In the long term, however, not only any possible expansion, but even the preservation of the current production volume must predominantly be founded on export business.

An examination of the financial results of these years also reveals that—given the extra-

Economic Problems and Requirements

Economic problems are assuming growing weight. We are seriously concerned that the already mentioned rise in cost levels is continuing in 1971 at about the same rate. It is to be hoped that the dangers to our progress inherent in the situation will be recognized and, in particular, that partners in pay negotiations will find reasonable solutions taking account of the responsibility towards individual firms as well

For our branch of industry the repercussions manifest themselves especially in important markets where competitors are becoming active—such as the Japanese for example—who remain outside this cost and price merry-go-round. The leading example is the U.S. market which has clearly demonstrated the corresponding repercussions on important German export products.

Every percentage point of revaluation influences the export price structure, and at Daimler-Benz A.G.'s current export volume of about DM 4,000 million annually, this can in-

7.7 per cent, to over 148,000 units while Daimler-Benz and Hanomag-Henschel raised their output of commercial vehicles from factories at home by 4.8 per cent, to more than 88,000.

The continued upturn is due to the considerable order book with which we entered 1971. The current level of orders will account for car production as planned until about the Spring of 1972 and in the commercial vehicle sector, for about the next three to four months. For the whole business year 1971 we anticipate a turnover expansion of about 12 to 15 per cent.

Nor do we expect an abrupt collapse in demand in the subsequent period, but the overall volume of the order flow in the motor car industry tends un-



as towards the public. A further cut in international competitiveness will inescapably put employment in serious jeopardy.

Currency—cause for concern

In the field of economic policy, the treatment of currency questions is giving concern. The reason for this is that currency measures were fundamentally the intention to arrest inflation. In fact, however, it has been shown that revaluation is not a suitable means of checking rising costs. What the advocates of revaluation have overlooked are its effects on the entire economy of West Germany and the neighbouring countries. Whereas in the past inflation in several neighbour countries has frequently offset the consequences of rising costs in Germany and thereby made a rise in prices possible, for many of our trading partners the German revaluation doubtless forced costs up. In my view it can be said that the D-mark revaluation produced for our neighbours precisely what is described as "imported inflation"—something we wanted to protect ourselves against—and this inflation in neighbouring countries again affects us in return after a lapse of time.

Therefore, no problem has been solved, and on the contrary, the D-mark is in danger year's result of DM 248.1m., of being classified international—we related our evaluation, ally as "a revaluation currency" which also applies to the dividend proposal, to a comparison with the economy as a whole.

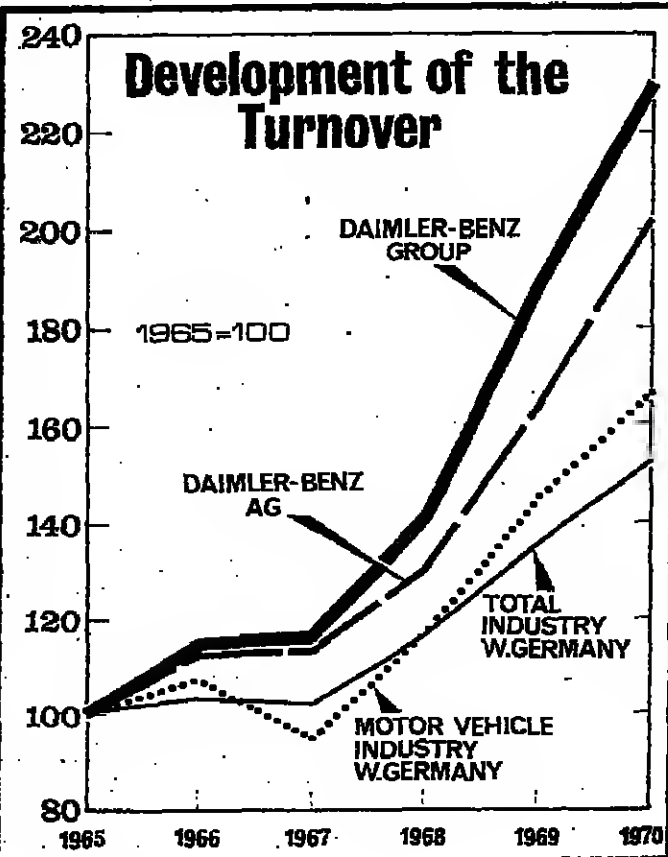
involve a revenue loss of the order of DM 40 million. Sixty per cent of this, or DM 24 million are lost at the expense of tax revenue. At a revaluation rate of 5 per cent the reduction in tax revenue from our Company alone would amount to about DM 100 million. In a similar fashion, the overall tax shortfall would come to several thousand millions of Deutschmarks in respect of the total of German exports—which in 1970 were worth a total of DM 125,000 million. It is difficult to follow the thinking of those obviously working for a final revaluation. Surely the immediate cause for floating the exchange rate has disappeared in the meantime. So it is hard to imagine how a revaluation is to be fitted into the already sufficiently strained situation of the public authorities. The more so, as everyone can see that the problems of maintaining employment, and with it the tax revenue potential of the economy as a whole, is clearly becoming more difficult.

mistakenly downwards rather than upwards. This tendency, incidentally, is even more pronounced in other industries. Also unmistakable is the trend towards the carrying of less stock.

Present plans foresee overall investments totalling some DM 2,800 million for the three period 1970 to 1972. This includes DM960m. in 1970. The figures for 1971 and 1972 will be slightly lower. By these means, commercial vehicle capacity is being adapted to a normal production level of about 200,000 units—which is already the present sales volume.

Because the development of the business climate is difficult to gauge even in the short term, and especially because of the trend of costs and earnings, it is hardly possible to forecast the financial results of 1971. However, we believe that we have created all the conditions necessary to enable us to face future events within the opportunities open to an individual industrial enterprise.

Aided by our competitive marketing programmes, our well-balanced sales organisation and the proven Company concept, we approach the tasks before us with confidence. Especially with confidence in the loyal support of all our personnel, although at the same time fully aware of the existing uncertainties affecting the economy as a whole. Our achievements so far, and the established capabilities of our staff, entitle us in my view to the expectation that we will be able to report generally satisfactory results for 1971.



Good Results in Relation to Economy

In describing as good the 1970 financial results—with a surplus of DM 248m., which almost reaches the previous year's result of DM 248.1m., we related our evaluation, ally as "a revaluation currency" which also applies to the dividend proposal, to a comparison with the economy as a whole.

Prospects for 1971

In presenting a preliminary report on the first six months of this year, we can say that in volume terms of production and sales, 1971 has linked up its course so far, with the development of the previous year. The turnover of Daimler-Benz A.G. rose in the first half of 1971 to DM 4,900 million from approximately DM 4,300 million in the same period of 1970. Production of passenger cars increased by

HIGHLIGHTS FROM THE BALANCE SHEET DM.m.

1969		1970
9,590	Total Turnover	11,675
7,334	Turnover Parent Company	9,025
577	Investment in Fixed Assets	932
334	Depreciation on Fixed Assets	443
1,385	Share Capital and Reserves	1,522
	Raw Materials and Services Rendered	4,594
1,847	Wages and Salaries	2,243
	Taxes on Income, Earnings and Capital	402
405		
248	Surplus	246
129	Dividends	141

One of the big Swiss banks reports...

The balance sheet total of the Cr dit Suisse increased during the first six months of 1971 to S.Fr. 28,500 million, loans by S.Fr. 600 million to S.Fr. 9,900 million and deposits by S.Fr. 336 million to S.Fr. 26,600 million.

In view of the growing international monetary uncertainties our Bank exercised increased restraint in the Euro-business. Business turnover, however, continued to grow; the volume of loans expanded; new issue business attained record heights, and security transactions improved considerably. The service to our clients was expanded by establishing a Representative Office in Singapore and the setting up of further domestic branches. Our factoring business has been rationalised and transferred to a new subsidiary, CS Factoring Ltd, Zurich.

Cr dit Suisse now maintains 83 branches in Switzerland, a branch in New York as well as 13 Representative Offices and subsidiary companies abroad.

The Bank's own funds, including carry forward on Profit and Loss Account, amount to S.Fr. 1,244 million.

The recent developments demonstrate that the traditional business policy of the Cr dit Suisse (founded in 1856), which, whilst preserving banking prudence and tradition, maintains a dynamic and open-minded outlook on future developments. Thanks to this attitude, numerous political and economical storms have been successfully weathered.

The Bank will continue to render to its clients all over the world the comprehensive service in keeping with its high reputation as a leading international bank.

Board of Directors

F. W. Sch tli, Chairman
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R. B hler, Chairman and Managing Director, B hler Brothers Ltd.
M. Schmidheiny, Chairman, Escher Wyss Ltd.
R. B hler, Chairman and Managing Director, B hler Brothers Ltd.
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H. Spoerry, Industrialist
H. W lfli, Vice-Chairman and Managing Director, Sulzer Brothers Ltd.
W. Schweizer, Chairman, Zurich Insurance Company
H. Giger, Chairman, Hans Giger Ltd.
R. Devrient, Chairman, "LA SUISSE" Insurance Companies
M. H. Schneebeli, Member of the Board, George Fischer Ltd.
P. Schnorr, Industrialist
R. Ador, Chairman and General Manager, Au Grand Passade S.A.
R. R. Springli, Chairman, Chocolate Works Lindy & Springli Ltd.

E. R. Meyer, Chairman and Managing Director, Swiss Aluminium Ltd.
E. Bachmann, Councillor of States
A. E. Seiler, Vice-Chairman and Managing Director, Ursina-Franck Ltd.
M. E. Elsner, Chairman, Swiss Reinsurance Company
P. D rwyler, Vice-Chairman and Managing Director, D rwyler Ltd., Swiss Cable, Rubber and Plastics Works
U. Abers, Schoeller & Co.
S. Koechlin, Member of the Executive Committee, Ciba-Geigy Ltd.
E. Mettler, Chairman, Mettler Instrumente AG
R. Sontheim, Managing Director, Brown, Boveri & Co. Ltd.
Th. Waldesb hl, Member of the Board, Nestl  Aliments S.A.
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Abroad: Beirut, Buenos Aires, Hongkong, Johannesburg, London, Los Angeles, Melbourne, Mexico City, Montreal, Nassau (Bahamas), New York, Rio de Janeiro, Singapore.

Massive unpaid dues debt warning to AUEW

BY OUR LABOUR REPORTER

A MASSIVE £1.5m. debt in unpaid union dues is costing the engineers' union more than £100,000 a year. With more than 12m. members, the average debt for each one is £1.24p.

Mr. Jim Conway, general secretary of the engineering section of the Amalgamated Union of Engineering Workers, warned members yesterday that the union could not afford such waste.

His warning was delivered at the AUEW final appeals court, being held at Bangor, N. Ireland, yesterday, as the union prepares to lead the negotiations on the engineering union's £700m. pay claim presented to the Engineering Employers' Federation this summer.

Mr. Conway said that the £1.5m. arrears inflicted a loss of £2,000 a week in interest on the union. He added that last year dispute benefit cost £500,000. In the first six months of this year it had soared to £750,000 and was expected to be £1.25m. for the full 12 months.

The union expected the cost of its superannuation scheme to go up from £1m. to £1.5m. this year and the cost of all the other take two-thirds of our income benefits to go up by between



Jim Conway

50 per cent. and 100 per cent. Mr. Conway said: "Whatever we do administratively, benefits year and the cost of all the other take two-thirds of our income benefits to go up by between

Engineers seek freedom of power fuel choice

THE ELECTRICITY supply industry must be free to choose its own fuel source according to its own judgment of efficiency and cost without subsidising the coal industry, the Electrical Power Engineers' Association said yesterday.

If in the opinion of Government and Parliament a subsidy was needed for a fuel for social or community reasons, the cost should be borne out of national funds as recommended by the select committee on nationalised industries.

"More coal has been burnt in recent years because of Government pressure than would have been justified if the system had been operated solely on economic fuels," the EPEA stresses.

The association urges that the electricity supply industry should

be allowed to make its own commercial arrangements to buy foreign coal and natural gas where necessary.

Referring to the "very limited quantity" of North Sea gas which had been taken up by the electricity supply industry (in the Midlands), the EPEA points out that it would have been better to have made the gas available at the major coastal power stations.

"The resultant electricity could then have been transmitted by the grid system to all parts of the country bringing great overall advantages in terms of efficiency and utilisation."

Scottish Daily Express row over cartoon

JOURNALISTS on the Glasgow Evening Citizen yesterday dissociated themselves from colleagues who disrupted production of yesterday's issue of their companion paper, the Scottish Daily Express.

A total of 35,000 copies of the Express were lost because of a series of meetings at which journalists and members of the printing unions objected to the Cummings cartoon. (The cartoon depicted Soviet leader Brezhnev dressed as a Roman Catholic priest leaving an aircraft loaded with Communist supplies for Northern Ireland.)

Yesterday's statement from the Evening Citizen said they had unanimously carried a resolution at an emergency meeting stating: "We shun censorship in any form and strongly declare our opposition to this morning's disruption over a political cartoon in the Scottish Daily Express."

Anti-EEC union moves in Midlands

By Our Midlands Correspondent
ANTI-COMMUN Market opinion in the Midlands trade union movement is being mobilised by three full-time officers of white and blue-collar unions in Birmingham.

They have asked Labour MPs Mr. Roy Jenkins (Stechford), the former Chancellor, and Mr. Roy Hattersley (Sparkbrook) to meet a deputation of senior shop stewards, union councillors and full-time union officers. They will voice their concern at their public statements favouring entry, and profess to represent a "mass view".

The three are Mr. Don Groves, divisional officer of the Association of Scientific, Technical and Managerial Staffs; Mr. Brian Mathers, Midlands region secretary of the transport workers; and Mr. Bill Warman, district secretary of the sheet metal workers and heating engineers.

Moves to end Austin-Morris strike threat

By Our Own Correspondent
OXFORD, Oct. 18.

MOVES were made to-day to avert a threatened strike at the export packing factory at Cowley which Austin-Morris wants to close.

Following the breakdown of national level talks at York on Friday, the unions decided to put a strike recommendation to a mass meeting of the 400 employees. But at the management's request, senior shop stewards had more talks with the company to-day and no plans for a mass meeting have yet been made.

The talks ended in deadlock and the unions which are strenuously opposing the closure plan—have now asked the company to reconsider its proposals and they are now awaiting its reply.

PUB MANAGERS' REDUNDANCY TERMS OUT

State public house managers in Carlisle were told yesterday the redundancy terms they could expect when the Carlisle and District State management scheme was sold off.

Mr. Les Moody, deputy general secretary of the Civil Service Union, which represents the managers, told a special meeting of the managers that the terms were favourable.

The scheme, which runs 170 public houses, hotels and offices for the Home Office, is shortly to be sold to private enterprise following denationalisation.

Talks continue on BOAC rest period dispute

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

TALKS were still in progress available in New York at the time, took over the aircraft and left on schedule.

But BOAC last night indicated that another 707, due out of Sydney early this morning, was likely to be delayed by as much as nine and a half hours because the available crew had already said it would not fly the aircraft to the airline's schedule until the appropriate rest period had been completed.

With no other crew immediately available, the airline made it clear that it would have to delay the flight.

Employment can find some means of reconciling the two viewpoints, it seems that further disruptions to BOAC's schedule are likely this week.

BOAC claims, however, that by doing so pilots will be in conflict with their service agreements with the airline. It also claims that its schedules are in line with Department of Trade and Industry guidelines and that pilots can take the 36 hours' rest at the end of the seven-day duty period.

Up to last night BOAC had not been much affected by the pilots' attitude, despite one crew which declined to fly a Boeing 707 from New York to Manchester over the week-end. Another crew,

Demand met

Clayton Dewandre of Lincoln which is working short-time because of the fall-off in orders has agreed to a union demand to defer 150 redundancies until discussions have taken place.

Talks promised on women's careers in Civil Service

BY ELSBETH GANGUIN

DETAILED DISCUSSIONS between Government departments and the staff side of the Civil Service National Whitley Council were promised yesterday by Lord Jellicoe, Minister in charge of the Civil Service Department, following publication of a report on the employment of women in the service.

"The Government welcomes the report as a valuable contribution to the aim of making it easier for women to combine a Civil Service career with domestic responsibilities," it was stated. Indeed, it will also be considered how far the recommendations should apply to men in similar circumstances.

The departmental committee on whose work the report is based, was set up in April, 1970, to examine how far women might be given more part-time employment in positions of responsibility, how it could be made easier for married women to combine looking after a family with a career, and what retraining could be given to those who want to come back.

The report contains a plethora of recommendations. Men and women should be considered for any job solely on the grounds of suitability and qualifications is the first point. Next, women should have to state their intention to remain permanently in the service for either deferred pension benefits or a short service gratuity, vice, while women who resigned the Civil Service, 50, 30p,

and there should be no discrimination on the grounds of sex when it comes to Civil Service allowances.

Unpaid leave of up to three years should be available when a woman wants to accompany her husband elsewhere—and her annual paid leave should always be made to coincide with her husband's. Indeed, she should get extra unpaid or paid leave for urgent domestic affairs.

Paid maternity leave should be increased to three months. In the case of unestablished staff with over five years' service, this should go up to six weeks.

Departments should seek to provide part-time posts. At least one nursery should be set up for an experimental period of four years outside London, and fees fixed in relation to salary. In some cases, unpaid leave during school holidays should be granted. Consideration should also be given where a woman has elderly or infirm dependants or relatives.

Working hours for women with family responsibilities should be flexible. Women with three or more children under 20 years' service should be able to take six to 12 months' unpaid leave. And special consideration should not be given to women who intend to remain permanently in the service for either deferred pension benefits or a short service gratuity, vice, while women who resigned the Civil Service, 50, 30p,

because of domestic responsibilities should not be debarred from reinstatement.

Rejection of an application for reinstatement to a specific grade should be made only at the level at which promotion to the grade concerned is confirmed. On reinstatement, previous service should be taken into account.

Progress review

Finally, the committee suggested that there should be within two years of this report a review of progress on the operation of those of our recommendations which are accepted; the Civil Service Department should consider how progress can best be monitored in the meantime.

In January of last year, the proportion of women (permanent) in the administrative staff group was 33 per cent. (Executive 20.9 per cent., clerical 49.7 per cent.) The respective proportions of temporary staff were 20.8 per cent.; 57 per cent. and 64.7 per cent.

Within the administration group, at the beginning of this year, there were 18 female under-secretaries and above (3 per cent.) and 59 (6 per cent.) assistant secretaries. Over 50,000 (76 per cent.) were clerical assistants.

The Employment of Women in Civil Service, 50, 30p.

A Financial Times Conference

Industrial Relations 27-28 October 1971

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CHAIRMAN

Professor B C Roberts London School of Economics

Programme

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Rt Hon Robert Carr, MP Secretary of State for Employment

THE CBI, MANAGEMENT AND THE INDUSTRIAL RELATIONS ACT
Mr W O Campbell Adamson Director-General, CBI

THE CODE OF INDUSTRIAL RELATIONS PRACTICE
Mr J L Edwards Under-Secretary, Department of Employment

THE UNIONS AND THE LAW
Professor J C Wood, CBE University of Sheffield

THE EMPLOYERS' FEDERATIONS AND THE NEW LEGISLATION
— THE VIEW OF THE ENGINEERING INDUSTRY
Mr Martin Jukes, QC Director-General, Engineering Employers' Federation

TRADE UNIONS AND THE ACT
Mr Victor Feather, CBE General Secretary, Trades Union Congress

THE RIGHTS OF THE INDIVIDUAL AND THE FUTURE OF COLLECTIVE BARGAINING UNDER THE ACT
Sir Geoffrey Howe, QC, MP Solicitor General

THE COMMISSION FOR INDUSTRIAL RELATIONS UNDER THE ACT
Mr Len Neal, CBE Board Member for Industrial Relations and Personnel, British Railways Board

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Mr Brian Mathers Regional Secretary, Transport & General Workers Union

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To be completed and returned to:
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INTERIM STATEMENTS

FEDEX LIMITED

I have pleasure in announcing the six months trading figures to the 30th June, 1971. The profits before taxation have increased by £52,236 as compared with the corresponding six months in 1970, which did not include any profits from the wholly-owned subsidiary John R. Taylor Limited. The profits from this subsidiary in the six months to 30th June, 1971, were £30,090.

In view of these results, your Directors have declared an interim dividend for 1971 of 10% as compared with 7½% last year. This dividend will be paid on the 10th December, 1971, to shareholders on the register at the 29th November, 1971.

It is proposed that a Bonus Issue should be made of one new share for each two shares held. As a result, in the near future it will be necessary to obtain shareholders' approval to increase the authorised share capital from £250,000 to £300,000.

Interim Statement for half year to 30th June, 1971. The unaudited results for FeDEX Limited and its subsidiaries for the first six months of 1971 compared with the corresponding six months in 1970 and the full year 1970, are set out below:

	1971	1970	31st December 1970
Turnover	£1,768,752	£1,948,659	£2,356,380
Profits on trading before taxation	£93,324	£41,083	£130,830
Taxation—estimated	£36,396	£16,282	—
Taxation—provision	—	—	£54,093
Profits after taxation	£56,928	£24,801	£76,737

J. R. WILLIAMS, Chairman

Daisy Hill, Burstwick, Hull, HU12 9HE. Date 18th October, 1971.

COMPANY NOTICES

ANGLO AMERICAN CORPORATION GROUP COAL MINING COMPANIES CLOSING OF TRANSFER REGISTERS

For the purposes of the annual general meetings of the undermentioned companies to be held at 44, Main Street, London, E.C.2, on the dates and at the times stated, the transfer registers and registers of members of those companies will be closed during the periods indicated below:

Name of Company (each of which is incorporated in the Republic of South Africa)	Date of Meeting	Time	Closing of Transfer Registers
Anglo American Coal Estates Limited	Tuesday, 26th October	11.00 a.m.	2nd to 9th Nov 1971
Anglo American Coal Estates (Transvaal) Limited	Do.	10.15 a.m.	Do.
Anglo American Coal Estates (Natal) Limited	Do.	10.15 a.m.	Do.
Anglo American Coal Estates (Cape) Limited	Do.	10.30 a.m.	Do.

By Order of the Board, Anglo American Corporation of South Africa Limited, London Secretaries, E. Burrows.

These companies have no London Office.

Office of the United Kingdom Transfer Secretaries, 44, Main Street, London, E.C.2. Tel: 01-403 1111.

ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED, London Secretaries, E. Burrows.

These companies have no London Office.

Office of the United Kingdom Transfer Secretaries, 44, Main Street, London, E.C.2. Tel: 01-403 1111.

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ALLIED SUPPLIERS LIMITED

INTERIM STATEMENT

The Directors report the unaudited results for the 26 weeks to 3rd July 1971, and announce an interim dividend of 5 per cent (1970 5 per cent) less income tax on the ordinary capital of the Company, payable on 15th December 1971 to shareholders registered on 15th November 1971.

	26 weeks to 3/7/71	26 weeks to 3/7/70	52 weeks to 2/7/71	26 weeks to 3/7/71	26 weeks to 3/7/70	52 weeks to 2/7/71
SALES	£1,771,000	£1,770,000	£1,771,000	£1,771,000	£1,770,000	£1,771,000
Food Retailing	1,087,740	1,007,756	2,087,722	2,378	2,421	4,408
Food Manufacturing	1,612	1,432	2,942	151	149	259
Overseas	30,348	26,867	57,193	1,303	1,420	2,736
Property Income	—	—	—	608	559	1,112
	140,700	129,055	268,857	4,440	4,549	8,515

Less: Group Expenses and Interest	764	662	1,411
Profit before Taxation	3,676	3,887	7,104
Deduct: Taxation	1,715	1,825	3,232
Net Profit	1,961	2,062	3,872

Deduct: Minority Interests	63	35	—
Net Profit attributable to Holders of the Ordinary Capital of Allied Suppliers Ltd.	1,898	2,027	3,774

Corporation Tax has been provided at the rate of 40 per cent (1970 41.25 per cent) for the half year. Current levels of trade would indicate a return to the profit trends achieved before the setback in the second half of 1970.

World Value of the Pound

The table below gives the latest available rates of exchange for the pound against various currencies on October 15, 1971. In view of the unsettled state of the foreign exchange market, rates for some currencies are not given. In some cases rates are nominal. Market rates are the average of buying and selling rates except where they are shown to be selling rates only. In some cases market rates have been calculated from the market rates of foreign currencies to which they are tied.

Exchanges in the U.K. and most of the countries listed are officially controlled and the rates shown should not be taken as being applicable to any particular transaction without reference to an authorised dealer. Abbreviations: (S) member of the sterling area; (O) official rate; (F) free rate; (T) tourist rate; (n/c) non-commercial rate; (n.a.) not available; (A) approximate rate; no direct quotation available; (sg) selling rate; (1/e) import-export rate.

Place and Local Unit	Value of £ Sterling	Place and Local Unit	Value of £ Sterling	Place and Local Unit	Value of £ Sterling
Algeria (Dinar)	130.00	Greenland (Danish Krone)	16.64	Paraguay (Guarani)	206
Algeria (Dinar)	130.00	Guatemala (Guatemalan Quetzal)	2.00	Peru (Sol)	10.34
Algeria (Dinar)	130.00	Honduras (Honduran Lempira)	2.00	Philippines (Philippine Peso)	10.00
Algeria (Dinar)	130.00	Hong Kong (Hong Kong Dollar)	1.00	Poland (Zloty)	10.00
Algeria (Dinar)	130.00	Hungary (Forint)	2.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	India (Rupee)	1.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	Indonesia (Rupiah)	1.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	Iran (Rial)	1.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	Iraq (Iraqi Dinar)	1.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	Israel (Israeli Sheqel)	1.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	Italy (Lira)	1.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	Japan (Yen)	1.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	Korea (Won)	1.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	Malaysia (Malayan Ringgit)	1.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	Mexico (Mexican Peso)	1.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	Morocco (Moroccan Dirham)	1.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	Netherlands (Guilder)	1.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	Nigeria (Nigerian Naira)	1.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	Poland (Zloty)	1.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	Portugal (Escudo)	200.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	Romania (Romanian Leu)	1.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	Rwanda (Rwanda Franc)	1.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	Saudi Arabia (Saudi Riyal)	1.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	Senegal (Senegalese Franc)	1.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	Sierra Leone (Sierra Leone Leone)	1.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	Singapore (Singapore Dollar)	1.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	Sri Lanka (Sri Lankan Rupee)	1.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	Swaziland (Swaziland Lilangeni)	1.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	Switzerland (Swiss Franc)	1.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	Taiwan (New Taiwan Dollar)	1.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	Tanzania (Tanzanian Shilling)	1.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	Thailand (Thai Baht)	1.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	Togo (Togolese CFA Franc)	1.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	Tunisia (Tunisian Dinar)	1.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	Turkey (Turkish Lira)	1.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	Uganda (Uganda Shilling)	1.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	United Kingdom (Pound Sterling)	1.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	USA (US Dollar)	1.00	Portugal (Escudo)	200.00
Algeria (Dinar)	130.00	Zambia (Zambian Kwacha)	1.00	Portugal (Escudo)	200.00

BP in new oil find off Abu Dhabi

By Adrian Hamilton

THE BP-CFP Abu Dhabi Marine Area partnership, in which British Petroleum has a two-thirds interest, has made a new discovery of oil off Abu Dhabi, according to the country's Minister of Petroleum, Mr. Sayyed Mana Othman.

The oilfield, to be called Nasser, is about 40 miles north of the Das Island oil terminal. Preliminary tests showed that commercial quantities of oil existed at a depth of 9,000 feet, he stated at the beginning of a meeting of the Organisation of Arab Petroleum Exporting Countries in Dubai yesterday.

Drilling is continuing, a BP spokesman said in London, and a formal statement would not be issued until the well was completed and fully tested.

BP has recently been negotiating to sell a 20 per cent stake in its share of the company to the German national oil concern, Deminor, for a reported \$180-\$200m. The outcome of the talks, however, has been clouded by the protest countries demand for State participation in producing concessions.

The partnership, in which the French company CFP has the remaining one-third interest, last year produced about 13,000 metric tons of oil and this is expected to more than double over the next five years.

The divorce rate rose and the number of children born outside marriage dropped in 1969, according to the Registrar-General's Statistical Review of England and Wales, published today.

The 1969 divorce figures were absolute in 1969 is the highest ever recorded except for 1947, when there were 60,000 divorces. The review shows that early marriage is more likely to end in divorce.

Illegitimate births fell by nearly 2,000 to 67,000 in 1969 after nearly doubling in the 13 years 1955 to 1967. And, for the first time since 1955, there was a decrease in the number of pre-maritally conceived births to women in their first marriages.

Younger The review shows that men are continuing to marry younger and women to marry older. For men, the average marrying age is 24½ and for women 22½.

More than 1,000 fewer children were adopted in 1969 than in 1968. The number of children adopted was 23,705 and in 1969, 22,705. Of the 23,705 adopted, 11,606 were the natural parents of the child; 12,102 of the children were boys and 11,606 girls.

The population of England and Wales in 1969 was 48,525,000 and for the U.K. as a whole 55,541,000. Total number of births in England and Wales was 797,538 and the number of deaths 579,378.

U.K. orchestras "facing new money crisis" BRITAIN'S symphony orchestras could soon be facing another money crisis, the Halle Orchestra Society warned yesterday.

"The inflation of recent years seriously affects organisations, like the Halle which cannot offset the increased costs by greater productivity," the society said in its annual report.

It warned of a crisis unless "serious notice" is taken over the Peacock Report, which last year recommended a big shake-up including increased grants with emphasis on orchestras in the provinces.

The society reduced a forecast deficit of £10,000 to £2,214. It earned £20,000 extra concert income against the previous year but the costs of maintaining the orchestra, including administration, increased by £10,000 and promotion costs and conductors' fees by £5,000.

Williams and Glynn's leasing company WILLIAMS & Glynn's Bank, fifth largest of the London clearing banks, is forming a subsidiary to develop its leasing business.

The chairman will be Mr. John Selous, deputy director of Williams & Glynn's Leasing Company and will be incorporated with unlimited liability.

The foundation, which provides day and night nursing services for patients in the terminal phase of illness, is to get the grant over the next three years.

TENDERS MUST BE LODGED AT THE BANK OF ENGLAND, LOANS OFFICE, 1 & 2 BANK BUILDINGS, PRINCES STREET, LONDON, E.C.2, ON SEALS ENVELOPES MARKED "G.L.C. TENDER" NOT LATER THAN 10.00 A.M. ON THURSDAY, THE 21ST OCTOBER, 1971.

GREATER LONDON COUNCIL

ISSUE BY TENDER OF £50,000,000

GREATER LONDON 7½ PER CENT. STOCK, 1981

MINIMUM TENDER PRICE £99 PER CENT.

Payable as follows: £10 per cent.

On Wednesday, 24th November, 1971.

On Wednesday, 24th January, 1972.

INTEREST PAYABLE HALF-YEARLY ON THE 15TH MARCH AND THE 15TH SEPTEMBER

The issue is made in accordance with a General Council Order by the Treasury under the Control of Borrowing Order 1958. The Stock is to be marketed in full by the Council of the Greater London Council, London, E.C.2, on the 21st October, 1971.

The Stock is created by a Resolution of the Greater London Council dated the 5th October, 1971, and is issued pursuant to the provisions of the Local Government Act 1958, THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND are authorised to receive tenders for the Stock.

1. PURPOSE OF ISSUE The proceeds of the issue will be used to replace monies borrowed temporarily to meet capital expenditure pending the raising of loans in permanent other loans to be raised by the Council of the Greater London Council, London, E.C.2, on the 21st October, 1971.

2. REGISTRATION The Stock will be registered at the Bank of England and will be transferable, in multiples of one new penny, by instrument in writing in accordance with the Stock Transfer Act 1953. Transfers will be free of stamp duty.

3. INTEREST Interest (less income tax) will be payable half-yearly at the Bank of England on the 15th March and the 15th September. Interest warrants will be transmitted by post.

The first payment will be made on the 15th March, 1972, at the rate of £2.01 less income tax per £100 Stock.

4. REDEMPTION OF STOCK The Stock, if not previously cancelled or purchased to the open market, will be redeemed at par at the Bank of England on the 15th September, 1981.

5. PROVISION FOR REPAYMENT The Council maintains a Consolidated Loans Fund and is required to pay into this Fund out of the revenues of the Council sums necessary for providing for the redemption of all stock and other outstanding securities of the Council.

6. SECURITY The Stock will be charged on all the revenues of the Council and will in respect thereof rank equally with all stocks and other securities issued or to be issued by the Council.

7. STATISTICS RELATING TO GREATER LONDON

APCS Population 1971 (preliminary report on Census) ... 2,379,814

Rateable Value 1st April, 1971 ... £1,030,146

Product of a rate of 10 in the £, 1971 (estimated) ... £10,301,460

WALL STREET + OVERSEAS MARKETS

Further small losses—off 2.41

BY OUR WALL STREET CORRESPONDENT

FURTHER SMALL LOSSES were recorded on Wall Street today following unimpaired and cautious trading while investors still awaited Phase Two of the Nixon economic programme.

The Dow Jones Industrial Average further declined 2.41 to 872.44 and the NYSE All Common Index lost another 27 cents to 533.79, while losses led gains by 854 to 479. Trading volume fell by 2.7m. shares to 104.2m.

"Glamours" generally retreated, after holding their own for most of the day. Leitz rose 1/8 to \$21.50, Polaroid lost 1/8 to \$20.50, and IBM gave way \$2 to \$306.1.

American Telephone, which lost ground last week after reporting "essentially flat" earnings, gained \$1 to \$43.1.

In Chemicals, Dupont lost \$1 to \$18.15, Monsanto \$1 to \$48.1, and Dow Chemicals \$1 to \$40.1, although each reported higher earnings.

Studebaker Worthington dropped \$1 to \$45.1 on lower third quarter and 9 months earnings.

Corning Glass fell \$1 1/2 to \$106.1 on third quarter earnings of \$1.14 per share.

Electronic Markets topped the active list but slipped \$1 to \$61.1, it predicted a loss for its fourth quarter from operating revenues after coming in with an improved third quarter.

Among Transportation issues, reporting third quarter profits, Flying Tiger were down \$1 1/2 to \$97.1, Overnite Transportation were unchanged at \$33.1, and Santa Fe Industries gave up \$1 to \$50.1.

Other companies reporting profits included Aron, which lost \$1 to \$82.1, Alcoa, unchanged at \$46.1, Nalco, up \$1 to \$32.1, FMC, up \$1 to \$29.1, Olin, down \$1 to \$18.1, and Union Carbide, up \$1 to \$43.1.

In the Drug sector, Eli Lilly dropped \$1 to \$106.1 on lower earnings and its projection of a flat profit picture for the year. Merck fell \$1 to \$112.1, and Schering fell \$1 to \$135.1. American Cyanamid closed unchanged at \$33.1, while Bristol Myers edged up \$1 to \$65.1.

Among the active issues, Massey Ferguson eased \$1 to \$104.1, First National City rose \$1 to \$41.1 and Boise Cascade added \$1 to \$21.1.

The American SE Index shed 9 cents to 528.28 in a volume of 3.7m. (3.8m.) shares.

STP topped the worst loss on the active list, dropping \$1 1/2 to \$22.1 on sharply lower earnings.

Tesoro Petroleum gained \$1 to \$35.1 but the Warrens slipped \$1 to \$23.1—it reported an oil discovery in a "sparsely" drilled area of New Mexico.

Building issues finished on the downside. Champion Home Builders fell \$2 1/2 to \$40.1 and development Crum of America lost \$1 1/2 to \$27.1.

OTHER MARKETS

Canada lower

With the exception of Utilities, which rose 0.35, the index of Canadian Stock Markets lost small ground. The Industrial Index shed 0.77. Banks 1.71, Paper 0.32, Golds 0.79, Base Metals 0.16, and Western 0.53. Robert Monro's \$2 to \$24.1 and Victoria and Grey Trust added \$1 to \$31.1.

PARIS—Prices were well held, with the Cote d'Azur recovering strongly after the Finance Minister's opposition to the proposed change in its conditions. The Cote d'Azur also recovered following the announcement of the Bugey Nuclear Power Station. Construct-

tions, Engineering, Motors and Rubbers held steady. Nouvelles Galeries eased following its sales figures. In Chemicals, Rhone-Poulenc advanced, but Roussel Uclaf eased. Steels were well held, while Aquitaine rose Frs.10 in Oils.

Foreign stocks tended lower. But Belgians and Americans were mixed.

GERMANY—Markets were generally between DM2 and DM3 lower, partly influenced by the lower Dollar/Mark rate.

Leading Chemicals and Electricals lost up to DM2.50 and leading Banks were up to DM3.50 lower.

Karstadt gained DM2.50 in Stores.

In Bonds, Public issues lost up to 1/2 point. Foreign Bank Loans and Industrial issues were generally maintained.

BRUSSELS—Quietly steady. Cockerill, Katanga and Union Miniere each advanced, with the latter in lively trading.

Societe Generale and Hoboken were well held. American Petro-

lium fell back, while Canadian Petrolium were barely maintained. Foreign stocks were narrowly irregular. Canadian Pacific regained most of Friday's loss.

AMSTERDAM—Market was mixed with most Internationalists continuing the recent downward trend on lack of stimulating news, but Royal Dutch and Hoogovens each edged higher.

Shipping and local Industrials were quietly mixed. Lucas Bols were firm. Other sectors were barely steady to weak.

State Loans were very firm.

STOCKHOLM—Generally firm. MILAN—Mostly higher, although early gains were often pared by late selling. Bot Bagnoli lost 1/2 point on the decision by the unnamed international financial group not to take up the shares deposited with them in acceptance of the tender offer for Montedison.

Each also gained ground. Sella Viscosa moved up Lire 55 on the possibility of a merger with the Montedison synthetic fibre substi-

diary Chatillon Spa if the Bastogi merger goes through. Fiat shed Lire 35. Insurances tended easier. Bonds continued generally firmer.

SWITZERLAND—Irregularly lower in dull trading, following increasing signs of a slackening of the domestic economic situation. Banks were little changed, except for Kreditanstalt which was firmer.

State bonds were maintained in moderately active dealings.

Dollar stocks were irregular. Royal Dutch rose in otherwise somewhat easier Dutch Internationalists. Germans eased over a broad front.

OSLO—Banks and Insurances were quiet, while Shippings were quietly steady. Lower local stocks were mixed.

COPENHAGEN—Narrowly mixed in quiet trading.

VIENNA—Generally unchanged in very quiet trading.

JOHANNESBURG—Quietly lower, with a few firm spots. Anglo American, Anglovaal, and Anglovaal were supported, with London interest also lacking for selective issues. Financial Minings were quiet.

Saudi Arabia is a bright spot in otherwise gloomy trading. Banks, Industrials had scattered losses.

TOKYO—Market was featureless in thin trading—55m. shares—with dealers reserved in view of the deteriorating political situation in Japan and also the uncertain outlook for the international currency situation.

Overseas investors continued to sell, although volume of selling was small.

Yoko Kogyo rose Yen 4 to 1,000.

Electric Power firms were lower on limited buying. Tokyo Electric Power declined Yen 25, Tokoku Electric Power also lost Yen 25 to 1,000, and Kansai Electric Power gave way Yen 15 to 1,000.

AUSTRALIA—"Heavyweight" Mines finished easier. Broken Hill North held 2 cent gain at \$1.52.

Among Nickel producers WMC were off 7 cents at \$2.59 and Boulden Nickel shed 2 cents to \$2.30.

Queensland Nickel, on the other hand, was up 10 cents to \$4.00, on the continued hearing by the Senate Select Committee on Securities and Exchange, Kathleen Investments fell 40 cents to \$2.80.

Paracetamol rose 7 cents to \$2.80 and AMC rose 1 cent to 16 cents. AMC has a 10 per cent interest in East Scotia Nickel claims where an intersection of 60 per cent greater than 1 per cent nickel was reported last August.

Poseidon gave up 50 cents to \$1.50 and Whim Creek lost 10 cents to \$1.40.

Oils tended to ease. Woodside lost 1 cent at 90 cents and NSW Oil and Gas 2 cents at 32 cents as speculative interest in its Salfish well, now being drilled, began to wane. Wainwright dropped 5 cents to \$1.75 offered.

Bank Rate 5% (Sept. 2, 1971)

Conditions were again short in the Discount market yesterday and the authorities gave a very large amount of assistance. Most of this came by buying Treasury bills from the houses and banks, but

also by a few bank bills and corporation bills from the houses. Factors against the market were revenue transfers to the exchequer, which exceeded Government disbursements, and the banks were building up their balances to target levels.

For secured day-to-day loans the market was steady, but for the most part, with 5 per cent offered on occasions. In the inter-bank market, overnight loans commanded 9 1/2 per cent, most of the day, but the cent was touched in the afternoon, and closing around 9 1/2 per cent.

ty of m. or th	Oct. 18	Oct. 17	Oct. 16	Oct. 15	Oct. 14	Oct. 13	Oct. 12	Oct. 11	Oct. 10	Oct. 9	Oct. 8	Oct. 7	Oct. 6	Oct. 5	Oct. 4	Oct. 3	Oct. 2	Oct. 1	Sept. 30	Sept. 29	Sept. 28	Sept. 27	Sept. 26	Sept. 25	Sept. 24	Sept. 23	Sept. 22	Sept. 21	Sept. 20	Sept. 19	Sept. 18	Sept. 17	Sept. 16	Sept. 15	Sept. 14	Sept. 13	Sept. 12	Sept. 11	Sept. 10	Sept. 9	Sept. 8	Sept. 7	Sept. 6	Sept. 5	Sept. 4	Sept. 3	Sept. 2	Sept. 1	Aug. 31	Aug. 30	Aug. 29	Aug. 28	Aug. 27	Aug. 26	Aug. 25	Aug. 24	Aug. 23	Aug. 22	Aug. 21	Aug. 20	Aug. 19	Aug. 18	Aug. 17	Aug. 16	Aug. 15	Aug. 14	Aug. 13	Aug. 12	Aug. 11	Aug. 10	Aug. 9	Aug. 8	Aug. 7	Aug. 6	Aug. 5	Aug. 4	Aug. 3	Aug. 2	Aug. 1	July 31	July 30	July 29	July 28	July 27	July 26	July 25	July 24	July 23	July 22	July 21	July 20	July 19	July 18	July 17	July 16	July 15	July 14	July 13	July 12	July 11	July 10	July 9	July 8	July 7	July 6	July 5	July 4	July 3	July 2	July 1	June 30	June 29	June 28	June 27	June 26	June 25	June 24	June 23	June 22	June 21	June 20	June 19	June 18	June 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16	September 15	September 14	September 13	September 12	September 11	September 10	September 9	September 8	September 7	September 6	September 5	September 4	September 3	September 2	September 1	August 31	August 30	August 29	August 28	August 27	August 26	August 25	August 24	August 23	August 22	August 21	August 20	August 19	August 18	August 17	August 16	August 15	August 14	August 13	August 12	August 11	August 10	August 9	August 8	August 7	August 6	August 5	August 4	August 3	August 2	August 1	July 31	July 30	July 29	July 28	July 27	July 26	July 25	July 24	July 23	July 22	July 21	July 20	July 19	July 18	July 17	July 16	July 15	July 14	July 13	July 12	July 11	July 10	July 9	July 8	July 7	July 6	July 5	July 4	July 3	July 2	July 1	June 30	June 29	June 28	June 27	June 26	June 25	June 24	June 23	June 22	June 21	June 20	June 19	June 18	June 17	June 16	June 15	June 14	June 13	June 12	June 11	June 10	June 9	June 8	June 7	June 6	June 5	June 4	June 3	June 2	June 1	May 31	May 30	May 29	May 28	May 27	May 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4	February 3	February 2	February 1	January 31	January 30	January 29	January 28	January 27	January 26	January 25	January 24	January 23	January 22	January 21	January 20	January 19	January 18	January 17	January 16	January 15	January 14	January 13	January 12	January 11	January 10	January 9	January 8	January 7	January 6	January 5	January 4	January 3	January 2	January 1	December 31	December 30	December 29	December 28	December 27	December 26	December 25	December 24	December 23	December 22	December 21	December 20	December 19	December 18	December 17	December 16	December 15	December 14	December 13	December 12	December 11	December 10	December 9	December 8	December 7
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CANADIAN[illegible]

ENGINEERING AND METAL—Gen. Cont.

INDUSTRIALS (Miscellaneous)

190	135	Longmire Bros.	190	+6	66	1.8	7.2	7.2
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59.4	28	Alkan (H. L. L. 104)	34	240	1.11
0	51.2	Alk. Eng. Polym.	32	11	1.3 a

65	25	Mt'poleInd. 10p	38	-	-	-	-
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2	90	Bald	Wm	21	152	+3	11	1.1	7.2
3	91	Bald	Wm	21	152	+3	11	1.1	7.2

137	82	Norgren 2b. 20p	125	88	1.1	4.0	1.1
14	8	Norris W'ring 5p	12	10	—	4.2	—

61 ₂	15	Bentonia	26	-1 ₂	5	52.5
7	130	Barw'kTimpocil	222	+1 ₂	66	2.4

31	4	9	K'dmnH'nanKp	13	-t ₂	10	Ul.4	7.7	9.9
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152	800 & Can. Inc.	215	+4	9	-
22	89 & EA	46	d15	1.1

501 ₂	31	Shaw Fr'cis 20p	41	17	3.1	8.5	4.4
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7	60	Surco Dean.....	94	18	1.9
01	17	Surco Dean.....	99	26	2.7

231 ²	10	T.A.C.E. (10p)...	231 ²	----	15	1.8	9.4	9.5
61	41	Taylor Palmer.	57	----	30	1.7	9.8	6.6

7	110	Cape Anteros...	135	+5	276	1.2
	36	Carlson's 1st 20...	92	1	110	3.4

195	95	Walker Crowlir	180	+5	36	1.9	5.6	15.1
196	71	Walker Crowlir	82	+4	8	1.1	2.1	12.4

33	Mayton Son 50p	53 ms + 2	10	1.8
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24	105 _B	Wolston Diel Op	21 ₁₂	- ₁₂	-	-	-	-
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44	Do. "A" 10p...	79	35	1.3
8	CrobySpr'g (10p)	19	5	1.0

7	4278	Assoc. Brit. Fds	66	1.2	36	1.9	4.7	19.8
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44	Drake & Cubitt	65	-12	16	1.2
60	Dunbee Comber	110	+5	40	1.3

39	25	Brit. Vending Corp.	92	1.6	4.3	14.5
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86	Brude Hldgs 20p	120	---	276	2.7
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2212	4834	Fitch Lovell	20p	10213	+1	15	1.8	2.9	19.9
37	36	Galman	20p	81					

71	Folkertgill Hwy	75	-18	16	1
43	Friedland Dgt.	83	+9	+14	6

30	Al. Shews Hgslop	78	+1	+25	1.7	3.4	17.8
31	Ment Tda. Supp.	61	+1	+25	4	12.5	4

2254	Grain (H)	96	27	12.1
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13	Pyke W. J. 10p.	80	20.8	1.2	1	—
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244	Hart's An Crm £	808	20	20	
2423	Hay's Wlart £	570	+8	15.4	15	

41 ₂	34	Stocks Jan 2	54 ₁₂	115	2.4	7.1	5.9
2	116	Total Exe (81)	141	12			

Do. A	540	50
Franklin	55	16

5672	Angus Rosta Sp.	79	80	1.4	6.6	13.2
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1000

TF 15--Continued

For Notes, see Stock Exchange Dealings.

Index rose 1.1 to 415.7

THE LEX COLUMN

Gearing versus dilution for Allied

With an equity capitalisation of £100m, before the bid approach yesterday and £140m at the 1970 peak price of 181p, Trust Houses Forte is about one-third the market size of Allied Breweries. At a guess, its total drink requirements would amount to under 5 per cent of AP's sales (£384m in 1970); but even if the GM/Trumans parallel is not valid here, the THF's approach is an undeniably attractive move into growth areas for a brewer. It seems unlikely that the THF Trust would actually block a reasonable bid, and given the significant entrepreneurial holding, price must be the key issue.

The problem here is that AB can be represented as a fast-growing profits proposition and thus would seem to face a dilution problem on prospective earnings of perhaps 7.8p a share, when no significant increase is now expected from THF over 1969-70's net of 7.6p a share; the respective closing share prices yesterday were 155p and 117p. Nor on the face of it could THF stock go far to solving the problem, since THF's

own gearing provides a considerable burden. AB is sitting pretty enough with £108m of borrowing against a net worth of £183m. But THF has loans of about £90m on top of £54m of net worth, so that just to finance half of a bid worth £140m with loan stock would leave AB with a net worth of £237m, supplanting loans of £238m. Even with an undervalued combined property portfolio in the books at £270m, odd, this would be a big swallow. However, shareholders of THF can confidently sit tight at these levels.

Duport

Duport's first half profits—£15.2m pre-tax against £13.5m in the previous six months and an adjusted £2.2m, or so twelve months ago—seem to bear out the thinking behind its share price strength earlier this year: that a very low multiple was discounting the problems in steel and ignoring the possibilities in domestic products, around 60 and 30 per cent of last year's pre-interest profits respectively.

A 45 per cent drop in steel profits is the reasonably predictable outcome of the contrast between last year's buoyant prices and volume with a 13 per cent. odd drop in capacity utilisation this time. Whimsical, however, domestic products—like beds and kitchen units—are also down by upwards of 40 per cent. The engineering division has saved the day, with profits £447,000 higher at £682,000 despite the Ford strike, and that follows better pricing and loss elimination in automobile original equipment, a major part of sales.

A forecast of current half profits comparable to the first six months does not necessarily imply an improving trend, since strikes were a big problem a year ago. Yet the possibility is there in engineering and domestic products—60 per cent of first half profits—with demand from the motor industry still exceeding and consumer goods only starting to pick up now. Meanwhile, the interest charge should be trailing back; stocks are down, over £600,000

working capital has been released following the Slumberland acquisition, and a subsidiary has been sold for £900,000 cash. That is the case for a fully diluted prospective p/e of 11.3 at 65p; the timing is dictated by the steel cycle.

Allied Suppliers

The cryptic comment from Allied Suppliers after a first half drop in pre-tax profits from £3.8m to £3.6m, is that the group could be returning to the trend seen before the second half of 1970 when profits slipped badly to £3.22m. The implication is that Allied will produce at least £4m in the rest of the year for a total of £7.7m (almost in line with the 1969 peak) and an earnings rise from 17.4p to a little over 19p a share. If so, the share price can stand on its own two feet at 264p, under 14 times prospective earnings.

A first half sales rise of 9 per cent, was no great shakes, but further branch pruning could have held back volume and anyway the group appears

to have coped reasonably well with a difficult cost bump as the second and final instalment towards equal pay for women went through in the spring. Also the impact of the new larger Lipton stores should be cumulative. The drawback is that the Pakistan troubles—reflected, no doubt, in a £120,000 overseas profits shortfall at £1.3m—are still very much in evidence.


Staflex

After its wild share price gyrations this year—down to an alarming 19p, before rising to the current 88p—Staflex gives the market something to focus on with profits of £255,000 before tax for the first six months. The comparison here is with £108,000 for the same period of 1970 but £509,000 the year before out of peak 1969 profits of £1.14m. Broadly, then, the figures fit in with a time-table which could see an approach to full recovery in 1972.

Getting staflex's operations geared to what is now a more

mature market in interlinings has involved a pruning of the product range from 200 lines to 80 lines and a sizeable stock cut-back, hopefully improving the stockturn to 3:1 by the end of the year against around 2:1 in 1970. Meanwhile the concentration of seven production units under one roof in London has been completed, and the price rises announced in January should have an increasing effect as they work through to large contracts. In fact the 14 per cent. sales gain in the first half owed only two or three points to prices, and the figure excludes the half-owned U.S. associate, very much the star turn this year with a 50 per cent. sales gain and a turnaround into profits on a modest scale.

Thus, if we assume say £550,000 for the year pre-tax, and a normal tax charge (actually Dutch tax losses will keep it low), the prospective p/e on earnings of 42p a share would be 16, which looks a fair compromise when full recovery and doubled earnings could be not 15C (50P).



Vent-Axia
Best value in unit ventilation.

Weather

U.K. TO-DAY

Scotland, N. Ireland, N. England and N. Wales will have equally showers and sunny intervals. S. Wales, Midlands, E. Anglia and parts of England will be rather cloudy with rain at times but will become brighter from the W. It will be rather warm in the S. Winds will be strong, reaching gale force at times.

London: S.E. and Cent. S. Eng. E. Anglia, E. Midlands, Channel I. Rather cloudy with rain at times but brighter later with some showers. Wind S.W. fresh or strong, gale force in places. Max 16C (61F).

E. S.W. and Cent. N. Eng.; W. Midlands; S. Wales. Rather cloudy with some rain at first but mostly showery with sunny intervals. Wind S.W. fresh or strong, gale force in places. Max 16C (61F).

N. Wales; N.W. Eng.; Lakes; I. of Man; N.W. Scot.; Glasgow, N. Ireland. Squally showers and sunny intervals. Wind S.W. strong, gale force at times. Max 13C (55F).

N.E. Eng.; Borders; E. Scot.; Edinburgh; Dundee. Sunny spells but some squally showers. Wind S.W. fresh or strong, perhaps gale force at times. Max 11C (52F).

Cent. Highlands; Argyll; N.W. Ireland. Squally showers and sunny intervals. Snow at times on mountains. Wind S.W. strong to gale. Max 11C (52F).

Caithness; Orkney; Shetland. Squally showers and sunny intervals. Wind S.W. to W. strong, perhaps gale force at times. Max 10C (50F).

Outlook: Changeable with strong winds and rain at times. Some sunny intervals and temperatures near normal.

Lighting-up: London 18.30; Glasgow 18.35; Belfast 18.47.

BUSINESS CENTRES		Today	Yesterday	Today	Yesterday
		°C	°C	°F	°F
Amsterdam	C 12	53	52	127	126
Berlin	C 10	50	49	122	120
Brussels	C 10	50	49	122	120
Frankfurt	C 10	50	49	122	120
Hamburg	C 10	50	49	122	120
London	C 12	53	52	127	126
Madrid	C 12	53	52	127	126
Moscow	C 10	50	49	122	120
New York	C 12	53	52	127	126
Paris	C 10	50	49	122	120
Rome	C 10	50	49	122	120
Stockholm	C 10	50	49	122	120
Warsaw	C 10	50	49	122	120
Zurich	C 10	50	49	122	120

HOLIDAY RESORTS		Today	Yesterday	Today	Yesterday
		°C	°C	°F	°F
Alicante	C 12	53	52	127	126
Amsterdam	C 12	53	52	127	126
Berlin	C 10	50	49	122	120
Brussels	C 10	50	49	122	120
Frankfurt	C 10	50	49	122	120
Hamburg	C 10	50	49	122	120
London	C 12	53	52	127	126
Madrid	C 12	53	52	127	126
Moscow	C 10	50	49	122	120
New York	C 12	53	52	127	126
Paris	C 10	50	49	122	120
Rome	C 10	50	49	122	120
Stockholm	C 10	50	49	122	120
Warsaw	C 10	50	49	122	120
Zurich	C 10	50	49	122	120

SUNNY		Today	Yesterday	Today	Yesterday
		°C	°C	°F	°F
Alicante	C 12	53	52	127	126
Amsterdam	C 12	53	52	127	126
Berlin	C 10	50	49	122	120
Brussels	C 10	50	49	122	120
Frankfurt	C 10	50	49	122	120
Hamburg	C 10	50	49	122	120
London	C 12	53	52	127	126
Madrid	C 12	53	52	127	126
Moscow	C 10	50	49	122	120
New York	C 12	53	52	127	126
Paris	C 10	50	49	122	120
Rome	C 10	50	49	122	120
Stockholm	C 10	50	49	122	120
Warsaw	C 10	50	49	122	120
Zurich	C 10	50	49	122	120

Internees appeals inquiry can probe all complaints

BY RICHARD EVANS, LOBBY CORRESPONDENT

IN RESPONSE to growing demands for a Government statement on allegations of ill treatment of internees by security forces in Northern Ireland, the Home Secretary, Mr. James Callaghan, announced last night that Sir Edmund Compton, chairman of the internees' appeals inquiry had full powers to investigate all the complaints.

The statement cleared up doubts over whether Sir Edmund had the powers to investigate all the complaints. His committee's report is expected to be published early next month. The Government assumes that the Sunday Times—which published many of the allegations at the weekend—will make available its evidence to the committee in response to a request made six weeks ago.

The statement followed a meeting of senior Ministers called by Mr. Heath to discuss the allegations and a later meeting between Mr. Heath, the Home Secretary, Mr. Callaghan, and Mr. Reginald Maudling, the Opposition leader, who have not been heard of since being taken into custody over a week ago.

Outside the Commons, two Stormont Opposition MPs, Mr. Austin Currie and Mr. John Hume repeated the demands for an answer to the allegations of brutality and sent copies of a 28-page dossier to Mr. Heath and Mr. Maudling. They presented one to Mr. Wilson during a short meeting at the Commons.

The dossier contains allegations of brutality and ill-treatment from six internees, some of whom have now been released. At a Commons Press conference the two MPs claimed the men had been brain-washed and tortured in Palace Barracks, the British military camp in Co. Down.

Later, Mr. Hume said the able for looking into the allegations since it was held in private.

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Lazard's in Eurodollar link with AMEX

By Michael Standen

LAZARD BROTHERS, the merchant bank, is linking with the London and American Exchange with the aim of expanding and developing jointly the two companies' operations in medium-term Eurodollar loans and other international financial operations.

The jointly-owned company has been set up by Lazard with American Express International Banking Corporation. The company, registered in the U.K. under the name of LB/AMEX, will act exclusively as agent for the two equal partners in the venture.

The partners will use it for the major part of their Eurocurrency lending to corporate and other customers. Both partners can claim substantial experience in the Eurodollar loan market, but can contribute in different ways to the joint venture. Lazard, experienced in the organisation of large international loans and the arrangement of the syndicates which provide finance; AMEX has participated in loans, and has a world-wide network of contacts.

For both partners the link provides a means to extend their operations without conflicting with their existing contacts around the world.

Co-ordinate

LB/AMEX will co-ordinate the knowledge and experience of the two groups. It will be run by members of both banks who will at the same time continue their existing duties in the banks. Lord Poole, chairman of Lazard, will be chairman of the new company.

The senior representative from the U.S. side will be Mr. J. D. Robinson III, president and chief executive officer of AEBC, New York. The principal officers will be Mr. St. L. Robinson, Mr. F. R. Zollinger from Lazard, and Mr. A. W. Lohse of New York and Mr. J. H. Bady of London from AEBC.

Talks on oil States' demands

BY ADRIAN HAMILTON

REPRESENTATIVES of the international oil companies are now meeting in New York to discuss producer-country demands for participation in oil concessions and for higher posted prices to compensate for the fall in the value of the dollar in the present currency crisis.

The meetings, which started last week, are thought to be only preliminary at this stage, with the companies discussing common ground in preparation for the start of negotiations with the members of the Organisation of Petroleum Exporting Countries (OPEC). These are not expected to start until later this month. In the meantime, the companies are establishing a groundwork for the more formal united front on a line of that developed in the OPEC revenue talks earlier this year.

Approach to U.S.

An approach is believed to have been made already to the U.S. Department of Justice for an understanding to avoid any anti-trust action that might be involved in united industry bargaining.

The companies are also likely to have renewed agreement amongst themselves to help out the independent and smaller companies with oil supplies should the Libyan situation reach a crisis point.

More detailed discussions are thought to cover the currency situation—an issue which is likely to precede the more far-reaching question of participation.

A recent OPEC study group on the dollar crisis recommended a 5 per cent. rise in oil prices to cover the cost of the dollar's fall in the value of the dollar.

Talks are to take place on an individual country basis, with the U.S. possibly acting as a group. The level of demand is likely to vary depending on the proportion of trade which individual countries carry out.

with hard-currency nations such as Japan. The first move on the dollar question has already been made by Libya, which bases her tax on a dollar-posted price but calculates tax dues and receives actual payments in local currency, according to the prevailing exchange rates.

Without changing the posted price or dues, the recent revaluation of the local currency has meant an effective 5 per cent. increase in oil company payments made through conversion of dollars to local currency.

So far, tax payments have been made on an estimated basis but by the end of this month the companies must present full accounts. At that time they will have to take some stand on the question, which will inevitably affect other producing countries.

The Gulf countries, which still take payments in dollars or sterling, have yet to make a formal approach on revaluing posted prices to the industry, but with the oil companies anxious to settle the issue with all the countries at the same time, talks with Iran could start soon after the completion of her 2,500th anniversary celebrations.

Companies can be expected to be particularly keen to avoid any overall rise in crude oil prices which might upset the price stability guaranteed under the five-year settlements at Tehran and Tripoli earlier this year.

Clarification of the issue of participation still awaits a formal move by the producing countries, and it is still not clear whether the Libyans, who are expected to ask for 51 per cent. control of the oil, or the Gulf countries, who will probably ask for a 20 per cent. share, will begin the talks.

Unity between the companies on this point may be more difficult to achieve than during the last OPEC crisis as individual companies have such widely divergent interests in various countries.

Faulkner call to industry

BY OUR OWN CORRESPONDENT

NORTHERN IRELAND is neither dependent nor defeated, bankrupt neither economically nor in resolve, the Prime Minister, Mr. Faulkner, said today.

In a rallying speech to the province's economic council he declared: "Ulster is in business and will remain so."

Mr. Faulkner said that the basic contribution industry could make in the campaign to defeat the IRA was sticking to the job. "Management and men must see to it that there is no sectarian troubles at places of work. They must take the lead in showing restraint and common sense, for it is at their future that this vicious onslaught is directed."

He added: "As we do this I do not believe we will look in vain to our customers, our suppliers, our financial institutions, our fellow citizens in Britain for

sympathy, understanding and, where necessary, support."

As Mr. Faulkner spoke, troops blowing up unapproved border roads came under automatic fire at Middletown, County Armagh, and County Tyrone.

There were no casualties. But in Londonderry later a soldier was shot and taken to hospital with serious neck injuries. Another soldier died in a shooting accident near Belfast.

In Belfast and Londonderry more policemen are to get black jackets, following the week-end killing of two officers and the wounding of another three. The mothers of three Scottish soldiers shot while on duty near Belfast in March were in court today for settlement of damages claims.

Mrs. Margaret Greenwood, of Arr. mother of brothers Joseph and John McCaig, was awarded

BELFAST, Oct. 18.

£2,500 agreed damages. Mrs. Elizabeth McLean, of Glasgow, mother of Douglas McCaig, was awarded £1,750. In the same court Mrs. Joan Curtis was awarded £8,500 for the death of her son, a husband. Her daughter was awarded £1,500.

The Ministry of Development announced today that Strabane Urban Council in County Tyrone was being dissolved. It had been unable to function because the majority of councillors had withdrawn in protest against internment.

Emergency laws came into force today to split the civil disobedience campaign of 26,000 Ulster tenants. They were warned in newspaper advertisements that if they did not say they renounced the campaign, they could be prosecuted.

The Government could divert money from their social security payments to the councils.

UCS chief puts cost of starting Govan Shipbuilders at £30m.

BY ANDREW HARGRAVE, SCOTTISH CORRESPONDENT

THE COST of setting up Govan Shipbuilders, the new Government-backed company on the Upper Clyde, was estimated here today at over £30m, by Mr. Kenneth Douglas, the deputy chairman of the shipbuilding director of UCS, now in liquidation.

This sum, he said, included unemployment pay to those laid off, redundancy payments, loans and grants made to the UCS liquidator, Mr. Robert Smith. Government guarantees to allow Govan Shipbuilders to raise money on the open market for working capital and capital investment.

This, Mr. Douglas contrasted with the STUC-sponsored inquiry into the UCS collapse with the £6m. requested by the company before it went into liquidation in June.

Mr. Douglas, in answer to a question by Professor Raymond Hilsley, chairman of the inquiry, also said that, given the £30m., he would have preferred to start a new yard on a green field site rather than spending it on three.

Mr. Douglas took issue with the "four wise men" whose report on the reorganisation of shipbuilding on the Upper Clyde was accepted by Mr. John Davies, Secretary for Trade and Industry, as the basis for setting up the new company based on the Govan yard and the Linthouse steel fabrication unit. In his view, the labour force of 2,500 recommended in the report would be sufficient to maintain production at the Govan yard only, without the Linthouse unit. Taking the two, even on a single shift basis, would require 3,200 men. If the Scotstoun yard were also

added [this is now the subject of a feasibility study], the labour force would further rise to 4,500; and if the order position justified double-shifting, it could increase to between 5,500 and 6,000.

This would still leave 2,500 to 3,000 people without jobs; in effect, the labour force employed at Clydebank, which Mr. Douglas described as a "very difficult yard".

Mr. Douglas repeated earlier claims about spectacular improvements in productivity. At the Govan yard, steel throughput doubled in two years, in spite of a smaller labour force, from 250 to 300 tons a week to over 600 tons at the time of liquidation. (This, he said, justified the wage levels also criticised in the "four wise men's" report.)

Mr. Douglas had some harsh words to say about Mr. Nicholas Ridley, now Parliamentary Secretary at the Department for Trade and Industry, whose pre-election report, said by the Conservative central Office to have been compiled in his individual capacity, suggested the "butchering" of UCS.

Mr. Douglas rejected the notion that Mr. Ridley acted merely as an individual MP. Referring to what he called "the so-called report which bore no signature," he produced a letter signed by Mr. Ridley to Mr. Anthony Hepper, chairman of UCS, asking for a meeting. He then quoted from the letter, dated December 4, 1969, which said: "So far as I am concerned, my visit is an official one from the Opposition."

Ministers have repeatedly denied knowledge of the letter, but it had always been recognised that the best time to announce it would be at the last moment.

In fact, however, the Prime Minister and other Ministers, when questioned about the desirability of a free vote, have always countered this by stressing that the Government must on such a vital issue ask its MPs to support it. Up and down the country this summer Ministers have defended the whipping principle and indicated that the whips would be on for the debate on October 25.

Labour MPs naturally regard the Government's decision as Mr. Heath's "first major retreat." Some Tory MPs also have their misgivings about the charges of weakness which will be made against the Government.

However, Ministers maintained

Continued from Page 1

Free vote for Tories

have a free vote this number could be even bigger.

3—The failure of the Government's expensive propaganda campaign throughout the summer to turn British public opinion in favour of entry. As one Minister put it last night: "The country would think like to see their MPs free to vote on their individual judgments, without being subject to party discipline. There have always been doubts in the constituencies about the Government, and an Opposition whipping on an issue like this fundamental importance."

MPs also believe Mr. Heath was in growing difficulties because of his comment at the last General Election that no British Prime Minister could take the country into the Common Market without the full-hearted consent of "Parliament and peoples." Since then, he has defined the method of consulting the wisest of the people as "through their elected representatives."

The Government denies that it has made a volte-face. Ministers claim that a free vote had always been kept open as an option and that it had always been recognised that the best time to announce it would be at the last moment.

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last night that once the October 25 vote was taken the Government would not allow free votes on the massive Common Market legislation which would occupy Parliament for most of next year. They believe that the size of the majority they will